



**GREEN
CLIMATE
FUND**

Meeting of the Board

26 – 29 October 2026

Songdo, Incheon, South Korea

Provisional agenda item 5(a)

GCF/B.46/Inf.08

5 October 2026

Report on the execution of the 2026 administrative budget of GCF

Summary

This document presents information on the execution of the GCF 2026 administrative budget. It is based on actual expenditures relating to activities of the Board, the independent units, the Secretariat and the Trustee from 1 January to 31 July 2026.

The Budget Committee recommends that the Board take note of the report on the execution of the 2026 administrative budget of GCF as at 31 July 2026.

Table of Contents

I.	Introduction	1
1.1	Background and mandate	1
II.	Approved budget and summary of expenditure	1
2.1	Approved budget	1
2.2	Summary of expenditure	1
2.3	Board expenditure	3
2.4	Independent units' expenditure	4
2.5	Secretariat expenditure	11
2.6	Trustee expenditure	16
2.7	Budget carry-over from 2025 to 2026	16
2.8	Unutilized budget	17
III.	Recommendation by the Budget Committee	18

I. Introduction

1.1 Background and mandate

1. This report on the execution of the GCF 2026 administrative budget has been prepared in accordance with the administrative budget and accounting framework adopted with decision B.38/07. The preparation of this report responds to the Board's oversight responsibilities and commitment to transparency in the management of the GCF administrative resources.
2. The development of this document has been informed by regular consultations with the Budget Committee, as well as internal reviews conducted by the Secretariat.
3. This document presents information on the execution of the GCF 2026 administrative budget. It is based on actual expenditures relating to activities of the Board, the independent units, the Secretariat and the Trustee from 1 January to 31 July 2026. The report aims to provide the Board with a clear overview of budget utilization during the reporting period and to support informed decision-making regarding future resource allocations.

II. Approved budget and summary of expenditure

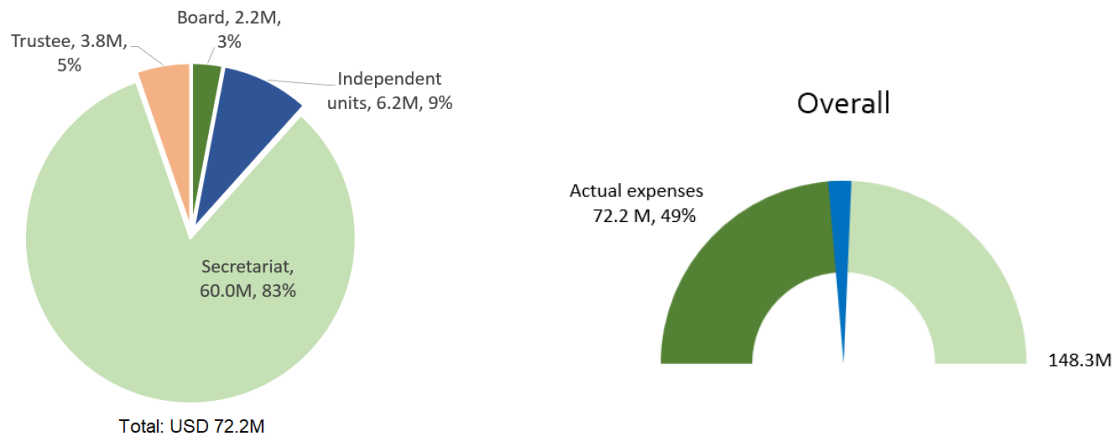
2.1 Approved budget

4. By decision B.43/10, the Board approved, from the resources available in the GCF Trust Fund, an administrative budget of USD 132,984,278 for 2026 for Board activities (USD 5,017,387), Secretariat operations (USD 121,419,201) and Trustee activities (USD 6,547,690).
5. The Board further approved the following budgets for the three independent units for 2026, amounting to USD 15,295,936:
 - (a) USD 3,106,456 under decision B.43/12 for the Independent Redress Mechanism (IRM);
 - (b) USD 4,294,200 under decision B.43/11 for the Independent Integrity Unit (IIU); and
 - (c) USD 7,895,280 under decision B.43/13 for the Independent Evaluation Unit (IEU).

