



GREEN
CLIMATE
FUND

OPERATIONALIZING GCF REGIONAL PRESENCE (B.44):

Technical session for National
Designated Authorities (NDAs)

March 2026

| **GCF.10** |

| 10 YEARS OF CLIMATE IMPACT |

PURPOSE OF THE TECHNICAL SESSION

- 1. Trace the key steps taken to date on regional presence**
- 2. Navigate the final B.44 document package**
- 3. Understand the Board decisions requested at B.44**

MANDATE AND PROCESS TIMELINE

BOARD MANDATES

- **Decision B.41/10**

- Decided to **establish GCF regional presence**
- Requested the Secretariat, following consultation with the BC and RMC, to present a **proposal for operationalizing regional presence**, including **proposed configuration(s)**, a **selection process**, and an **implementation plan**

- **Decision B.42/14**

- Adopted **Terms of Reference** for host country selection and call for proposals
- Requested the Secretariat to **launch a call for proposals** with a deadline of 19 Sept 2025
- Requested the Secretariat to prepare a **comprehensive analysis and recommendation for host countries of regional offices and an outpost**

PROCESS AND TIMELINE

B.41

**Establishment
of regional
presence**



B.42

**Adoption of ToRs
and launch of call
for proposals for
hosting regional
presence**



B.44

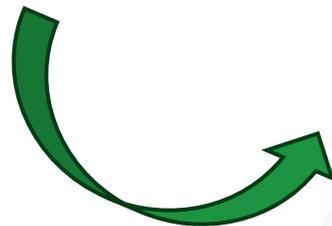
**Final package presents assessment
results, scenarios for configuration, and
the implementation plan for Board
consideration**

**Seeking Board adoption of
countries/cities to host regional presence**



2025

2026



**Gate-based
implementation post-
decision**

B.44 PACKAGE AND WHAT THE BOARD IS ASKED TO DECIDE

WHAT IS IN THE B.44 PACKAGE	WHAT THE BOARD IS BEING ASKED TO DECIDE AT B.44
<ul style="list-style-type: none">• GCF/B.44/17 (public)<ul style="list-style-type: none">• Assessment summary, proposed configuration scenarios, implementation plan, and budget implications• Addendum I (limited distribution)<ul style="list-style-type: none">• Full evaluation results and scoring• Addendum II (public)<ul style="list-style-type: none">• Response matrix showing how consultation feedback was addressed	<ul style="list-style-type: none">• Adopt the configuration scenario for operationalizing regional presence• Select host countries/cities to host the regional presence• Request the Secretariat to negotiate and conclude host country agreements and report progress to the Board

GUIDING PRINCIPLES FOR REGIONAL PRESENCE

Operationalization of GCF regional presence grounded in the following **principles**

Open, inclusive, & transparent process

- Conduct selection and setup in an **open, inclusive, consultative, transparent, and non-discriminatory manner**

Equity and balance

- Ensure **equity and geographical balance** among developing countries

Standardization and coherence

- Follow **common design principles** to ensure consistency in function, delegation, accountability and application of the legal framework

Operational feasibility & adaptability

- Deliver effectively in diverse contexts, **adapting to operational needs and lessons learned**

Cost-effectiveness and efficiency

- **Maximize impact and cost-efficiency** by leveraging resources, minimizing duplication, and ensuring sustainability

ASSESSMENT OF PROPOSALS

STRONG GLOBAL RESPONSE: 43 ELIGIBLE PROPOSALS

- Forty-seven (47) proposals received by the deadline
- Forty-three (43) confirmed eligible after screening

Submissions span diverse geographies and economies — confirming strong, inclusive global interest in hosting GCF regional presence

B.42 BOARD-ADOPTED CRITERIA FOR ASSESSING PROPOSALS

WEIGHTED CRITERIA USED FOR SCORING	NON-WEIGHTED CRITERIA
<ul style="list-style-type: none">• A. Meeting work objectives for regional presence<ul style="list-style-type: none">• A1. Intra-regional air connectivity• A2. Telecommunications and digital connectivity• A3. Diplomatic representation in the region• A4. Climate finance and institutional ecosystem• B. Recruitment and retaining a world-class workforce<ul style="list-style-type: none">• B1. Local conditions in the host city• B2. International schools in the host city• B3. Supportive conditions for partner employment	<ul style="list-style-type: none">• Cost estimates• Optional host country contribution (to be confirmed through host country agreements)

HOW EVALUATION INTEGRITY WAS ASSURED

Eligibility checks

- **Threshold screening against the minimum requirements**
- **Completeness and documentation checks**
- **Only eligible proposals progressed to scoring**

Evidence-based scoring

- **Standardized methodology applied across proposals**
- **Verifiable data sources and indices**
- **Calculations applied consistently**

Quality assurance

- **Two-person scoring for each proposal**
- **Adjudication of score differences**
- **Confidentiality safeguards**
- **Revalidation before finalization**

PROPOSED CONFIGURATION SCENARIOS

HOW WERE THE SCENARIOS FOR CONFIGURATION DEVELOPED?

