
Annual Performance Report

Project/Programme title: Green City Kigali: a new model for urban development in Rwanda (FP245)

Accredited Entity: Ministry of Environment (formerly Ministry of Natural Resources of Rwanda) (MOE_Rwanda)

Date of Report submission: 11 August 2026

Version number V2.0



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RATIONALE

This report layout is designed to support the drafting of a structured report that assesses, evaluates, documents, and communicates the progress on Funding Proposal (FP) implementation and on its associated Funded Activity Agreement (FAA). The layout aims to provide a clear and comprehensive understanding of key objectives, progress, and risks, drawing on project implementation related data provided by Accredited Entities (AEs). Considering the Green Climate Fund's (GCF) evolving strategic direction toward a Risk-Based Approach, the report is intended to:

- Track quantitative and qualitative progress of the project implementation.
- Highlight critical findings and emerging trends.
- Identify risks and propose actionable mitigation strategies.
- Support evidence-based decision-making.
- Promote transparency and accountability.
- Align with strategic and regulatory frameworks.
- Serve as a foundation for AE engagement on project performance

METHODOLOGY

The report's layout mirrors, to the extent possible, the structure of the Funding Proposal (FP) to maintain coherence with the presented information. However, the FP and the Report differ in scope and strategic intent; thus, while the FP serves a functional role in informing the Report, it does not dictate a strictly parallel structure.

A. PROJECT DATA (Prefilled where possible)

Should any information/data prefilled from Section A.1 to Section A.12 be incorrect or require updating, please inform GCF's Project Lead of appropriate corrective action.

A.1. Date of report submission		11 August 2026		
A.2. Project or programme	Project	A.3. Sector	Public	
A.4. Total Financing (GCF + Cofinance)				
	GCF Financing		Mill. USD 28.0	
	Grants		Mill. USD 28.0	
	Co-Financing		Mill. USD 7.1	
	InKind		Mill. USD 7.1	
Total Financing		Mill. USD 35.1		
A.5. Total GCF funding disbursed to this date	NA (draft)			
A.6. Implementation period	From 1 January 2019 to NA			
A.7. ESS Category (Refers to GCF revised <i>Environmental and Social Policy</i> and GCF ESS Standards to assess your FP category.)				Category B
A.8. Executing Entity Information				
Full legal name	Country of registration (or, for intl orgs, country of HQ)	Entity type	Role in project	Focal Point(s) and email(s)
Rwanda National Environment and Climate Change Fund	Rwanda	Executing Entity	Implementing	wmugabo@environment.gov.rw
Rwanda National Environment and Climate Change Fund	Rwanda	Executing Entity	Implementing	cmanzi@environment.gov.rw

A.9. Co-Financier information

Full legal name	Country of registration (or, for intl orgs, country of HQ)	Focal Point(s) and email(s)	Ownership Type	Beneficial Owner(s)
Government of Rwanda	Rwanda	wmugabo@environment.gov.rw	Co-finance	MINECOFIN

A.10. Alignment with country NDCs & NAP <i>(NB Only populate if applicable, e.g., if your project/programme specifically contributes to a country's NDC or NAP target/s)</i>				
Country	Date of NDC/ NAP submission	NDC/ NAP objective	Brief description of project's alignment with NDC/ NAP objectives	Percentage of target met with proposed project.Beneficial owner(s)
Rwanda	20 May 2025	NDC: Reduce emissions and support low-carbon development. NAP: Strengthen resilience and adapt to climate change impacts.	The Project aligns closely with Rwanda's ND and NAP objectives by promoting climate-resilient and low-carbon urban development through the upgrade of existing infrastructure. The project supports the NDC mitigation goals by encouraging energy efficient buildings, sustainable waste management... it contributes to NAP adaptation priorities through climate-resilient infrastructure, improved stormwater management, green spaces that help reduce vulnerability to flooding, heat, and other climate risks.	0%

A.11. Estimated duration of impact	
A.12 Report to be shared with NDA	Yes ☒ No ☐
15 March 2026	

B. EXECUTIVE SUMMARY

Should any information/data prefilled in Section “B” be incorrect or require updating, please inform GCF’s Project Lead for appropriate corrective action.

B.1. Summary

During the reporting period, The project implementation focused primarily on technical preparation, safeguards compliance, and institutional readiness, in accordance with the approved work plan. No physical infrastructure works or large-scale operational activities were planned or implemented during the year.

The GCK: A new model for urban development in Rwanda aims to enhance climate resilience and promote low-emission urban development within the Green City Kigali framework by integrating climate-resilient infrastructure, sustainable urban services, and strengthened institutional capacity. The project seeks to reduce exposure of vulnerable communities to climate-related risks—particularly flooding and heat stress—while improving access to sustainable transport, water, and energy services. It also aims to strengthen national and city-level systems for climate-responsive planning and green construction practices, thereby supporting Rwanda’s long-term climate adaptation and mitigation objectives.

Outcome 1: the project focuses on strengthening adaptive capacity and reducing climate risks through the development of climate-resilient infrastructure, including roads, stormwater drainage, water supply systems, renewable energy solutions, and community facilities. During the reporting period, progress focused on technical readiness and safeguards compliance, including the mobilization of consultancies for detailed engineering design and the updating of environmental, social, and gender instruments. The design process incorporates climate-responsive and low-emission solutions aligned with the Green City Kigali Masterplan to ensure resilient infrastructure development in subsequent implementation phases.

Outcome 2 aims to strengthen institutional and regulatory systems that support climate-responsive urban development. Progress during 2025 concentrated on establishing community governance structures, initiating stakeholder engagement, and preparing capacity-building activities for government institutions and construction professionals. Community committees for grievance redress and gender mainstreaming were established and trained to support inclusive project implementation and citizen engagement.

C. RESULTS AND IMPACTS

C.1. Overall Summary of the Project Progress

(This section provides a narrative report summarizing the overall progress of the implementation status of the funded activity progress during the reporting period. 1,500 words)

Outcome 1: Strengthened Adaptive Capacity, Heat Stress Mitigation, and Reduced Exposure to Climate Risks

During the reporting period 2025, the focus was on pre-implementation technical readiness in line with the approved work plan. Key achievements included the procurement and onboarding of the consultants to: (i) update Environmental and Social Safeguards (ESS) & Gender instruments and (ii) carry out the detailed Design.

Activities implemented during 2025 correspond exclusively to preparatory milestones required to enable compliant construction and service delivery in subsequent implementation phases.

Output 1.1: Resilient Transport, Water, and Energy Infrastructure

Progress under Output 1.1 during 2025 was limited to technical design and safeguards preparation, as per the implementation plan. The ESS consultancy was initiated, with the Inception Report approved and baseline assessment activities commenced. The Detailed Design consultancy was also mobilized, with inception and topographic survey reports submitted and reviewed. These activities directly support future implementation of climate-resilient transport, stormwater, water supply, and renewable energy investments.

