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Technical session 13

# Moving to implementation of GCF projects

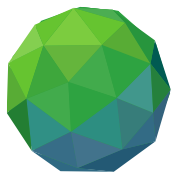
**Andreas Lunding**, Division of Private Sector Facility (DPSF)

**Grace Lee**, Division of Mitigation and Adaptation (DMA)

**Minseo Kim**, Office of Portfolio Management (OPM)

**Pacific Structured Dialogue**

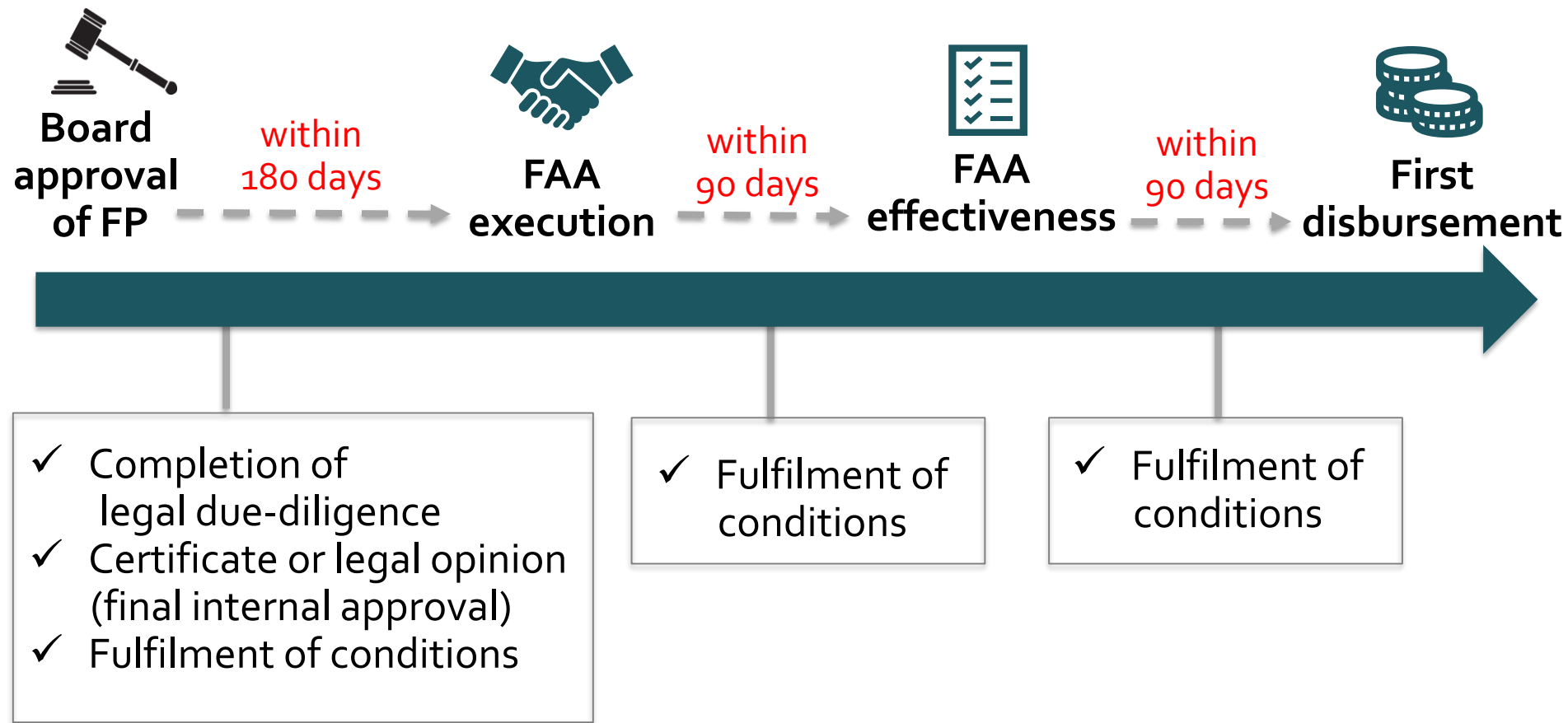
Pohnpei, Federated State of Micronesia | August 2018



