



GREEN
CLIMATE
FUND

GCF REGIONAL DIALOGUE

with EASTERN EUROPE & CENTRAL ASIA

Skopje, Republic of North Macedonia
18–22 March 2024





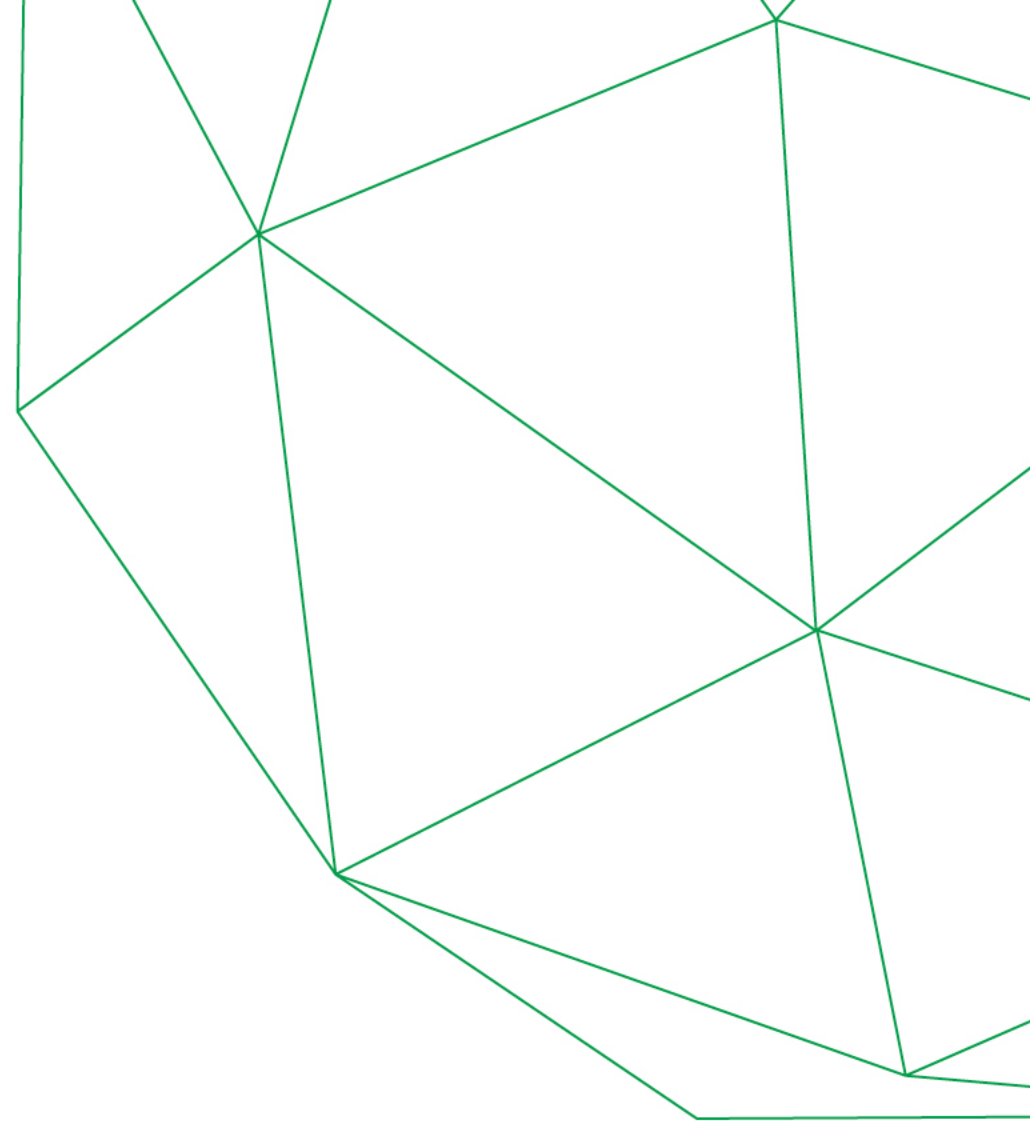
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GCF Strategic Plan 2024-2027