Activity 1.1.1: Detailed Climate-Resilient and Emissions-Reducing Engineering Design

In accordance with the 2025 implementation schedule, the procurement of the detailed design consultant was originally scheduled to commence in May 2025 and conclude by November 2025. To accelerate project readiness and mitigate implementation risks, the process was advanced and initiated in March 2025. The contract was subsequently signed on 14 October 2025, with a 12-month implementation period.

The detailed design assignment encompasses an integrated and climate-responsive infrastructure package, including roads, stormwater drainage, water supply, street lighting, solar photovoltaic systems, solar water heating, and key community facilities such as a modern market, playground and a TVET school. All design outputs are being aligned and harmonized with the Green City Kigali (GCK) Masterplan approved by the City of Kigali in 2024, ensuring coherence with the broader low-emission and climate-resilient urban development framework.

In addition, the consultant has been tasked to develop a rehousing scheme for residents currently living within the settlement area, contingent upon the Government's decision to leverage the GCF-financed infrastructure investments to support the development of social housing for affected households in Ngaruyinka.

Outcome 2: Strengthened Institutional and Regulatory Systems for Climate-Responsive Planning and Development

During 2025, progress under Outcome 2 focused on institutional readiness, stakeholder coordination, and preparatory planning. Key achievements include the establishment and training of community committee structures, drafting Terms of Reference for capacity building and structured coordination with national and city-level institutions.

Output 2.1: Capacity Building and Community Engagement

Achievements under Output 2.1 in 2025 were limited to preparatory and foundational actions. Community committees: Gender Mainstreaming Committee and Grievance Redress Committee were formally established, and an initial capacity-building session was conducted for committee members. Additionally, Terms of Reference for broader capacity-building activities were prepared and discussed with professional bodies involved in construction & built environment.

Activity 2.1.2: Awareness Raising and Citizen Engagement for Climate Action

In line with the approved schedule, community governance structures were established in November 2025, including the Grievance Redress Committees (GRC) and Gender Mainstreaming Committee (GMC), involving 180 participants.

A one-day orientation and capacity-building training for the GRM and GRC committees members was delivered to clarify roles and procedures.

Activity 2.1.3 Institutional capacity development of GoR agencies/Institutions

Initial engagement with the Ministry of Infrastructure and professional bodies involved in construction and built environment was held and agreed on collaboration in training construction professionals and government officials on green construction practices. Furthermore, it was agreed to enter an MoU with MININFRA on the development of policies, regulations/guidelines integrating climate-resiliency in the infrastructure development.

Project Management and Safeguards

During 2025, the Project Management Unit (PMU) was established to oversee the overall project coordination.

Key project staff were recruited and onboarded, including the Project Manager, Gender Specialist, Project Administrator, and Monitoring & Evaluation (M&E) Officer. The recruitment of the WASH Specialist, Renewable Energy Specialist, and Road Engineer is currently ongoing.

The Steering Committee meeting held in February 2025, during which members were briefed on the project background and approved the project's annual work plan and budget.

The Technical Advisory Committee (TAC) was established, and its inaugural meeting was held in August 2025 to discuss and align on the project's objectives and to agree on the Committee's terms of reference. The second TAC meeting was held in December 2025 to receive the consultant's presentation of inception report related to detailed design. The meeting recommended the Ministry of Environment as the accredited entity to expedite the mobilization of co-financing to allow timely start of expropriation.

Engagements were conducted with the City of Kigali, Ministry of Infrastructure, Ministry of Environment, and the Technical Advisory Committee to align on safeguards sequencing, expropriation readiness, and implementation priorities. The ESS consultancy was mobilized and managed in accordance with GCF requirements. These actions correspond to the project management and safeguards milestones planned for the reporting year.

The Project's operational manual was drafted and discussed with PMU. The final manual is expected to be submitted for GCF's non-objection with the updated ESMP.

C.2. Performance against the Funding Proposal Logical Framework Indicators

For each of the indicators please report only the 'annual value' for the reporting year; this means reporting solely the values achieved from January 1st, 2025, to December 31st, 2025. The "cumulative value" will automatically be updated by the system by aggregating reported annual values since project FAA effectiveness.

Please ensure that targets are clearly defined and reported using the following categories:

- *Midterm Target: The results to be achieved by the midpoint of implementation.*
- *Final Target: The results to be achieved by the conclusion of project or programme implementation.*
- *Lifetime Target: The total results expected over the entire operational period of the project or programme.*

Note that the baseline, midterm, final and lifetime targets will be prefilled based on your previous Annual Performance Report and/or Funding Proposal. It is imperative that you carefully review, verify and update where relevant.

Should the project be Multicountry, please report the achievement by Country.

Lastly, avoid using commas or periods as thousand separators. Periods should only be used as decimal separators.

For REDD+ Results-Based Payment (RBP) projects, you are only required to report on the progress of activities.

Should any prefilled information/data in the Logical Framework be incorrect or require updating, please inform GCF's Project Lead for appropriate corrective action.

GCF Outcome Level: Standardized Indicators

PMF/IRMF Results Management Framework

No indicators/questions defined.

(PMF) M1 Tonnes of carbon dioxide equivalent (tCO₂eq) reduced as a result of GCF-funded projects/programmes (IRMF) Core 1 Greenhouse gas (GHG) emissions reduced, avoided or removed/sequestered

Provide the total GHG emissions reduced, avoided or removed/sequestered (tCO₂eq) as a result of GCF support.

Unit				Tonnes of CO ₂ -equivalent		
Baseline	Target			Previous Year Cumulative Value	Annual value	Cumulative Value (automatically calculated)
	Mid-term	Final target	Lifetime			
0	2,019	12,114	125,032	0	0	0

(PMF) M1 Tonnes of carbon dioxide equivalent (tCO ₂ eq) reduced as a result of GCF-funded projects/programmes (IRMF) Core 1 Greenhouse gas (GHG) emissions reduced, avoided or removed/sequestered							
Provide the total GHG emissions reduced, avoided or removed/sequestered (tCO ₂ eq), disaggregated by Country.							
Unit							Tonnes of CO ₂ -equivalent
Disaggregation by: Project Countries	Baseline	Mid-term	Final target	Lifetime	Previous Year Cumulative Value	Annual value	Cumulative Value
Rwanda	0	2,019	12,114	125,032	0	0	0

(PMF) A1 and A2 Total number of direct and indirect beneficiaries (IRMF) Core 2 Direct and indirect beneficiaries reached						
Provide the total number of direct beneficiaries (female/male) cumulatively receiving adaptation benefits from GCF-supported interventions, disaggregated by result area.						
Unit						No. of Beneficiaries
Disaggregation by: Result Areas (Adaptation)	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Livelihoods of people and communities	0	499	4,995	0	0	0

(PMF) A1 and A2 Total number of direct and indirect beneficiaries (IRMF) Core 2 Direct and indirect beneficiaries reached						
Provide the total number of direct beneficiaries (female/male) cumulatively receiving adaptation benefits from GCF-supported interventions, disaggregated by Gender.						
Unit						No. of Beneficiaries
Disaggregation by: Gender	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Female	0	258	2,586	0	0	0
Male	0	241	2,409	0	0	0