2.2 Summary of expenditure

6. From 1 January to 31 July 2026, the total expenditure on annual budgets for the Board, the independent units, the Secretariat and the Trustee amounted to USD 72.2 million against a budget of USD 148.3 million (49 per cent). Of this figure, USD 2.2 million relates to the Board, USD 6.2 million to the independent units, USD 60.0 million to the Secretariat and USD 3.8 million to the Trustee (as shown in figure 1 and table 1).

Figure 1: Composition of overall expenditure from 1 January to 31 July 2026 (in United States dollars)



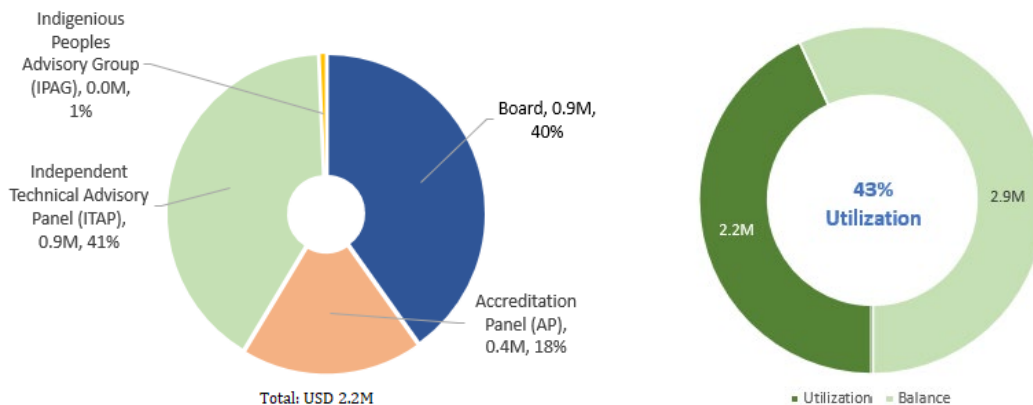
Abbreviation: M = million

Table 1: Summary of annual administrative budget and expenditure from 1 January to 31 July 2026 (in United States dollars)

Code	Budget category/subcategory	2026 Approved budget	Actual expenditure to 31 Jul 2026	Balance	% Utilized
Annual budgets					
1	Board	5,017,387	2,165,592	2,851,795	43
2	Independent units	15,295,936	6,224,759	9,071,177	41
3	Secretariat	121,419,201	59,957,877	61,461,324	49
4	Trustee	6,547,690	3,819,486	2,728,204	58
Total annual budgets		148,280,215	72,167,714	76,112,501	49

2.3 Board expenditure

7. The composition of the Board expenditure from 1 January to 31 July 2026 is shown in figure 2. Composition of Board expenditure from 1 January to 31 July 2026 (in United States dollars)



Abbreviation: M = million.

8. The detailed Board expenditure from 1 January to 31 July 2026 is set out in table 2.

Table 2: Detailed Board expenditure from 1 January to 31 July 2026 (in United States dollars)

Code	Budget category/subcategory	2026 Approved budget	Actual expenditure to 31 Jul 2026	Balance	% Utilized
2.1	Board				
2.1.1	Travel	1,086,260	577,092	509,168	53
2.1.2	Consultants	88,000	4,054	83,946	5
2.1.3	Venue and logistics	426,000	253,264	172,736	59
2.1.4	Professional services	120,000	34,708	85,292	29
	Subtotal: Board	1,720,260	869,118	851,142	51
2.2	Accreditation Panel				
2.2.1	Travel	162,000	46,077	115,923	28
2.2.2	Consultants	778,020	309,869	468,151	40
2.2.3	Venue and logistics	-	0	0	-
2.2.4	Professional services	386,000	44,469	341,531	12
	Subtotal: Accreditation Panel	1,326,020	400,415	925,605	30
2.3	Independent Technical Advisory Panel				
2.3.1	Travel	148,500	57,102	91,398	38
2.3.2	Consultants	1,553,145	824,315	728,830	53
2.3.3	Venue and logistics	-	29	-29	-
2.3.4	Professional services	121,203	0	121,203	-
	Subtotal: Independent Technical Advisory Panel	1,822,848	881,447	941,401	48
2.4	Indigenous Peoples Advisory Group				
2.4.1	Travel	110,130	13,682	96,448	12
2.4.2	Consultants	33,129	0	33,129	-
2.4.3	Venue and logistics	5,000	930	4,070	19
2.4.4	Professional services	-	0	0	-
	Subtotal: Indigenous Peoples Advisory Group	148,259	14,613	133,646	10
	Grand total	5,017,387	2,165,592	2,851,795	43