Anchored in Board adopted decisions

- **Aligns with Board-adopted guiding principles**
- **Draws from higher-scoring eligible proposals**

Designed to preserve meaningful choice

- **Focus on higher-performing tiers (clear step change to next option)**
- **Preserve meaningful choice where scores cluster**

Programmatic workload balance stress-tested

- **Portfolio size and country coverage used to test balance**
- **Avoids overloading any single office**

Language as a service feature

- **Seeks coverage of major working languages**
- **Supports accessibility and delivery**

PROPOSED SCENARIOS: WHAT IS CONSTANT AND WHAT CHANGES

- **COMMON ELEMENTS ACROSS BOTH SCENARIOS**

- HQ in Songdo as the institutional hub and the locus for Asia (East, Southeast and South Asia))
- Latin America and the Caribbean regional office
- Eastern Europe, Central Asia and the Middle East regional office
- Pacific outpost as an extension of the Asia regional office

- **KEY DIFFERENCE: AFRICA CONFIGURATION**

- **Scenario 1: Two Africa offices**; workload shared; service accessibility strengthened through language-specific hubs
- **Scenario 2: Single Africa office**; maximum consolidation; **workload concentrated in one location**

SCENARIOS FOR THE PROPOSED CONFIGURATION

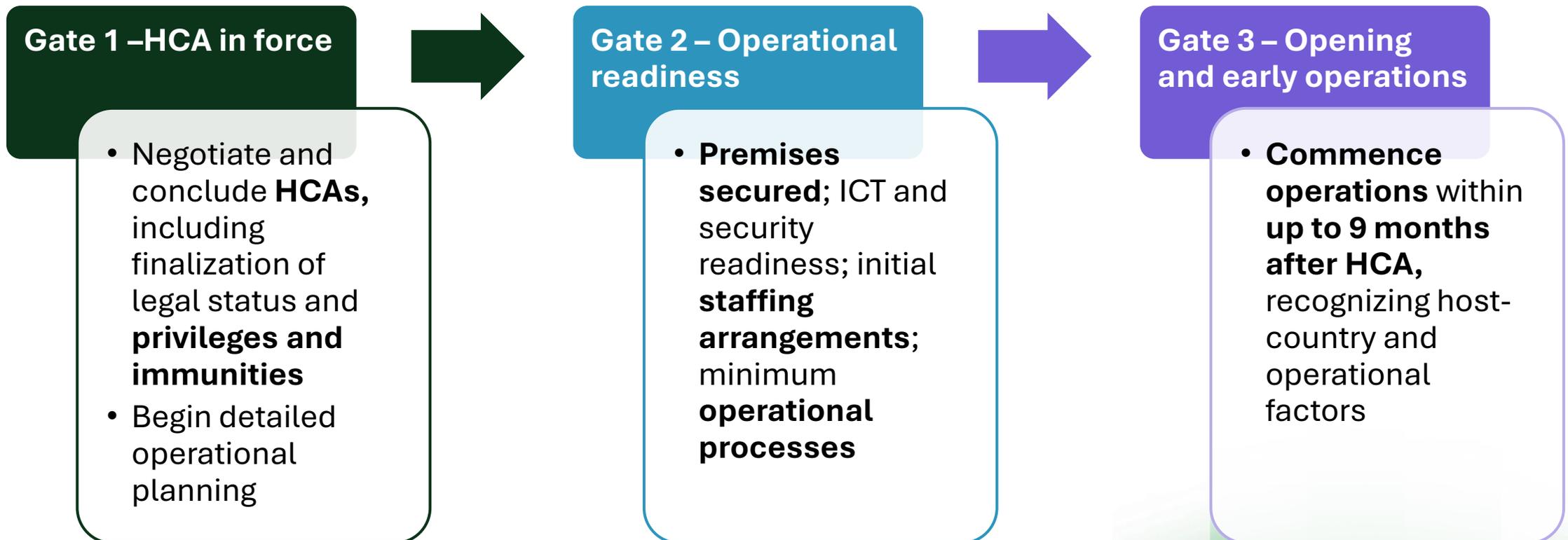
SCENARIO 1					SCENARIO 2				
Country options	Indicative geographic coverage	Indicative # of staff	Portfolio	Countries	Country options	Indicative geographic coverage	Indicative # of staff	Portfolio	Countries
Korea (Songdo)	HQ + Asia (East, Southeast, South Asia)	HQ - 237 Asia - 25	\$4.66 Billion	23	Korea (Songdo)	HQ + Asia (East, Southeast, South Asia)	HQ - 237 Asia - 25	\$4.66 Billion	23
Fiji (Suva)	Pacific outpost	6	\$890.5 Million	14	Fiji (Suva)	Pacific outpost	6	\$890.5 Million	14
Panama (Panama City) OR Costa Rica (San Jose) OR Dominican Republic (Santo Domingo) OR Chile (Santiago)	Latin America and the Caribbean	26	\$4.45 Billion	33	Panama (Panama City) OR Costa Rica (San Jose) OR Dominican Republic (Santo Domingo) OR Chile (Santiago)	Latin America and the Caribbean	26	\$4.45 Billion	33
Bahrain (Manama) OR Oman (Muscat) OR Georgia (Tbilisi) OR Uzbekistan (Tashkent) OR Jordan (Amman)	EECAME	17	\$3.52 Billion	28	Bahrain (Manama) OR Oman (Muscat) OR Georgia (Tbilisi) OR Uzbekistan (Tashkent) OR Jordan (Amman)	EECAME	17	\$3.52 Billion	28
Kenya (Nairobi) OR Ethiopia (Addis Ababa)	East + South Africa	11	\$3.54 Billion	23	Morocco (Rabat) OR Egypt (Cairo) OR Kenya (Nairobi) OR Ethiopia (Addis Ababa)	Africa	30	\$7.2 Billion	54
Morocco (Rabat) OR Senegal (Dakar) OR Côte d'Ivoire (Abidjan)	West + North + Central Africa	19	\$3.65 Billion	31					