(PMF) A1 and A2 Total number of direct and indirect beneficiaries (IRMF) Core 2 Direct and indirect beneficiaries reached						
Provide the total number of direct beneficiaries (female/male) cumulatively receiving adaptation benefits from GCF-supported interventions, disaggregated by Country.						
Unit						No. of Beneficiaries
Disaggregation by: Project Countries	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Rwanda	0	499	4,995	0	0	0

(PMF) A1 and A2 Total number of direct and indirect beneficiaries (IRMF) Core 2 Direct and indirect beneficiaries reached						
Provide the total number of indirect beneficiaries (female/male) cumulatively receiving adaptation benefits from GCF-supported interventions, disaggregated by result area.						
Unit						No. of Beneficiaries
Disaggregation by: Result Areas (Adaptation)	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Livelihoods of people and communities	0	499	4,995	0	0	0
Health and well-being, and food and water security	0	2,998	4,995	0	0	0
Infrastructure and built environment	0	500	4,995	0	0	0



(PMF) A1 and A2 Total number of direct and indirect beneficiaries (IRMF) Core 2 Direct and indirect beneficiaries reached						
Provide the total number of indirect beneficiaries (female/male) cumulatively receiving adaptation benefits from GCF-supported interventions, disaggregated by Country.						
Unit						No. of Beneficiaries
Disaggregation by: Project Countries	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Rwanda	0	51,600	86,000	0	0	0

No indicators/questions defined.

No indicators/questions defined.

(PMF) A2.3 Number of males and females with year round access to reliable and safe water supply despite climate shocks and stresses (IRMF) Supplementary 2.3 Beneficiaries (female/male) with more climate-resilient water security Provide the total number of direct beneficiaries (female/male) with improved access to and adoption of climate-resilient and reliable water supply in climate-stressed areas, disaggregated by country.
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Unit						Enter unit
Disaggregation by: Project Countries	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Rwanda	649	2,998	4,995	0	0	0

Infrastructure and built environment

No indicators/questions defined.

(PMF) A3.1 Number and value of physical assets made more resilient to climate variability and change, considering human benefits (reported where applicable)					
(IRMF) Core 3 Value of physical assets made more resilient to the effects of climate change and/or more able to reduce GHG emissions					
Provide the total estimated value (USD) of physical assets made more resilient to climate change impacts in the targeted geographic areas.					
Unit					United States dollars
Baseline	Target		Previous Year Cumulative Value	Annual value	Cumulative Value <i>(automatically calculated)</i>
	Mid-term	Final target			
0	0	5,400,000	0	0	0

(PMF) A3.1 Number and value of physical assets made more resilient to climate variability and change, considering human benefits (reported where applicable) (IRMF) Core 3 Value of physical assets made more resilient to the effects of climate change and/or more able to reduce GHG emissions						
Provide the total estimated value (USD) of physical assets made more resilient to climate change impacts in the targeted geographic areas, disaggregated by country.						
Unit						United States dollars
Disaggregation by: Project Countries	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Rwanda	0	0	5,400,000	0	0	0

(PMF) A3.1 Number and value of physical assets made more resilient to climate variability and change, considering human benefits (reported where applicable) (IRMF) Core 3 Value of physical assets made more resilient to the effects of climate change and/or more able to reduce GHG emissions						
Provide the total estimated value (USD) of physical assets made more resilient to climate change impacts in the targeted geographic areas, disaggregated by asset type.						
Unit						United States dollars
Disaggregation by: Physical asset types (made more resilient)	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Buildings	0	0	1,890,000	0	0	0
Transport infrastructure	0	0	1,350,000	0	0	0
Water sanitation and energy systems	0	0	1,620,000	0	0	0
Productive and market infrastructure	0	0	540,000	0	0	0

(IRMF) Supplementary 2.6 Beneficiaries (female/male) living in buildings that have increased resilience against climate hazards Provide the total number of direct beneficiaries (female/male) with improved protection from climate-related hazards due to resilient buildings or infrastructure, disaggregated by gender.
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Unit						No. of Beneficiaries
Disaggregation by: Gender	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Male	0	121	2,409	0	0	0
Female	0	130	2,586	0	0	0

Optional Co-Benefit Indicators

No indicators/questions defined.

Total number of direct and indirect jobs (measured in full-time equivalents, female/male) created or maintained					
Provide the total number of direct jobs (measured in full-time equivalents, female/male) created or maintained.					
Unit					No. of Full-time equivalent jobs
Baseline	Target		Previous Year Cumulative Value	Annual value	Cumulative Value (automatically calculated)
	Mid-term	Final target			
0	550	1,500	0	0	0

Total number of direct and indirect jobs (measured in full-time equivalents, female/male) created or maintained					
Provide the total number of indirect jobs (measured in full-time equivalents, female/male) created or maintained.					
Unit					No. of Full-time equivalent jobs
Baseline	Target		Previous Year Cumulative Value	Annual value	Cumulative Value (automatically calculated)
	Mid-term	Final target			
0	800	2,000	0	54	54

Total number of institutions or decision-makers, including local actors, using climate information products or services in decision-making in climate-sensitive sectors						
Provide the total number of institutions or decision-makers, including local actors.						
Unit						No. of Actors
Disaggregation by: Decision-making entity type	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Institutions	10	20	50	0	3	3
Decision-makers	10	50	100	0	12	12
Local actors	10	20	50	0	2	2

Total number of institutions or decision-makers, including local actors, using climate information products or services in decision-making in climate-sensitive sectors						
Provide the total number of institutions or decision-makers, including local actors, disaggregated by country.						
Unit						No. of Actors
Disaggregation by: Project Countries	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Rwanda	30	90	200	0	17	17

Total number of established or strengthened institutional frameworks, policies, plans and coordination mechanisms to support climate-resilient and low-emission development					
Provide the total number of established or strengthened institutional frameworks, policies, plans and coordination mechanisms.					
Unit					No. of Items
Baseline	Target		Previous Year Cumulative Value	Annual value	Cumulative Value (automatically calculated)
	Mid-term	Final target			
0	1	5	0	0	0

Total number of established or strengthened institutional frameworks, policies, plans and coordination mechanisms to support climate-resilient and low-emission development						
Provide the total number of established or strengthened institutional frameworks, policies, plans and coordination mechanisms, disaggregated by country.						
Unit						No. of Items
Disaggregation by: Project Countries	Baseline	Mid-term	Final target	Previous Year Cumulative Value	Annual value	Cumulative Value
Rwanda	0	1	5	0	0	0

Total number of decision-making positions actively held by women in climate-related governance					
Provide the total number of decision-making positions actively held by women in climate-related governance.					
Unit					No. of Positions
Baseline	Target		Previous Year Cumulative Value	Annual value	Cumulative Value (automatically calculated)
	Mid-term	Final target			
0	10	30	0	1	1