9. Total Board expenditure from 1 January to 31 July 2026 amounted to USD 2.17 million, representing 43 per cent of the total budget of USD 5.02 million.

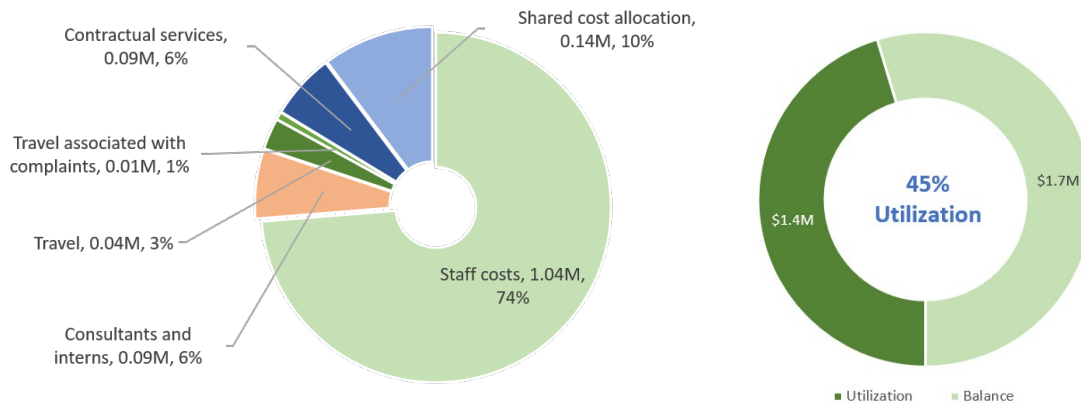
10. **Board.** The Board expenditure of USD 0.87 million primarily reflects costs associated with the delivery of the forty-fourth meeting of the Board (B.44), held in Songdo, Incheon, Republic of Korea, from 25 to 28 March 2026, as well as preparations for B.45 in Dushanbe, Tajikistan. Expenditure was mainly driven by Board travel costs of USD 0.58 million and venue and logistics costs of USD 0.25 million. Travel expenditure included airfares, daily subsistence allowances and related travel costs, while venue and logistics expenditure covered meeting facilities, catering, interpretation and webcast services, audiovisual support, accommodation for support staff, and other meeting delivery requirements. Professional services also supported Board governance and operations, including the performance evaluation of Board-appointed officials and report-writing and editorial support for Board documentation and outputs.
11. **Accreditation Panel.** Expenditure of USD 0.40 million primarily reflects implementation of the Accreditation Panel mandate. The majority related to consultant fees and compensation for Panel members, technical experts and operational support consultants, amounting to USD 0.31 million, in support of accreditation reviews and assessments. Additional expenditure comprised USD 0.04 million for accreditation-related professional services and advisory work and USD 0.05 million for travel associated with Panel meetings, Board sessions and other accreditation-related engagements.
12. **Independent Technical Advisory Panel.** The expenditure of USD 0.88 million was largely driven by compensation fees for panel members and technical consultants of USD 0.82 million, reflecting the structured engagement model supporting the technical assessment of funding proposals across review cycles. A further USD 0.06 million related to travel associated with Board meetings and independent Technical Advisory Panel engagements. Expenditure is expected to increase during the remainder of the year as further technical reviews and associated panel activities progress.
13. **Indigenous Peoples Advisory Group (IPAG).** The expenditure of USD 14,613 remained modest and was primarily associated with travel and participation costs supporting IPAG members' engagement in key governance and advisory activities during the reporting period. These included participation in the United Nations Permanent Forum on Indigenous Issues in New York in April 2026, the eighth meeting of the Indigenous Peoples Advisory Group held in Incheon, Republic of Korea, in May 2026, and activities associated with B.45 in Dushanbe, Tajikistan. Expenditure mainly related to airfares, daily subsistence allowances and associated travel costs for IPAG members, while a small portion related to meeting and logistics support for IPAG activities.
14. Expenditure is not expected to be incurred evenly throughout the year as a significant portion of costs is concentrated around scheduled Board meetings and panel activities, including travel, meeting delivery and panel compensation. Expenditure is therefore expected to increase during the remainder of the year in line with the planned Board and panel work programmes.