Darren Karjama, Division of External Affairs

Skopje, Republic of North Macedonia
18–22 March 2024



The Evolution of GCF



IRM (2015-2019)

Creating the building blocks

- Business model: Co-financier
- Operating model: First-come, second level appraisal
- Building policy frameworks & business processes from ground up
- Initial Strategic Plan

GCF-1 (2020-2023)

Aligning the building blocks

- Business model: Co-investor
- Operating model: Partially prioritized, second level
- Completion of policy frameworks & codification/ digitization of processes
- Updated Strategic Plan 2020-2023 (USP-1)

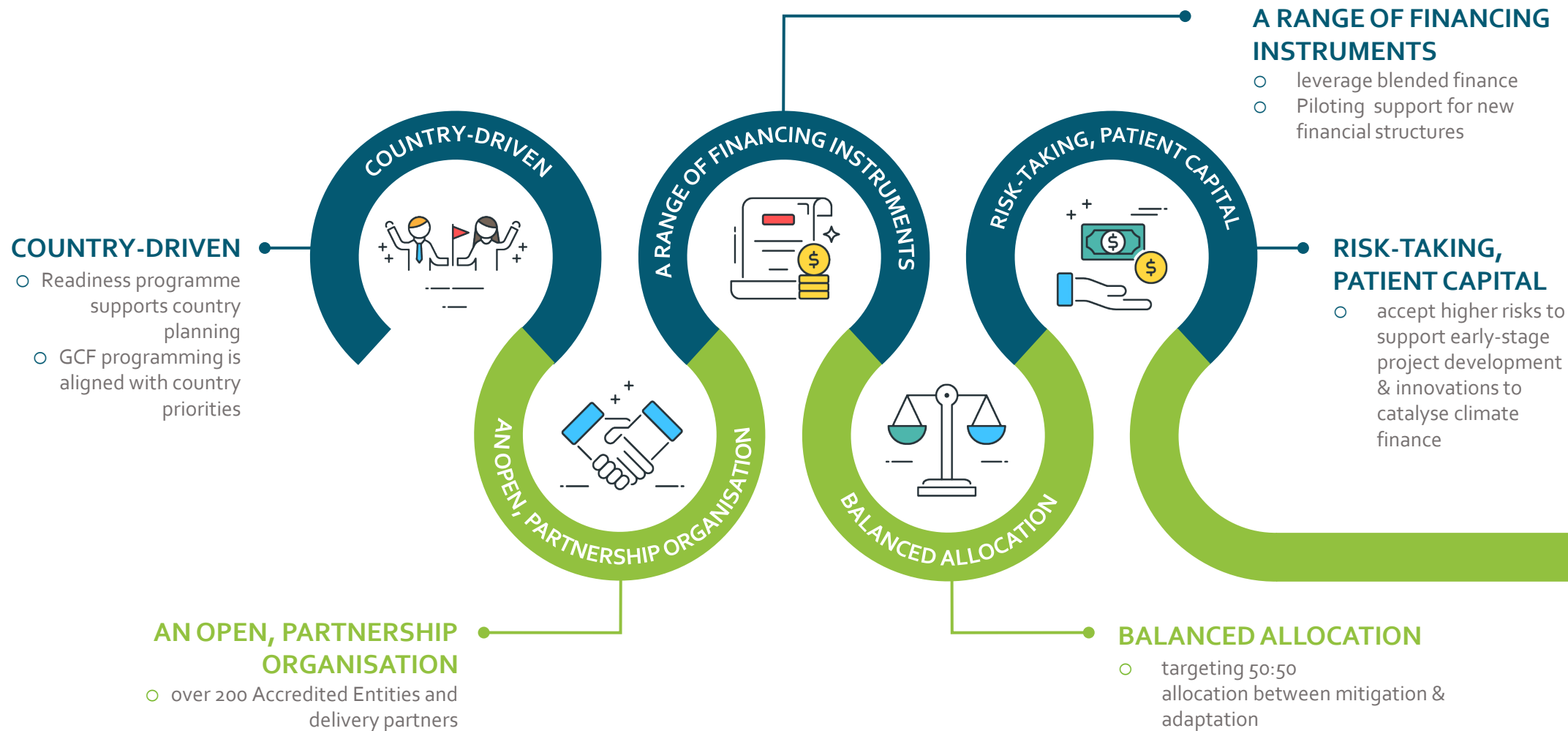
GCF-2 (2024-2027)