Project Specific Indicators							
Indicator	Unit	Baseline	Target		Previous Year Cumulative Value	Annual value	Cumulative Value (automatically calculated)
			Mid-term	Final target			
Percentage of households connected to central water supply	Percentage	13	60	100	0	0	0
Percentage of households with a water access point	Percentage	100	100	100	0	0	0
Length of improved pathways and walking & cycling link, m.	Metres	0	495	5,397	0	0	0
Length of improved streets, m.	Metres	0	1,000	7,787	0	0	0
Area of planted green swales, m2	Square metres	0	7,355	14,709	0	0	0
Area of planted step swales	Square metres	0	1,200	5,052	0	0	0
Area of terraced rain gardens, m2	Square metres	0	0	30,333	0	0	0
Establishment of a sustainably financed and technically responsive (engineering capacity, access to materials, spare parts) O&M system for the project area	No. of Items	0	0	1	0	0	0
Community centre upgrade Marketplace roof and frame of local timber inc. rain harvesting & solar PV m2	Square metres	0	32	160	0	0	0
Emissions reduced, avoided or removed/sequestered	Tonnes of CO ₂ -equivalent	0	100	4,000	0	0	0
Emissions reduced, avoided or removed/sequestered	Tonnes of CO ₂ -equivalent	0	1,919	8,114	0	0	0

GHG emissions reduced, avoided or removed/sequestered	Tonnes of CO ₂ -equivalent	0	2,019	12,114	0	0	0
Improved low-emission vehicle fuel economy	Percentage	0	8	80	0	0	0
Junior football pitch m2	Square metres	0	240	800	0	0	0
Percentage of households in the GCK pilot connected to the solar mini-grid	Percentage	0	0	85	0	0	0
Percentage of owners/tenants who are satisfied with the upgraded neighbourhood	Percentage	0	10	90	0	0	0
Public realm, parking & drop-off in volcanic stone setts with non-permeable pointing m2	Square metres	0	160	800	0	0	0
Number of efficient cook stoves purchased by households	No. of Items	0	15	50	0	0	0
Promotion and Implementation of Renewable Energy and Energy-Efficient Technologies: Public benches nr	No. of Items	0	0	1	0	0	0
Number of events aiming at raising awareness and engaging citizens to increase their active participation in resilient, low emission initiatives	No. of Meetings/Dialogues	0	7	20	0	0	0
No. of Households received training on improved greywater management and improved sanitation	No. of Households	0	130	1,298	0	0	0
No. of Households using community composting facility	No. of Households	0	0	1,298	0	0	0
No. of Households with rainwater harvesting tanks installed	No. of Households	6	6	321	0	0	0
No. of Households with installed solar water heating	No. of Households	0	0	1,430	0	0	0
# of households having access to risk reducing infrastructure and basic services	No. of Households	0	15	1,298	0	0	0
Promotion and Implementation of Renewable Energy and Energy-Efficient Technologies: Market stalls nr	No. of Items	0	0	84	0	0	0
Promotion and Implementation of Renewable Energy and Energy-Efficient	No. of Items	0	0	2	0	0	0

Technologies: Children's play furniture nr							
Number of climate-responsive policies, regulations, and institutional frameworks developed, adopted, and implemented	No. of Policy Instruments	0	1	5	0	0	0
Implement resilient storm water management systems using nature-based solutions: Number of infiltration ponds	No. of Items	0	0	22	0	0	0
Number of government officials receiving training on inclusive climate-resilient, green city development	No. of Persons	0	50	50	0	0	0
Number of construction sector workers and professionals trained in best practices for climate-resilient and emissions reducing, green construction	No. of Persons	0	180	180	0	0	0
Development of support program for recycling groups	No. of Projects	0	0	1	0	0	0
Number of recycling and waste collection points installed	No. of Items	0	0	2	0	0	0
Number of reports, gap analyses, briefs, etc on the analysis of green city development standards and planning frameworks	No. of Studies/assessments	0	1	5	0	0	0
Knowledge management system established	No. of Items	0	1	1	0	0	0
A design template for GCK developed	No. of Items	0	0	1	0	0	0
Introduction of a design template based on the project results in the development standards, planning frameworks and enabling regulations	No. of Items	0	1	2	0	0	0

Activities				
Activity Name	Implementation Progress (%)	Utilised GCF Budget	Allocated GCF Budget	% (Automatically calculated)
Detailed climate-resilient and emissions-reducing engineering design	10	133,165	1,708,308	7

Activities				
Activity Name	Implementation Progress (%)	Utilised GCF Budget	Allocated GCF Budget	% (Automatically calculated)
Update ESS and Gender tools	15	20,484.75	97,500	21
Awareness raising and citizen engagement	5	1,381.53	6,448.09	21

C.2.1. Subprojects							
Where applicable, include information on sub-projects. For projects and programmes approved until B.31, the logical framework should focus on the mitigation and adaptation Performance Measurement Frameworks (PMF). For projects and programmes approved from B.32 onwards, the logical framework should reflect the Integrated Results Management Framework (IRMF).							
Title	Currency	GCF Funds	Co-Financing	Country	GHG Emissions Reduced	Direct Beneficiaries	Indirect Beneficiaries
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C.3. Compliance with FAA covenants				Yes ☒ No ☐			
based on the approved Funding Proposal							
C.4. Funded Activity Implementation Arrangements in the Following Year				Yes ☐ No ☒			
No changes envisaged							

D. RISKS ASSESSMENT AND MANAGEMENT

D.1. Risk and mitigation measures

As stated in the Board-approved "Risk Appetite Statement," a cornerstone of the GCF's Risk Framework is proactive risk management. This includes risk identification, assessment, monitoring, reporting and appropriate mitigation to minimize and respond to risks, both directly and through partners implementing GCF's projects and programmes.

Risk Management Matrix

A risk is the probability of an event to adversely affect the achievement of the project Impact (its objectives, outcomes, and results). "Inherent risk" refers to the level of risk present before any of the mitigating measures are applied. "Residual risk" represents the level of risk after mitigating measures have been implemented.

Please update the project risk matrix by reviewing and revising information for all previously identified risks, and adding any new risks identified during implementation by selecting the adequate Risk Area in the drop-down menu. For each risk, ensure you provide a clear risk description, outline the potential negative consequences, specify the mitigating measures in place, and complete the severity scoring as required.

For the Integrity Risk Area, an annual reporting (and more frequent and prompt reporting if stated in the legal agreements with the GCF) is required for each of its 3 Risk Sub-areas, as GCF has zero tolerance for Prohibited Practices, for SEAH in Fund-related Activities, and for working with parties and engaging in activities subject to sanctions imposed by the United Nations Security Council. The AE reporting obligations under GCF's policies and in the legal agreement(s) with the GCF include but are not limited to requiring AEs to take action to identify, mitigate and promptly disclose to the GCF any real or perceived Conflict of Interest, any alleged or suspected Prohibited Practice, promptly notify the Fund of any material risks or other indications of money laundering and/or financing of terrorism in relation to the Project and promptly take remedial steps in consultation with the GCF.