2.4 Independent units' expenditure

2.4.1 Independent Redress Mechanism expenditure

15. The composition of the IRM expenditure from 1 January to 31 July 2026 is shown in figure 3.

Figure 3: Composition of Independent Redress Mechanism expenditure from 1 January to 31 July 2026 (in United States dollars)



Abbreviation: M = million.

16. The detailed IRM expenditure from 1 January to 31 July 2026 is shown in table 3.

Table 3: Detailed Independent Redress Mechanism expenditure from 1 January to 31 July 2026 (in United States dollars)

Code	Budget category/subcategory	2026 Approved budget	Actual expenditure to 31 Jul 2026	Balance	% Utilized
3.1	Staff, consultants and interns				
3.1.1	Full-time staff	1,838,668	1,038,262	800,406	56
3.1.2	Consultants	382,350	89,659	(66,199)	23
3.1.3	Interns	23,460	378	381,972	2
	Subtotal: staff, consultants and interns	2,244,478	1,128,298	1,116,180	50
3.2	Travel				
3.2.1	General	80,228	40,340	39,888	50
3.2.2	Travel associated with complaints	250,472	10,063	240,409	4
	Subtotal: travel	330,700	50,404	280,296	15
3.3	Contractual services				
3.3.1	Professional services	128,330	49,757	78,573	39
3.3.2	Other operating costs	155,100	35,431	119,669	23
	Subtotal: contractual services	283,430	85,188	198,242	30
	Total	2,858,608	1,263,890	1,594,718	44
3.4	Shared cost allocation	247,848	144,578	103,270	58
	Grand total	3,106,456	1,408,468	1,697,988	45

17. As of 31 July 2026, the budget execution of the IRM remains on track, with an actual expenditure of USD 1.4 million, representing 45 per cent of the total approved adjusted budget

of USD 3.1 million for the year. The expenditure levels reflect the phased implementation of the IRM 2026 work programme and budget.

18. The level of utilization during the reporting period reflects timing and sequencing factors rather than structural under-execution. Four additional cases were received during the reporting period, three of which relate to a single project and one of which is a self-initiated compliance proceeding. The associated consultant, legal advisory, interpretation and mission costs will fall largely in the final quarter as these cases progress beyond their initial stages. The IRM's major activities of the year are likewise concentrated in September, October and November 2026, as set out under the relevant budget categories below. Taking these together, the IRM expects utilization to reach the region of 98 per cent of the approved budget by year end.

19. **Full-time staff.** Staff costs, which remain the largest single component of IRM expenditure, was at 56 per cent utilization as of 31 July 2026, consistent with a fully staffed unit at the seven-month point of the year. Utilization is expected to reach approximately 100 per cent by year end. Recruitment undertaken during 2026 will enable onboarding in the fourth quarter of 2026 and early 2027.

20. **Consultants.** Utilization stood at 23 per cent as of 31 July 2026. Expenditure accelerated in the second quarter as cases progressed into phases requiring specialized expertise and included compliance investigation support, a case mediator, translation and interpretation services, and external legal advice. Utilization is expected to increase further in the final quarter due to additional labour law advisory support and parental leave cover.

21. **Interns.** The actual spend as of 31 July 2026 was for the final payment for an intern in January. A new intern was selected earlier in the year but was only able to take up the position in mid-September. As the budget was set on a full-year basis, utilization for this category is expected to reach approximately only one third of the approved amount by year end.