Planning for performance

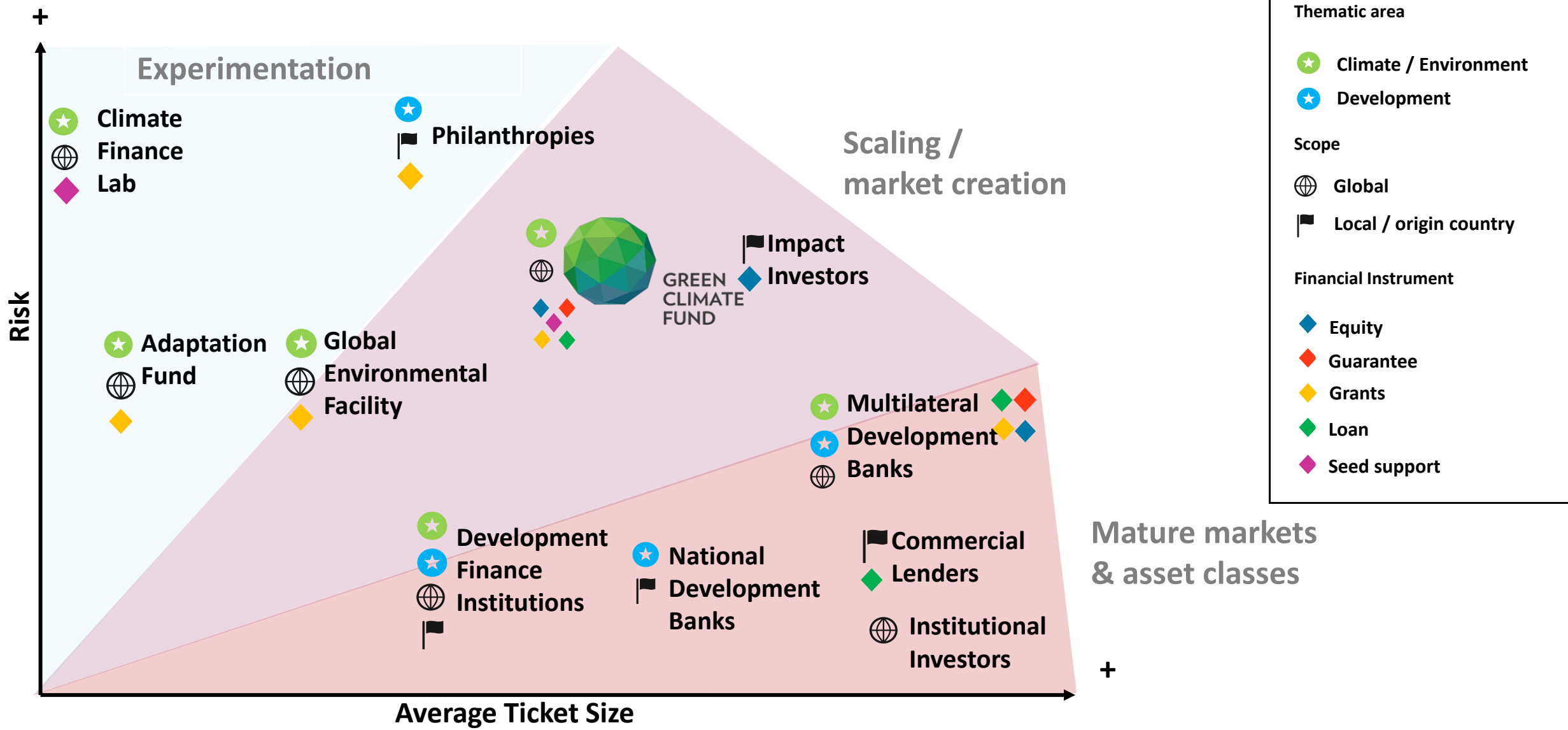
- Business model: Partnership hub/convenor
- Operating model: prioritized second level, dual speed (patient architect + scale)
- Optimize policies & processes for access
- Updated Strategic Plan 2024-2027 (USP-2)