The AE shall also provide updates on the risks and mitigating measures under the other Risk Areas when changes to already identified risks or new risks have been identified.

Risk scoring:

For likelihood, please rate on a scale from 1 to 5: 1. Unlikely, 2. Possible, 3. Likely, 4. Almost certain, 5. Certain

For impact, please rate on a scale from 1 to 5: 1. Close to none, 2. Low, 3. Medium, 4. High, 5. Catastrophic

The severity of each risk is automatically computed based on the likelihood and impact of the risk.

Risk 1	Unexpected site conditions		
Risk Origin	Project Related		
Risk Area	Design and Implementation		
Risk Sub-area	N/A		
Description	Unexpected site conditions occur when actual ground or sub-surface conditions differ from those identified during site investigations or assumed in the design. These may include weak soils, rock formations, high groundwater levels, buried utilities, contamination, or other hidden obstacles. When encountered during construction, such conditions may require design modifications, additional works, or changes in construction methods. This can lead to delays, increased costs, contractor claims, and potential safety risks. If not properly managed, the risk may affect project timelines, budgets, and the overall quality and durability of the infrastructure.		
Consequences	Reduced technical performance and resilience Cost escalation and budgetary impact Contractual and procurement impacts		
Inherent Risk	Likelihood 2 - Possible	Impact 3 - Medium	Severity 6 - Medium
Mitigation Measure(s)	To conduct a detailed geotechnical investigation prior to construction.		
Residual Risk	Likelihood 2 - Possible	Impact 2 - Low	Severity 4 - Medium
Current Residual Risk	Likelihood 2 - Possible	Impact 2 - Low	Severity 4 - Medium
Comments	N/A		
Risk 2	Unavailability of low-carbon Materials		
Risk Origin	Project Related		
Risk Area	Design and Implementation		

Risk Sub-area	N/A		
Description	The project promotes the use of low-carbon construction materials (e.g., low-clinker cement, recycled aggregates, permeable paving, or locally sourced materials) to reduce greenhouse gas emissions. However, these materials may have limited availability in the local market, insufficient suppliers, or inadequate production capacity in Rwanda or the region. Procurement challenges, certification requirements, or delays in supply chains may limit timely access to compliant materials during construction.		
Consequences	Limited availability may delay construction activities, require redesign or substitution with conventional materials, or increase procurement costs. This could affect project timelines, reduce the expected climate mitigation benefits, and potentially compromise the achievement of the project's low-carbon objectives and reporting commitments.		
Inherent Risk	Likelihood 2 - Possible	Impact 2 - Low	Severity 4 - Medium
Mitigation Measure(s)	Conduct early market assessments and identify multiple qualified suppliers. Include flexible technical specifications allowing equivalent low-carbon alternatives. Engage local manufacturers to encourage supply readiness. Plan procurement early and include buffer time in schedules. Where necessary, combine local sourcing with regional suppliers and establish clear material certification requirements in bidding documents.		
Residual Risk	Likelihood 1 - Unlikely	Impact 1 - None	Severity 1 - Low
Current Residual Risk	Likelihood 1 - Unlikely	Impact 1 - None	Severity 1 - Low
Comments	N/A		
Risk 3	Market fluctuation (cost increase)		
Risk Origin	External Factors		
Risk Area	Macro-economics		
Risk Sub-area	N/A		
Description	Market fluctuations refer to unpredictable changes in the prices of goods and services such as consultancy fees, construction materials, fuel, equipment, and labor during the project implementation period. Such fluctuations may result from global supply chain disruptions, inflation, currency exchange rate variations, or regional economic instability.		
Consequences	Significant price increases may lead to higher construction costs, contractor claims, or budget overruns. This could affect procurement processes, delay contract awards, or require adjustments to project scope and financing. Prolonged market instability may also discourage bidder participation or reduce contractor capacity to deliver works within the planned budget		
Inherent Risk	Likelihood 2 - Possible	Impact 3 - Medium	Severity 6 - Medium
Mitigation Measure(s)	Include price adjustment clauses in construction contracts to manage inflation risks. Update cost estimates regularly during procurement Maintain contingency funds within the project budget Package contracts strategically and accelerate procurement where possible to reduce exposure to long-term price volatility Conduct market survey comprehensively prior planning, monitor the trends and act promptly		
Residual Risk	Likelihood 2 - Possible	Impact 2 - Low	Severity 4 - Medium
Current Residual Risk	Likelihood 2 - Possible	Impact 2 - Low	Severity 4 - Medium
Comments	N/A		
Risk 4	GBV/SHEA cases during project implementation		
Risk Origin	Project Related		
Risk Area	Environmental and Social		
Risk Sub-area	Gender & SEAH		
Description	During the implementation of infrastructure projects, there is a potential risk of Gender-Based Violence (GBV) and Sexual Harassment, Exploitation, and Abuse (SHEA) due to increased interactions between project workers and local communities. The influx of a predominantly male workforce may create power imbalances and increase the		

	vulnerability of women, girls, and other marginalized groups. Workers or supervisors may misuse their positions to request sexual favors in exchange for employment opportunities, project benefits, or other services. Additionally, construction sites located near communities, schools, or markets may expose women and girls to harassment or intimidation. Poorly managed worker behavior and limited awareness about acceptable conduct may further elevate these risks. Economic vulnerability within host communities can also contribute to transactional sex or exploitation.		
Consequences	Gender-Based Violence (GBV) and Sexual Harassment, Exploitation, and Abuse (SHEA) can have serious consequences on individuals, communities, and the project itself. Victims may experience physical injuries, emotional distress, trauma, anxiety, or depression, which can affect their health, safety, and overall wellbeing. In some cases, incidents may lead to unwanted pregnancies, sexually transmitted infections, or long-term psychological harm. Victims may also face stigma, discrimination, or rejection from their families and communities, making it difficult for them to seek help or report incidents. At the community level, GBV/SHEA can create fear, tension, and mistrust between local residents and project workers. This may lead to community complaints, protests, or conflicts that disrupt project activities. For the project, such incidents can damage its reputation, result in legal consequences, cause delays in implementation, and increase monitoring or compliance requirements from authorities or funding institution (GCF), ultimately affecting the project's success and sustainability.		
Inherent Risk	Likelihood 1 - Unlikely	Impact 2 - Low	Severity 2 - Low
Mitigation Measure(s)	Mitigation measures will focus on prevention, awareness, and accountability. The project will develop and enforce a clear Code of Conduct for all workers, contractors, and supervisors, explicitly prohibiting GBV/SHEA and outlining sanctions for violations. Regular training and awareness sessions will be provided to workers and local communities to promote respectful behavior and increase understanding of GBV/SHEA risks. Establishing a confidential and accessible grievance redress and reporting mechanisms are essential to allow victims and community members to report incidents safely. Contractors should ensure proper supervision of workers and implement measures to manage labor influx responsibly. Community engagement activities should inform residents about their rights, reporting channels, and available support services. The project will also coordinate with existing local health and social service providers to ensure victims receive appropriate care and assistance. Additionally, adequate lighting, safe sanitation facilities, and secure worksite arrangements should be provided to reduce risks.		
Residual Risk	Likelihood 1 - Unlikely	Impact 1 - None	Severity 1 - Low
Current Residual Risk	Likelihood 1 - Unlikely	Impact 1 - None	Severity 1 - Low
Comments	N/A		
Risk 5	Non transparent practices during evaluation of expropriation process		
Risk Origin	Project Related		
Risk Area	Integrity		
Risk Sub-area	N/A		
Description	potential lack of transparency or independence in evaluation of assets during expropriation process.		
Consequences	Dispute and grievances from affected persons, delays in implementation.		
Inherent Risk	Likelihood 2 - Possible	Impact 2 - Low	Severity 4 - Medium
Mitigation Measure(s)	Insure evaluation is conducted by certified valuers, implement GRM to address complains in a timely manner.		
Residual Risk	Likelihood 1 - Unlikely	Impact 2 - Low	Severity 2 - Low
Current Residual Risk	Likelihood 1 - Unlikely	Impact 2 - Low	Severity 2 - Low
Comments	N/A		
Risk 6	integrity 2		