22. **Travel.** Total travel budget utilization stood at 15 per cent as of 31 July 2026, with travel associated with complaints at 4 per cent budget utilization. Public health and security conditions at certain case locations made missions inadvisable during the reporting period, and cases were progressed remotely wherever this did not compromise case processing. Those conditions have since improved. A number of case-related missions, together with capacity-building and Independent Accountability Mechanisms Network events, are scheduled for the remainder of the year, so travel utilization is expected to reach approximately 60 per cent by year end.

23. **Professional services.** This budget line covers services contracted with firms rather than individual consultants for activities such as external legal advice, translation, mediation training under the capacity-building programme, and the IRM communication and outreach activities. Expenditure as of 31 July 2026 related principally to legal advice and translation services. Utilization is expected to exceed the approved amount by year end, in part because engagements previously held with individual consultants are now contracted with the firms they have established and because the e-learning module, video production, and 2026 civil society organization advocacy grants all fall due in the final quarter. The IRM will manage any excess spend in this category within the approved total budget.

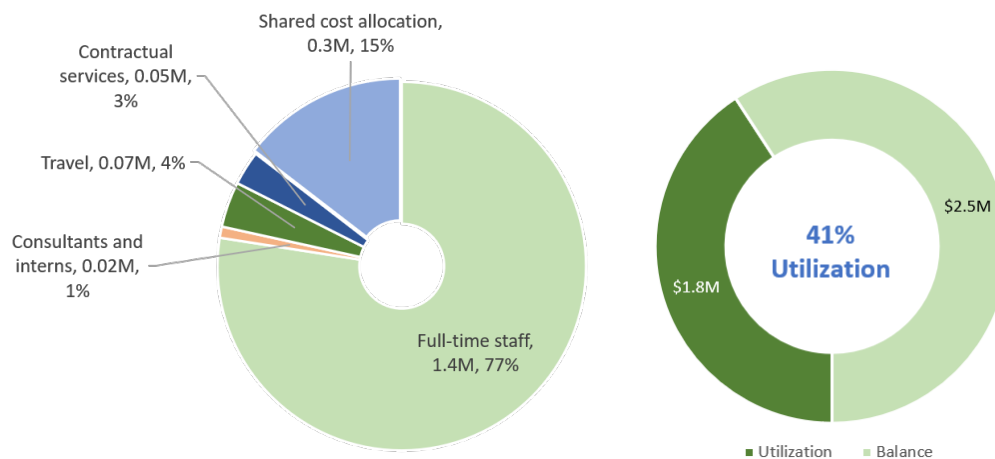
24. **Other operating costs.** Other operating costs support routine day-to-day operations and internal coordination. The expenditures under this category include printing, office supplies, team retreat-related expenses, internal documentation and communications materials, and subscriptions for case management and media-monitoring applications. It will also cover the costs associated with the website rebrand and migration exercise initiated by the Department of Communications. Utilization under this budget category is expected to remain stable.

25. **Shared cost allocation.** The shared cost allocation reflects costs determined by the Secretariat in consultation with the independent units and based on IRM staff headcount. These costs include standard information and communications technology (ICT), human resources and procurement services, business applications, office equipment, utilities, applicable insurances and depreciation. Expenditure under this budget line is charged evenly across the twelve months of the year.

2.4.2. Independent Integrity Unit expenditure

26. The composition of the IIU expenditure from 1 January to 31 July 2026 is shown in figure 4.

Figure 4: Composition of Independent Integrity Unit expenditure from 1 January to 31 July 2026 (in United States dollars)



Abbreviation: M = million.