I. What role does it play in the wider finance landscape?

How we work



Positioned for scaling & market creation



How GCF can catalyze impact

01

Help build
capacities &
enabling
environments



02

Accelerate
innovation



03

De-risk and
mobilise finance
at scale



04

Help national
financial
institutions
expand access to
green finance



II. How will GCF deliver impact? Strategic programming directions for 2024-2027

2024-2027 Programming Directions



CONTRIBUTION TO 2030 GOALS

Meet or exceed 2020 – 2023 portfolio level results

Mitigation

> 1.5 GT CO₂-e

Adaptation

> 570m beneficiaries

PROGRAMMING PRIORITIES

11 x TARGETED RESULTS

3. STRATEGIC PROGRAMMING DIRECTIONS

Readiness and Preparatory support: Enhanced focus on climate programming and direct access

100+ NDC/NAP

2x DAE FPs

Mitigation and Adaptation:
Supporting paradigm-shift across sectors

FOOD

ECOSYST
EMS

INFRA

CLEAN
ENERGY

ENERGY
DEMAND

Adaptation: Addressing urgent & immediate resilience needs for particularly vulnerable

50+ CIEWS

40+ LLA FPs

Private Sector:
Promoting innovation and catalysing green finance

90+ FIs Access

900+ MSMEs

4.1 Readiness and preparatory support: Enhanced focus on climate programming and direct access

~USD
600m

4.

MODALITIES,
ACTIONS,
PARTNERSHIPS
TO DELIVER
PROGRAMMING

- ✓ **Hone deployment** of the world's largest climate capacity building program
- ✓ Respond to key gaps in NDC/NAP/LTS **integrated investment planning** to mobilize finance, working with UNFCCC, NDC-Partnership, NAP global network
- ✓ Better differentiate GCF support to **reach countries and DAEs that have not accessed GCF**, and strengthen peer learning (including with Adaptation Fund)
- ✓ Respond to requests for NDC updates/NAP development, climate mainstreaming, green finance tools/methodologies, policy and **enabling environment development**
- ✓ Collaborating with AE FI partners to **deepen local financial markets and access to capital markets**, and mainstream climate risk into decision-making

Support **100+ countries**
to advance
implementation of
NDC/NAP/LTS

Double the number of
Direct Access Entities
with approved FPs

4.2 Mitigation and Adaptation: Supporting paradigm-shift across sectors

~65-
70%,
80FPs



FOOD:

190M+ adopting LECR
agriculture & fisheries

ECOSYSTEMS :

120+ Mha conserved, restored,
sust. managed

INFRASTRUCTURE:

45+ countries develop or secure
LECR infrastructure

CLEAN ENERGY:

20+ countries expand RE access /
share in energy mix

ENERGY DEMAND:

18+ countries shift to
clean/efficient transport,
building, industry sectors

- ✓ Build public and public-private programming collaborations & act as a convenor for developing countries to realize country-led sector/system initiatives
- ✓ Leverage opportunities for integrated, cross-cutting, inclusive interventions with a focus on **just transitions in the energy, building, industry and transport systems** harnessing potential of **nature-based solutions/ecosystem-based approaches**
- ✓ Enhance deployment of **SAP** for rapid replication & RfPs for under-served areas
- ✓ Pursue collaborative engagement with UNFCCC & **peer funds** to scale up successes
- ✓ Keep gender and equity dimensions at forefront and **pursue collaborative stakeholder & IPAG engagement** to source inclusive, locally-led solutions

4. MODALITIES,
ACTIONS,
PARTNERSHIPS
TO DELIVER
PROGRAMMING

4.3 Adaptation:

Addressing urgent & immediate resilience needs for particularly vulnerable countries

~12-15%,
40FPs

50+ countries
protected by new or
improved early CIEWS

40+ approved
proposals for
adaptation, including
for locally-led action

- ✓ Curate **easy to access resources** on climate risks, impacts and vulnerability assessments, with WMO, IPAG and global experts
- ✓ Support **immediate & systemic adaptation responses** through GCF's planning and investment windows based on the GCF adaptation approach
- ✓ SAP fast-tracking to contribute to UNSG **EWS4ALL** goal
- ✓ Significantly expand deployment of **EDA** and devolved financing approaches for more rapid access to finance for **locally led** action
- ✓ Continue supporting activities relevant to avert, minimize & address loss and damage **in complementarity to other funds**, via integrated risk management

4.
MODALITIES,
ACTIONS,
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PROGRAMMING

4.4 Private Sector: Promoting innovation and catalyzing green financing

~15-
18%, 25
FPs

90+ national and regional
financial institutions
accessing GCF resources and
other green finance

900+ local private sector
early stage ventures &
MSME with seed/ early-stage
capital for innovation

- ✓ Support development of innovation ecosystems, and **increase access to early stage seed and risk capital** for local private sector ventures & MSMEs
- ✓ Seeking novel project ideas through **requests for proposals & active pipeline programming** & partners to scale-up innovations (AF, GEF, TEC/CTCN)
- ✓ Make full use of GCF's risk appetite and fit-for-purpose blended-finance instruments for **proof of concept, market creation, crowding in private sector**
- ✓ Support **establishment of greenfield financial institutions** or facilities and collaborating with AE FI partners to deepen financial & capital markets
- ✓ Work with AEs to **attract co-investors** to GCF-funded projects

4.
MODALITIES,
ACTIONS,
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III. Operational & Institutional priorities 2024-2027



GCF is committed to improving access



Predictability



Clear resource
planning, processes,
timeframes



Speed



High rates of approval,
implementation,
disbursement



Simplicity



Multi-lingualism,
PSAA, SAP &
performance
monitoring



Complementarity



Improved alignment
with other funds &
AEs, data sharing



Volume



Annual programming
targets, measuring
catalyzed finance



**Partnerships &
Direct Access**



On-ground
engagement, AE
network, access
strategy

Institutional Priorities

Governance & Risk

- Strengthening governance efficiency and culture
- Clarity of responsibilities & accountabilities of GCF bodies
- Examining where delegation can improve access & agility
- Consolidating risk management & building a risk-aware culture
- Comprehensively review approach to privileges and Immunities

Policies & Safeguards

- Updated policy cycle & Board workplan
- Improve consistency of Fund-wide policy standards
- Advance best practice ESS, gender, indigenous peoples practices

Results, knowledge & learning

- Using results and evaluations for learning & decision-making
- More structured forums for stakeholder & expert engagement
- Data & knowledge exchange and peer learning

Organizational capacity & profile

- Review GCF delivery capabilities
- Updating HR & budgeting frameworks
- More comprehensive outreach strategy
- Securing GCF's Employee Value Proposition



Thank you

Overview of 2024-2027 programming directions

Section 3 – 4 in the Strategic Plan



Skopje, Republic of North Macedonia | 18–22 March

<https://www.greenclimate.fund/sites/default/files/document/strategic-plan-gcf-2024-2027.pdf>

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