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Independent
Evaluation
Unit

Making GCF Faster, Better, Smarter

What can we learn from the evaluation of the Readiness and Preparatory Support Programme (RPSP)

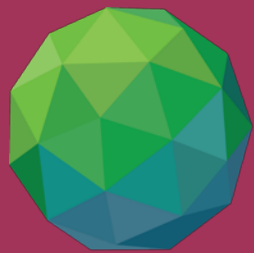
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On behalf of: Dr. Jo Puri, Head of IEU, Dr. Solomon Asfaw, Evaluation manager

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1. Learning from the evaluation of the RPSP, NDAs/AEs

Day 4, Morning :

2. Technical Session 12a: How will GCF's Evaluation Policy affect me? - With NDA from DRC, DAE Senegal

3. Clinic: Focus group on key issues for implementation within the context of the Performance Review of the GCF



OVERALL OBJECTIVE OF THE EVALUATION

- (i) Assess the **effectiveness** of the RPSP.
- (ii) Review **approaches** in the implementation of the RPSP
- (iii) **Recommend gains** in relevance, effectiveness, efficiency, country ownership and sustained impact (among other criteria).





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EVALUATION FINDINGS





I. RELEVANCE – WHAT HAS WORKED?

- Compared to global funds, **RPSP reflects greater ambition.**
- **Design and mandate relevant to country's climate needs.**

ACTIVITIES SUPPORTED BY THE RPSP*	GCF	GEF+	MLF	AF	CIF	FCPF
Establishing and strengthening the capacity of NDAs, including establishing the no-objection procedure	√		√			
Developing strategic frameworks for engaging with the GCF, including the preparation of country programmes	√	√	√		√	√
Developing initial pipelines of programmes and project proposals	√	√			√	√
Supporting the accreditation of DAEs, including support for DAEs that are already accredited to upgrade their accreditation status	√			√		
Adaptation planning	√	√			√	
Information sharing, primarily through structured regional and DAE dialogues.	√	√	√		√	√





I. RELEVANCE – WHAT HAS NOT WORKED THAT WELL?

- **'One size fits all' doesn't work:** 24% of countries eligible **do not** access RPSP
- Various reasons for non-access, non-requests, non-participation in the RPSP
- **Gap:** Needs to **build capacity** for *quality* proposals with strong **climate rationale**
- **Niche?** Typology needs to be defined





II. COUNTRY OWNERSHIP – WHAT IS WORKING?

- Helping and **strengthening** NDA/FPs (70% had this component)
- **Coordination** mechanisms and NOL procedures are a key activity
- **Stakeholder consultations** are a key activity





II. COUNTRY OWNERSHIP- WHAT HAS NOT WORKED?

- 40% of those accessing RPSP, do not have FPs
- **RPSP Finance and capacity building support** is insufficient for pipeline development
- SIDS and LDCs least requested support for pipeline development – strengthen their NDAs





II. COUNTRY OWNERSHIP- WHAT HAS NOT WORKED?

- Vulnerable countries show least effect on RPSP strengthening NDAs
- **Results management, targets and measurement are needed**
- **Country programmes are too few, too general, with vague climate rationales**
- **Participation of civil society is rudimentary**

COUNTRY	NDA /FP	STAKE-HOLDER CONSUL-TATIONS	NO-OBJECTION	COUNTRY PROGRAMME	DIRECT ACCESS ENTITY	NAP	FUNDED PROJECTS THROUGH DAE (S)	SCORE
Senegal	2	2	1	2	3	1	2	13
Kenya	2	3	1	1	3	3	1	14
Namibia	3	3	2	1	3	0	3	13
Vanuatu	2	3	3	2	0	0	0	10
Haiti	3	3	2	2	1	1	0	12
Antigua and Barbuda	3	2	3	3	3	1	3	18
Paraguay	2	1	1	1	0	1	0	6
Bangladesh	3	3	3	3	3	3	1	19
Mongolia	3	2	1	2	3	3	3	17





III. EFFECTIVENESS: WHAT'S WORKING?

RPSP was instrumental in the

RPSP had enabled

RPSP supported

civil

Effectiveness (CP development, stakeholder consultation and civil society organization):

RPSP was most effective in organizing information-sharing events that have enabled engagement with the GCF

free

5

0

0

Non-
African

70

15

5

80

10

5

75

15

5





III. EFFECTIVENESS: WHAT HAS NOT WORKED SO WELL?

- RPSP is disproportionately resource and time intensive
- Least effective in moving the DAEs through basic or upgraded accreditation
- Majority countries **don't push for direct access** and favour International entities





III. EFFECTIVENESS: WHAT HAS NOT WORKED SO WELL?

	SIDS	LDC	Africa	Non-Africa
A				
%				
ex				
%				
inve				

EFFECTIVENESS: RPSP and the private sector

- Limited impact on crowding-in private sector investments
- Private sector needs, cycles and pace are not appropriately matched by the GCF (capacity?)