27. The detailed IIU expenditure from 1 January to 31 July 2026 is outlined in table 4.

Table 4: Detailed Independent Integrity Unit expenditure from 1 January to 31 July 2026 (in United States dollars)

Code	Budget category/subcategory	2026 Approved budget	Actual expenditure to 31 Jul 2026	Balance	% Utilized
4.1	Staff, consultants and interns				
4.1.1	Full-time staff	3,109,800	1,357,525	1,752,275	44
4.1.2	Consultants	41,200	13,500	27,700	33
4.1.3	Interns	19,700	3,693	16,007	19
	Subtotal: staff, consultants and interns	3,170,700	1,374,718	1,795,982	43
4.2	Travel				
4.2.1	General	105,400	69,899	35,501	66
	Subtotal: travel	105,400	69,899	35,501	66
4.3	Contractual services				
4.3.1	Professional services	285,000	5,767	279,233	2
4.3.2	Other operating costs	208,000	29,273	178,727	14



4.3.3	Information and communications technologies	87,700	17,574	70,126	20
	Subtotal: contractual services	580,700	52,615	528,085	9
	Total	3,856,800	1,497,232	2,359,568	39
4.4	Shared cost allocation	437,400	255,164	182,236	58
	Grand total	4,294,200	1,752,396	2,541,804	41

28. As of 31 July 2026, the IIU had utilized 41 per cent of its approved budget for the year. Actual expenditure was lower than anticipated primarily due to delays in staff recruitment and the decision to postpone the Integrity Forum this year due to geopolitical and the corresponding logistical considerations. The full-year budget utilization is thus expected to be in the range of 85 per cent to 90 per cent. Nonetheless, the IIU will continue to implement its 2026 work programme and complete the associated procurement and operational requirements.

29. **Full-time staff.** Although the utilization rate of 44 per cent as of 31 July 2026 is relatively low due to recruitment delays, the IIU expects to utilize a substantial portion of its staff budget. Four new staff members were onboarded between quarters 2 and 3 of the year: Head of Investigations and Integrity Governance, Integrity Risk Management Lead, Investigations Officer, and Investigative Support Analyst. Recruitment for the remaining staff vacancies commenced in quarter 3, with onboarding expected before close of the year.

30. **Consultants.** As of 31 July 2026, the consultant budget was 33 per cent utilized to support investigative work. The consultancy budget is not expected to be fully utilized as the budget was primarily allocated for the engagement of facilitators for the Integrity Forum, which has been postponed.

31. **Interns.** The utilization rate of the intern budget as of end-July was only 19 per cent as the intern only started in the second quarter as part of the GCF internship cohort.

32. **Travel.** As of 31 July 2026, the travel budget was already 66 per cent spent and is expected to be fully used by year end as the IIU achieves the objectives of capacity-building and international stakeholder management. These activities include the joint IIU-IRM Regional Accountability Workshop in Panama City, participation in GCF Regional Dialogues, and attendance at other international conferences. To promote cross-unit synergies across GCF, the IIU invited Department for Latin America and the Caribbean and Department of Risk Management and Compliance to participate in the regional workshop in Panama City and lead programme sessions on integrity and GCF projects.

33. **Professional services.** Despite the low utilization rate of 2 per cent in professional services as of end-July, the IIU is on track to utilize its allocation for professional services supporting capacity-building initiatives. The expenses during the reporting period were for the first phases of development of the Integrity Toolkit, procurement of technical services for the development of integrity e-learning modules for GCF personnel, and interpretation and translation services for capacity-building activities and IIU resources. Expenditure on the Proactive Integrity Review and related data analytics work has been deferred to 2027 to allow for the onboarding of key staff required for effective implementation.

34. **Other operating costs and ICT.** The budget utilization rates of these categories as of end-July were relatively low at 14 per cent and 20 per cent, respectively, as the majority of the planned expenses will only be incurred in the second half of 2026. Allocations under these categories are to be committed as planned as the IIU advances its work on capacity-building with partners and continues to invest in innovation and operational efficiencies. In September 2026, the IIU and IRM will jointly hold an accountability workshop in Panama City for regional GCF direct access entities and civil society organizations. The associated costs related to the website rebrand and migration exercise initiated by the Department of Communications will also be covered under this category. Under ICT, the IIU regularly procures investigation due