Candidate host countries/cities are presented in the order of their overall total score

IMPLEMENTATION PLAN

IMPLEMENTATION PLAN

- Apply a gate-based timeline rather than fixed-date milestones, given **key dependencies on the timely conclusion of host country agreements (HCAs)**
- Working towards **readiness to establish the regional office(s) by 2027**, subject to the timely completion of required gates



IMPLEMENTATION PLAN - COMPONENTS

Legal framework including host country agreements

Governance, roles and delegated authorities

Communication and engagement

Office setup and enabling infrastructure

Staffing arrangements and transition plan

Multilingualism

Risk management and internal controls

Monitoring and reporting plan

ROLES AND RESPONSIBILITIES: REGIONAL OFFICES

- **Regional offices** are the **primary interface** between GCF and countries in **their respective region**
- **Functions**
 - **Country engagement and partnership development**
 - **Programming and delivery support**
 - **Private sector engagement**
 - **Implementation and closure support**
 - **Regional knowledge and visibility**

ROLES AND RESPONSIBILITIES: OUTPOST

- An **outpost complements a regional office** by increasing proximity to countries where distance and programmatic volume warrants
- An outpost is **an extension** of the regional office under the **Regional Director** and does **not duplicate** decision-making authority
- **Functions**
 - **Support country engagement partnerships** (within the outpost scope)
 - **Support pipeline development and programming support** (within the outpost scope)
 - **Coordinate mission and regional events, and support stakeholder convening**
 - **Provide administrative and logistical support to enable delivery**

ROLES AND RESPONSIBILITIES: HEADQUARTERS

- **HQ retains fiduciary, corporate control and central functions**
 - Strategic direction, governance and decision-making (including investment and operational)
 - Policy frameworks, MEL, and corporate communications
 - Corporate functions, including legal, finance, HR, risk and Board engagement support
 - Inter-regional collaboration and coherence across offices and the outpost
 - Corporate controls and assurance to ensure consistent application of the legal policies and the legal framework

BUDGET IMPLICATIONS

COSTING & BUDGET IMPLICATIONS

Budget-neutral over time, with up-front investment

- **Budget-neutral** over time within the approved admin budget envelope, but requires **initial set-up costs**
- “Budget-neutral over time” refers to the **aggregate Fund-level impact**, not each office being cost-neutral each year

Conservative treatment of host-country contributions

- **Host-country contributions may offset set-up and recurring costs**, subject to selected locations and negotiated agreements
- **Not quantified in indicative estimates due to optionality, variation across proposals, and need for confirmation**