Risk Origin	Project Related		
Risk Area	Integrity		
Risk Sub-area	Money Laundering (ML) & Terrorist Financing (TF)		
Description	no risk		
Consequences	nothing to report		
Inherent Risk	Likelihood	Impact	Severity
	1 - Unlikely	1 - None	1 - Low
Mitigation Measure(s)	N/A		
Residual Risk	Likelihood	Impact	Severity
	1 - Unlikely	1 - None	1 - Low
Current Residual Risk	Likelihood	Impact	Severity
	1 - Unlikely	1 - None	1 - Low
Comments	N/A		
Risk 7	integrity 3		
Risk Origin	Project Related		
Risk Area	Integrity		
Risk Sub-area	Sanctions		
Description	N/A		
Consequences	N/A		
Inherent Risk	Likelihood	Impact	Severity
	1 - Unlikely	1 - None	1 - Low
Mitigation Measure(s)	N/A		
Residual Risk	Likelihood	Impact	Severity
	1 - Unlikely	1 - None	1 - Low
Current Residual Risk	Likelihood	Impact	Severity
	1 - Unlikely	1 - None	1 - Low
Comments	N/A		
Risk 8	integrity 4		
Risk Origin	Project Related		
Risk Area	Integrity		
Risk Sub-area	N/A		
Description	N/A		
Consequences	N/A		
Inherent Risk	Likelihood	Impact	Severity
	1 - Unlikely	1 - None	1 - Low
Mitigation Measure(s)	N/A		
Residual Risk	Likelihood	Impact	Severity
	1 - Unlikely	1 - None	1 - Low
Current Residual Risk	Likelihood	Impact	Severity
	1 - Unlikely	1 - None	1 - Low
Comments	N/A		

D.2. Report risk incidents

If any risk (previously identified or not) has materialized, please capture it here as a risk incident.

(this section is confidential)

E. FINANCIAL INFORMATION

E.1. GCF financing

In addition to the financial report in the annex, update the table with relevant GCF financial data for each country and instrument, including amounts and allocation percentages.

Country	Instrument	Currency (as per FAA)	Committed Amount	Disbursed Amount	Expenditure (reporting year)	Cumulative Expenditure	Mitigation	Adaptation
Rwanda	Grants	USD	27,995,786	2,238,820.45	217,958.54	217,958.54	0%	0%
Total		USD	27,995,786	2,238,820.45	217,958.54	217,958.54	N/A	N/A

E.2. Co-financing

Please populate the table with relevant Co-financing data for each Co-financier and instrument, including amounts and allocation percentages.

Co-financier	Instrument	Currency (as per FAA)	Committed Amount	Disbursed Amount	Expenditure (reporting year)	Cumulative Expenditure	Mitigation	Adaptation
Government of Rwanda	Grants	USD	7,111,989	0	0	0	0%	0%
Total		USD	7,111,989	0	0	0	N/A	N/A

E.3. Additional Finance Mobilised Beyond Approved Co-financing

Report the realised (cumulative value) and/or expected volume (Final Target) of private/public finance leveraged as a result of GCF involvement in the investment, in addition to and beyond any co-financing originally committed at approval. This datapoint shall be reported separately from official co-financing figures and is intended to capture the catalytic effect of GCF investments and support institutional learning.

GCF Policy: <https://www.greenclimate.fund/sites/default/files/document/policy-cofinancing.pdf>

No additional finance mobilized information provided.

File Name: FINAL GCK Annual Performance Report 2025.xlsx

F. ENVIRONMENTAL & SOCIAL SAFEGUARDS, GENDER, and INDIGENOUS PEOPLES

This section provides an update against the ESS standards agreed as part of the Environmental and Social Action Plan (ESAP) and Environmental and Social Management Framework (ESMF), as well as Environmental and Social Management System (ESMS), Environmental and Social Impact Assessment (ESIA), Environmental and Social Management Plan (ESMP), Indigenous Peoples Plan (IPP), Indigenous Peoples Plan Framework (IPPF), Resettlement Action Plan (RAP), Resettlement Policy Framework (RPF) when applicable.

F.1. progress on key challenges and updates regarding Environmental and Social Safeguards

Key Environmental and Social Changes

Have there been any changes in the key environmental and social risks and impacts? If you tick 'Yes,' please provide further information.

Yes ☐ No ☒

Environmental and Social Safeguarding Updates

Have there been any change/update on environmental and social safeguarding? you tick 'Yes,' please provide further information.

Yes ☐ No ☒

F.2. Compliance with laws and regulations applicable to ESS. Gender and Indigenous Peoples.

Have there been any changes or updates regarding compliance with applicable laws and regulations of the country, as well as the relevant conditions or covenants under the FAA?

Yes ☐ No ☒

F.3. ESS standards implementation progress

Does this reporting period include any ESS standards-related activities or updates?

Yes ☒ No ☐

If you tick 'Yes', please provide further information to report on the progress made in complying with the requirements of the relevant ESS standards that were triggered during the approval of the funding proposal and during the reporting period, if any; and the GCF Indigenous Peoples Policy, if relevant, describing achievement and specifying details outlined in the tables below.