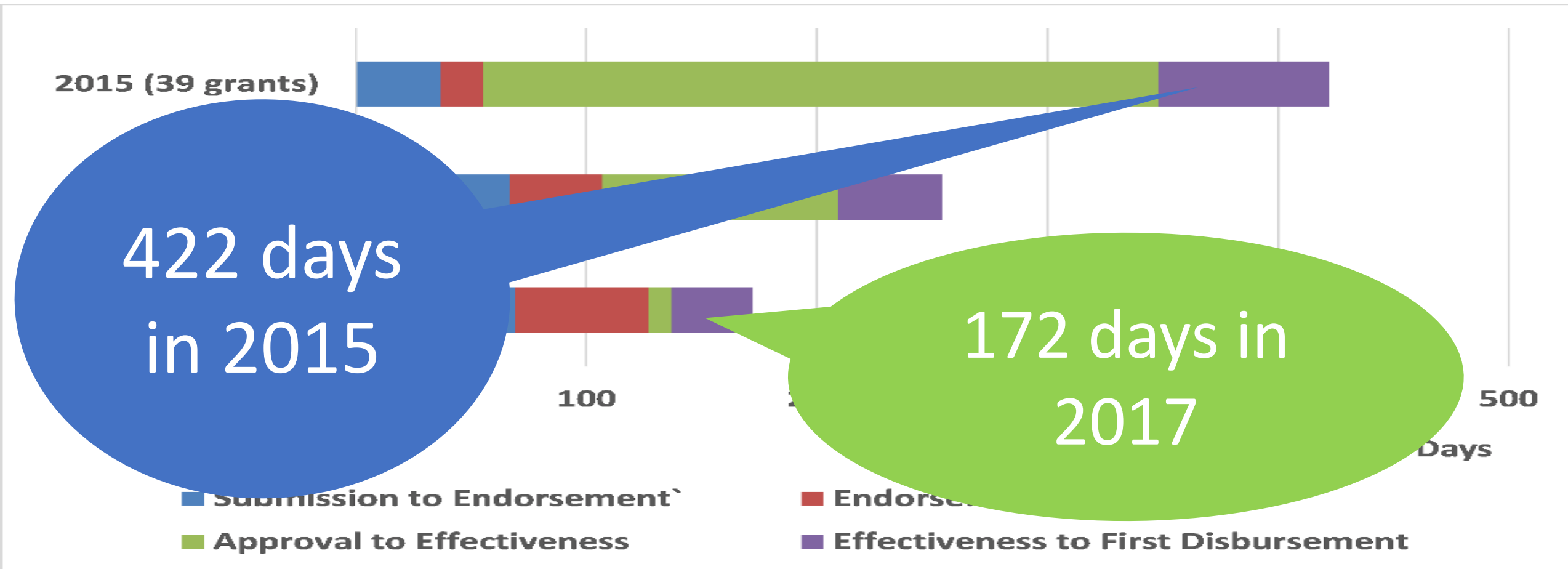




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IV: EFFICIENCY – WHAT HAS WORKED?





IV. EFFICIENCY: WHAT HAS WORKED?

Delivery Partner without
Framework Agreement
(83 grants)

Delivery Partner with
Framework Agreement
(82 grants)