Indicative costing approach

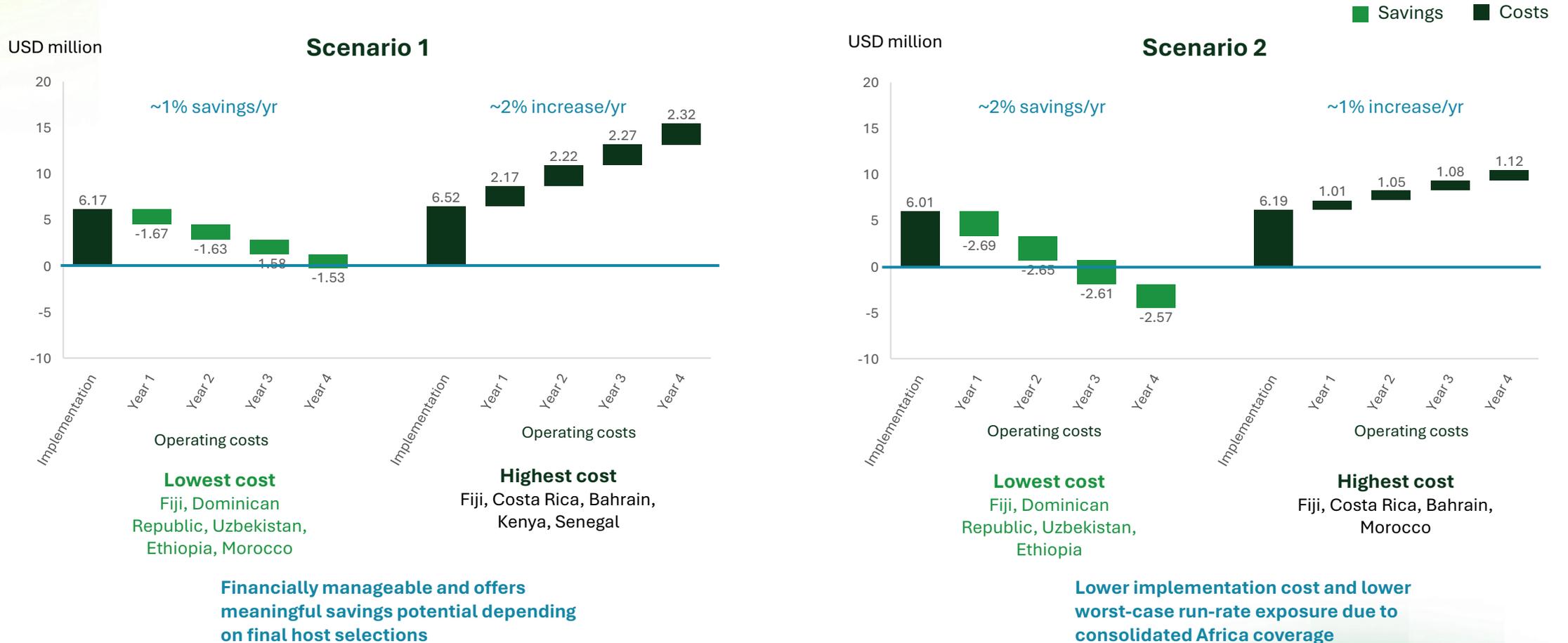
- Incremental costing relative to the current HQ-only construct
- **Three cost components: one-time establishment, recurring non-staff operating, recurring staff compensation**

Indicative ranges and refinement path

- Ranges shown illustrative **lower-cost and higher-cost host combinations**
- Net impact ranges from up to **~2% savings to up to ~2% increase**
- **Payback: ~ 3.5 to 5 years where savings occur**; if cost increase, HQ efficiencies needed and neutrality in **~7-10 years (scenario-dependent)**

INDICATIVE COST PROFILE AND MULTI-YEAR BUDGET IMPLICATIONS*

Indicative implementation and ongoing costs (excluding host country support) across proposed two scenarios



*Estimated costs reflect differentiated staffing assumptions aligned with the current functional staffing model of the respective regional departments at headquarters. For costing purposes, staffing levels have been applied as follows: 30 staff for the Africa regional office, with 11 and 19 staff across the proposed two offices under scenario 1; 6 for the Pacific outpost; 26 for the Latin America and the Caribbean regional office; and 17 for the EECAME regional office. 24

Q&As



GCF.10

**10 YEARS OF
CLIMATE IMPACT**