Activities implemented during the reporting period, including monitoring

<i>During 2025, the Ngaruyinka Upgrade Project concentrated on preparatory and coordination activities to enable early implementation. Key consultancy contracts were executed and closely monitored to ensure alignment with the implementation plan. The Environmental and Social Safeguards (ESS) update contract, signed on 22 August 2025 with JV WSSD Ltd & Sure Solutions Ltd, advanced through revision of the ESS inception report (5 October 2025), completion of baseline assessment, and initiation of field data collection. Early planning for the Resettlement Action Plan (RAP) was undertaken in coordination with the City of Kigali and legal teams, alongside technical reviews to validate deliverables and baseline findings. The Detailed Design Consultancy contract, signed on 14 November 2025 with JV Prominent Engineering Solutions, V.C.O Ltd & United Contractors Ltd, progressed with submission and review of inception and topographic reports, while the revised inception report remained under formal review. Oversight was strengthened through structured technical reviews and a Technical Advisory Committee (TAC) meeting to ensure quality and compliance with project standards. Community engagement advanced through an awareness session on 2 November 2025, attended by 180 participants, reflecting strong social readiness. The Gender Mainstreaming Committee (GMC) and Grievance Redress Committee (GRC) were established, followed by capacity-building training on 14 November 2025 covering mandates, grievance handling, participatory planning, and reporting mechanisms. Committee performance is monitored monthly at cell level, with continued engagement planned through follow-up sensitization. Preparations for broader capacity-building initiatives progressed through drafting and consultation of Terms of Reference (ToRs) with professional bodies. Stakeholder coordination with the City of Kigali, MININFRA, MoE, and TAC remained consistent to support decision-making and alignment on sequencing, expropriation, and priorities. Overall, these efforts established a strong foundation for full implementation in FY 2026, subject to safeguards validation, procurement approvals, and staff onboarding.</i>	
Outputs during the reporting period	
<i>No physical outputs were achieved during the reporting period, as project activities focused primarily on the onboarding service providers to update the detailed engineering designs and the Environmental and Social Safeguards (ESS) and Gender instruments. These preparatory activities are required to ensure technical readiness and safeguard compliance prior to the commencement of on-the-ground project implementation</i>	
Key environmental, social and gender issues, risks and impacts addressed during implementation	
<i>No E&S issues observed so far during the reporting period, as project activities focused primarily on the onboarding service providers to update the detailed engineering designs and the Environmental and Social Safeguards (ESS) and Gender instruments. These preparatory activities are required to ensure technical readiness and safeguard compliance prior to the commencement of on-the-ground project implementation</i>	
Any pending key environmental, social and gender issues needing accredited entity's actions and GCF attention	
<i>There are currently no outstanding ESS and gender issues. However, input and feedback from the GCF Secretariat will be required on the final draft versions of the Environmental and Social Safeguards (ESS) and Gender instruments once they are finalized by the contracted consulting firm, to facilitate review, clearance, and subsequent implementation</i>	
Remarks/Notes	
F.4. Sub-projects information	
Have any subprojects been implemented?	Yes ☐ No ☒
N/A	N/A

F.5. Implementation of the stakeholder engagement plan	
Were any actions undertaken to increase engagement of relevant stakeholders in the project, particularly regarding environmental, social, and gender elements?	Yes ☒ No ☐
Activities implemented during the reporting period	
During the reporting period, several stakeholder engagement activities were conducted to ensure inclusive participation and effective project implementation. These included: • Two Technical Advisory Committee (TAC) meetings to provide strategic guidance, review project progress, and validate key deliverables. • A community engagement and awareness meeting to inform local residents, gather their views, and strengthen participation in project implementation. • A capacity-building training for the Grievance Redress Committee (GRC) and Gender Mainstreaming Committee (GMC) to enhance their operational effectiveness. These activities facilitated coordination among government institutions, project teams, and local communities, while promoting transparency, inclusiveness, and accountability.	
Dates and venues of engagement activities	
• First TAC meeting, 20 August 2025 at Fonerwa Conference Room • Community Engagement Meeting, 2 November 2025 at Ngaruyinka Playground • GRC & GMC Training, 13-14 November 2025 at Ubumwe Hotel, Kigali • Second TAC Meeting, 18 December 2025, Fonerwa Conference Room	
Sex-disaggregated data on stakeholder engagement participants (male + female = total)	
A total of 222 stakeholders participated across all activities: • Male: 126 • Female: 96 Participation by Activity: • First TAC Meeting: 10 male, 3 female • Community Meeting: 90 male, 74 female • GRC & GMC Training: 9 male, 11 female • Second TAC Meeting: 17 male, 8 female	
Information shared with stakeholders	
Stakeholders were provided with comprehensive information to ensure transparency and informed participation, including: • Overview of project components, objectives, and expected outputs • Roles and responsibilities of TAC, GRC, and GMC members • Updates on project design, ESS instruments, and gender integration • Information on resettlement, compensation processes, and RAP updates • Introduction of consultants and project implementation arrangements • Communication and grievance redress mechanisms • Employment opportunities and community participation frameworks	
Outputs including issues raised and addressed during the reporting period	
Issues Raised: • Need for timely and fair compensation before project implementation • Concerns regarding resettlement and displacement impacts • Absence of liquid waste management solutions in design • Demand for local employment opportunities • Need for improved quality of project design reports Actions Taken / Responses: • Ongoing update of the Resettlement Action Plan (RAP) to ensure proper asset valuation and compensation in line with national laws and safeguards • Commitment to minimize displacement and explore rehousing options	

• Integration of liquid waste management measures into revised project design • Commitment to gender-responsive employment (target ≥60% women) and prioritization of local labor • Revision and improvement of project design reports based on TAC feedback • Strengthening of grievance handling systems through training and standardized tools Key Outputs: • Improved stakeholder coordination and governance • Enhanced community awareness and ownership • Strengthened institutional capacity (GRC & GMC) • Established mechanisms for continuous engagement and feedback • Clear commitments for addressing social and environmental risks
Remarks/Notes
N/A

F.6. ESS forward planning and lessons learned	
Are there any planned ESS activities for the next reporting period or lessons learned to share from this period?	Yes ☒ No ☐
Provide planned activities on environmental and social safeguards for the next reporting period	
The planned ESS activities for the next quarter include: • Finalization of the update of ESS instruments including ESIA and ESMP with associated Plans, RAP and SEP • Training of GRC committee on Grievance Management • Development of ESS related TORs to be included in various tenders • Ensure compensation for the affected people and properties as per the developed RAP • Hiring of the supervising firm to oversee the not only construction activities but also ESS implementation across all the project components	
Provide any success stories, good practices, or challenges, including those related to the engagement of Indigenous peoples and local communities, promoting Indigenous knowledge and benefits to Indigenous peoples and local communities	
Environmental and Social Standard 7 (ESS 7) on Indigenous Peoples is not applicable in the Rwandan context. However, local communities in Ngaruyinka Village actively demonstrated their commitment to supporting project implementation by participating in consultations and providing relevant contextual information based on their knowledge of the project area	
F.7. Grievance Redress Mechanism - confirmation & grievances	
<i>Please indicate whether the project can confirm the following statement:</i>	
Fully functional and operational Grievance Redress Mechanisms are in place, have been communicated to and are accessible by all stakeholders applicable to this project	
☒ The accredited entity confirms the statement above at project-level, AE-level, and GCF-level grievance mechanisms.	
☐ The accredited entity does not confirm the statement above	
Have there been any grievances received during the reporting period?	Yes ☐ No ☒

No formal grievances have been recorded to date. However, several informal concerns related to project information, anticipated employment opportunities, and the expropriation and compensation process were raised during stakeholder meetings. These issues were addressed by the Project Management Team through clarifications and guidance provided to participants.