■ Submission to Endorsement
■ Approval to Effectiveness

■ Endorsement to Approval
■ Effectiveness to First Disbursement

For DPs with FWAs processing times have been much shorter

300 350

Median Number of Days

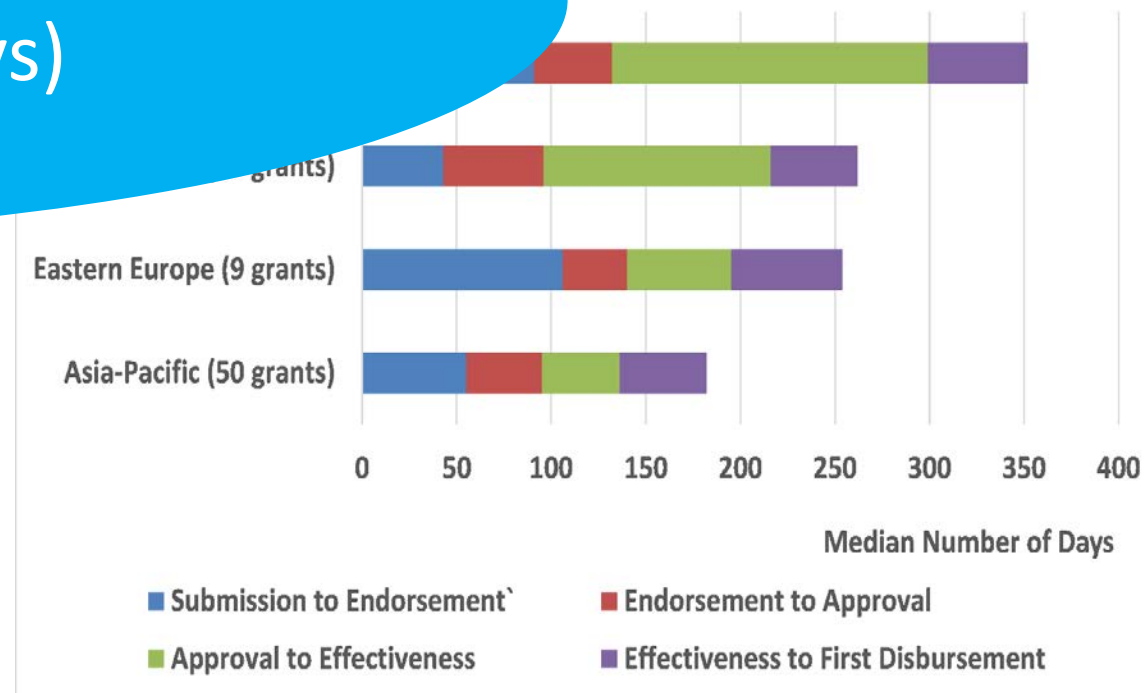
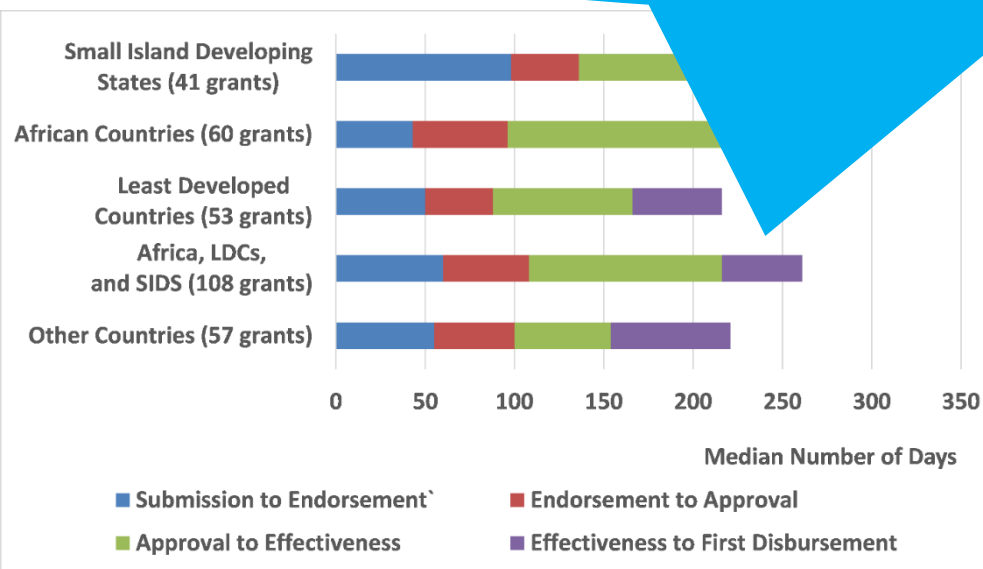


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IV. EFFICIENCY: WHAT'S NOT WORKED SO WELL?

SIDS took the longest time (337 days)
LDCs took the least time (222 days)





IV. EFFICIENCY – WHATS NOT WORKED SO WELL?

- **Too long application processes, tedious**
- **Lack of Standard Operating Procedures & turn around times: difficult for NDA/FP & DP**
- **The legal process noted as a bottleneck to the process**





IV. EFFICIENCY: WHAT NEEDS TO WORK BETTER?

- RAs not empowered to support in best ways
- RAs usually don't have direct relations with Int. DP; unaware of policy changes at GCf, limiting their ability to provide timely advice to NDA/FP
- Rarely supported to visit “their” countries





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RECOMMENDATIONS



A RETHINK OF THE RPSP STRATEGY



'Ready' for what?

When are countries 'ready'?

How ready are countries?



'Ready' for what? (vision)

When are countries 'ready'? (targets)

How ready are countries? (measurement)





KEY RECOMMENDATIONS – I

- **VISION:** Redefining strategy for **global VS. GCF** climate finance and **enabling environment**
- **TARGETS:** Define niche and comparative advantage of RPSP
- **MEASURE:** Define targeted **results (impacts)**





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KEY RECOMMENDATIONS – II

- Capacity building, outreach and support
- Strengthening country programs.
- Secretariat level changes
 - Post-approval flexibility
 - Longer timelines
 - Roles and responsibilities clarified
 - Standard operating procedures and **turn around times.**
 - Country accessible **database.**





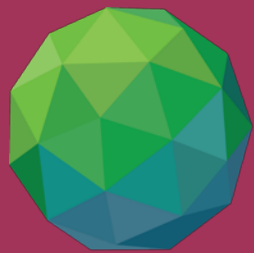
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KEY RECOMMENDATIONS – III

- Business-as-usual **cannot continue.**
- **Customize** to country needs and provide for **differentiated** needs
 - RPSP to responds to the needs expressed by countries for expanded set of eligible activities.





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REALITY CHECK : NDA's & AE's VIEWS

- Overall RPSP evaluation vs. findings from Senegal case
- NDAs/AEs own perceptions
- How Senegal's perceptions echo conclusions of the evaluation
- NDAs/AEs concerns and suggestions





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Thank you!

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