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# Post-approval process

Until 1<sup>st</sup> disbursement

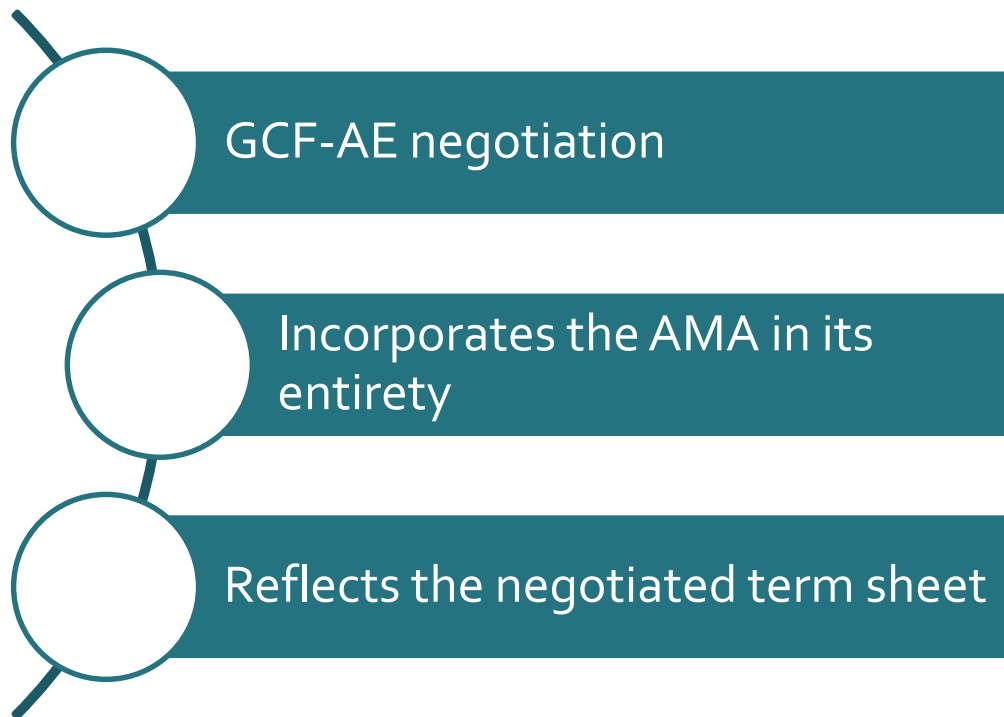




# Funded Activity Agreement

## Funded Activity Agreement (FAA)

A legally binding agreement that includes the financial terms and conditions, covenants, implementation arrangements and other obligations of the accredited entity and executing entity for the implementation of a project.





# Post-1<sup>st</sup> Disbursement



**Start of Implementation**  
(FAA effectiveness)



**Subsequent Disbursements**



**Project Completion**



**Completion Report**



**Final Evaluation**

Monitoring and Evaluation

## Post-1<sup>st</sup> disbursement: projects handed over to OPM

Process subsequent disbursements/  
reflow of funds (if applicable)

Review of progress reports, annual  
performance reports (APRs), interim  
evaluation reports

Address issues during implementation

Review of Completion  
Reports, Financial closing, and  
closing of the Project.

Final evaluation,  
lessons learned and  
challenges faced during  
implementation.



# Monitoring Tools in Implementation

*In line with the Monitoring and Accountability Framework (MAF)  
and the Performance Measurement Frameworks (PMFs)*

## Readiness Preparatory Support

Progress Reports

- ✓ Semi-annual
- ✓ Annual / Mid

Financial Information

- ✓ FMCA, Audited reports

Project Completion Report

## Funded Activities

Annual Performance Reports (APRs)

Financial information

Interim and final evaluation reports

Project Completion Reports (PCRs)

Other project-specific documentation



# Common Challenges during Implementation Period

- Delays in reporting
- Insufficient data and information
- Delay in disbursements
- Misalignment of activities in the logic framework with budget
- Extensions/Restructuring
- Non-adherence to the implementation timetable



# Improving Implementation: A Checklist



- ✓ When submitting proposals, need to ensure the following:
  - **Quality** at design level (pre-approval)
  - Adherence to the **Calendar** for submission of reports
  - Quality of submitted progress reports
  
- ✓ Establish an effective **M&E system** at the design stage and also build M&E capacity of project staff
  
- ✓ Where there are issues, partners to **communicate** with the relevant GCF focal points as soon as possible (Always notify the NDAs AND GCF in advance before taking actions)



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