

Submission from the Denmark Netherlands Luxembourg Board seat

We welcome the opportunity to provide input into the revision of the strategic plan as part of the replenishment process. Although the vision and the operational priorities might still be valid to a large degree, we are of the opinion that it is important to allow enough time to have the recommendations from the review taken into consideration in the update of the strategic plan to ensure a well thought-through revision.

We wish to note that at the time of the IRM, a pipeline needed to be built. The fund has now advanced to a situation where a pipeline of projects is available, and the focus should shift to delivering quality, especially with a view to realizing the paradigm shift and the transformational aspirations of the Fund. Furthermore, we should welcome a stronger emphasis on a programmatic approach in the strategic plan.

It is important to continue maximizing the engagement with the private sector and we are of the opinion that PSAG should have the opportunity to provide inputs both in the strategic plan and in the replenishment process (as during the organizational meeting in Bonn).

Efficiency of operations, also of the functioning of the Board, should be a key factor in the revised strategic plan. Efficiency improvements in the procedures for the FPs have begun but could be enhanced. The same applies to Board procedures. A more efficient Board with fewer and shorter meetings, as well as clear procedures for taking decisions in between meetings and when there is no unanimity in the Board, should be incorporated in the revised plan.

The accreditation process is cumbersome, and a significant part of the AEs have not yet presented any FPs. Therefore, we welcome streamlining of the accreditation process as well.

Lastly, we encourage the Fund to continue working closely with AEs and countries to ensure country ownership by establishing efficient procedures, by broad stakeholder participation in the development and implementation of projects, and by capacity building on the ground.