F.8. Implementation of activities and actions agreed in the Gender Action Plan

The GAP for the Ngaruyinka Upgrade Project outlines activities and actions aimed at promoting gender equality and social inclusion as well as enhancing climate resilience. The key focus is on improving access to climate-resilient infrastructure such as water, sanitation, energy, and transport systems, which are expected to reduce the time and labour burden on women and girls. It emphasizes the development of safe, inclusive, and women-friendly public spaces to reduce gender-based violence, sexual harassment, exploitation and abuse and support social well-being.

GAP promotes women's leadership and economic empowerment through increased participation and leadership in community committees and local initiatives. Capacity-building activities are under development including training for women, men, youth, persons with disabilities and professionals in climate-responsive and sustainable construction.

Awareness campaigns and community engagement initiatives are designed to strengthen inclusive decision-making and ownership of development processes.

The plan includes establishing targets, and gender-sensitive indicators to ensure women benefit from project interventions. Institutional strengthening of government officials and the development of inclusive policies support implementation.

Gender monitoring and evaluation framework is incorporated to track progress and ensure accountability. Overall, the actions aim to create an enabling environment for inclusive, low-emission, and climate-resilient urban development

Are there GAP implementation activities or progress to report for this period?

Yes ☐ No ☒

Summary on Activities and Actions agreed in the Gender Action Plan (max. 200 words)

Provide a progress report on the gender action plan developed during project preparation stage for the reporting period. This will primarily be a report on activities undertaken and results achieved because of completion of an activity. Further, it should also indicate if the project is on track to achieving the intended outcome(s). The reporting should be done for activities, targets and indicators already set in the action plan including on vulnerable groups (youth, poor, female heads of households, etc.) as would have been identified in the gender analysis and action plan. If activities or targets are not achieved as per plan, reasons should be provided, and recourse action should be proposed. Please include reporting on any changes or deviations. Include a Report on implementation challenges and lessons learnt and how these will inform on-going actions and what action will be taken by when to address the challenges faced. Incorporate both quantitative data and qualitative reports on the performance of such actions, and on progress on actions identified.

GAP Activity	
Gender Mainstreaming Committee is fully constituted and operational, with confirmed leadership and membership roles assigned and endorsed by the community	
Indicator	
(% of women represented in the elected Gender Mainstreaming Committee (GMC), disaggregated by sex, against the minimum 50% gender parity target.	
Rating of Indicator	GREEN (on track to be met)
Baseline	0
Target, including sex-disaggregation where applicable	5
Annual progress update (Reporting Period)	
5	

Cumulative progress update (Entire period)	
5	
Budget	1,471
Currency	USD
Timeline (Planned completion of activity)	2 November 2025
Responsibility	
Rwanda Green Fund (RGF) – Project Management Unit: Project Manager Environmental & Social Safeguards (ESS) Specialist Monitoring & Evaluation (M&E) Officer Kinyinya Sector Administration Community representatives (Ngaruyinka settlement leadership structures)	
Remarks/Notes	
The Gender Mainstreaming Committee was successfully established through a transparent community election process using acclamation and social vetting. The committee achieved the targeted 50% female representation, confirming full compliance with project gender inclusion requirements. As a result, the indicator is rated GREEN, with no deviation from planned targets. No corrective or mitigation actions are required at this stage. The process strengthened inclusive governance, community ownership, and gender-balanced participation in project decision-making structures under the Ngaruyinka upgrade intervention.	
F.9. Gender Action Plan implementation review	
Is the gender expert for the project/programme engaged to support the implementation of the gender action plan? If engaged previously, please advise if the gender expert has been retained by the project/programme, including plans to engage another expert if a previously engaged expert has left the project/programme.	Yes ☒ No ☐
<i>The gender expert was engaged on full-time basis until the project completion to ensure gender is mainstreamed throughout the project cycle</i>	
Has the implementation of gender action plan/s being implemented according to Funding Activity Agreements and GCF's Updated Gender Policy? Please ensure that the budget is included in the reporting above if it was indicated in the approved or updated gender action plan.	Yes ☐ No ☒
<i>Gender related instruments including the Gender Assessment and Gender Action Plan are being updated as per GCF Board decision.</i>	
Are the planned activities, targets, indicators, timelines, etc. on track during the reporting period?	Yes ☐ No ☒

<i>Gender related instruments including the Gender Assessment and Gender Action Plan are being updated as per GCF Board decision.</i>	
Were there any revisions of the approved GAP during the reporting period? Please submit the updated GAP in Annex section of this APR and ensure that the updated GAP has details on each change.	Yes ☒ No ☐
<i>The gender-related instruments, including the Gender Assessment and Gender Action Plan, are currently being updated in line with the GCF Board decision. Once the draft versions are finalized, they will be submitted to the GCF Secretariat for review and feedback prior to their disclosure and operationalization.</i>	
Are the reported results on track to contribute to meeting the sex-disaggregated targets for the direct beneficiaries in the funding proposal, if applicable?	Yes ☐ No ☒
<i>Gender related instruments including the Gender Action Plan are being updated as per GCF Board decision.</i>	
Has the project/programme experienced any implementation challenges that affect gender-related activities? If yes, please include lessons learnt and how they are informing ongoing actions.	Yes ☐ No ☒
<i>The project remains at the design stage and gender related instruments (Gender Assessment and Gender Action Plan) are being updated</i>	
Were there any best practices identified, or case studies prepared on benefits/activities undertaken as agents of action by women and the female heads of households during the reporting period? Please share any case studies in the text boxes or in the Annex section of the APR.	Yes ☐ No ☒
<i>The project remains at the design stage and gender related instruments (Gender Assessment and Gender Action Plan) are being updated</i>	
Provide planned activities on gender elements for the next reporting period	
<i>The Planned gender Activities for next reporting period include: • Finalization of the Update of Gender Assessment and Gender Action Plan (Annex8 a&b) • Development of comprehensive GESI training tools and materials • Training of Ngaruyinka Upgrade project staff, GMC&GRC, contractors, local leaders and targeted community members on gender equality and social inclusion/GBV/SEAH • Establish Gender Champion Group</i>	

G. ANNEXES (UPLOADED)
Annex 1: GHG emission reduction calculation methodology (for projects reporting GHG emission reductions) and details on the calculations of the annual and cumulative value.
No annexes provided.
Annex 2: Communication and visibility material
File Name: DSC00913.JPG File Name: DSC00859.JPG File Name: DSC01461.JPG File Name: DSC01241.JPG
Annex 3: List of grievances received
No annexes provided.
Annex 4: Procurement information
File Name: Procurement template.xlsx
Annex 5: Updated implementation timetable for the Funded Activity for the following year
No annexes provided.
Annex 6: Updated Gender Assessment and/or Action Plan
No annexes provided.
Additional Annexes (if applicable)
No annexes provided.