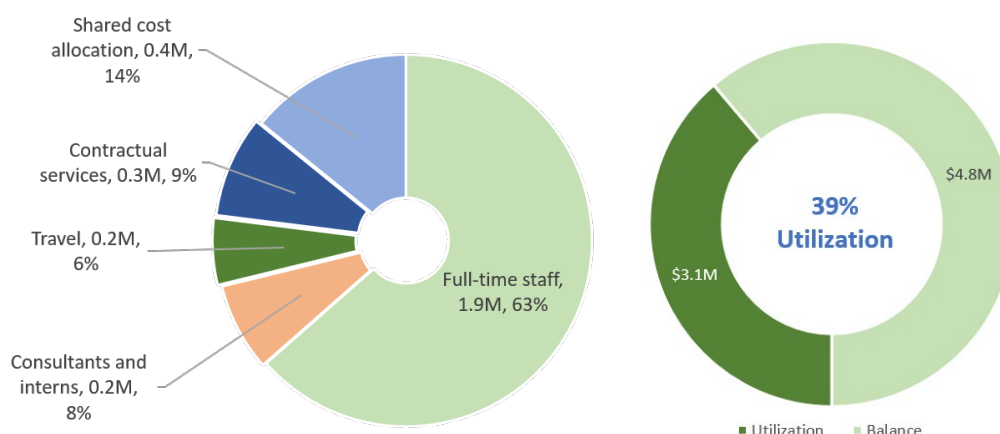
diligence tools, a case management system, and specialized business solutions for risk analytics and intelligent workflow automation. The Unit also allocated budget for print and production services to support outreach and awareness-raising activities.

35. **Shared cost allocation.** This includes shared operational costs as determined by the Secretariat and in consultation with the independent units. Allocations are based on IIU staff headcount and are utilized for standard ICT services, business applications, office equipment and supplies, general utilities, applicable insurances, and depreciation. The budget is expensed evenly throughout the year and so will be fully utilized by year end.

2.4.3 Independent Evaluation Unit expenditure

36. The composition of the IEU expenditure from 1 January to 31 July 2026 is shown in figure 5.

Figure 5: Composition of Independent Evaluation Unit expenditure from 1 January to 31 July 2026 (in United States dollars)



Abbreviation: M = million.

37. The detailed IEU expenditure from 1 January to 31 July 2026 is outlined in table 5.

Table 5: Detailed Independent Evaluation Unit expenditure from 1 January to 31 July 2026 (in United States dollars)

Code	Budget category/subcategory	2026 Approved budget	Actual expenditure to 31 Jul 2026	Balance	% Utilized
5.1	Staff, consultants and interns				
5.1.1	Full-time staff	4,862,981	1,946,174	2,916,807	40
5.1.2	Consultants	289,560	197,141	92,419	68
5.1.3	Interns	78,280	37,627	40,653	48
	Subtotal: staff, consultants and interns	5,230,821	2,180,942	3,049,879	42
5.2	Travel				
5.2.1	General	384,751	177,859	206,892	46
	Subtotal: travel	384,751	177,859	206,892	46
5.3	Contractual services				
5.3.1	Professional services	1,489,282	260,760	1,228,522	18
5.3.2	Other operating costs	46,500	10,378	36,122	22



	Subtotal: contractual services	1,535,782	271,138	1,264,644	18
	Total	7,151,354	2,629,939	4,521,416	37
5.4	Shared cost allocation	743,926	433,957	309,969	58
	Grand total	7,895,280	3,063,895	4,831,385	39

38. As of 31 July 2026, the total expenditure stood at USD 3.1 million, representing 39 per cent utilization against the approved annual budget of USD 7.9 million. Travel, evaluation-related deliverables and personnel costs are expected to increase during the second half of the year while remaining within the approved budget. The forecast utilization is expected to reach approximately 85 per cent by year end, with the underspend primarily due to the timing of staff onboarding.

39. **Full-time staff.** The staff budget, which was 40 per cent utilized as of 31 July 2026, covers salaries, benefits, staff training and professional development costs. The recruitment processes took longer than anticipated, resulting in appointments being deferred to the second half of 2026. During the reporting period, the IEU made progress with the hiring processes of Principal Evaluation Officers and Evaluation Specialists. The IEU made offers to six candidates. One Evaluation Specialist joined the Unit in August 2026, and three additional staff members have accepted offers and are scheduled to join the Unit before the end of the year. Contract negotiations with two further candidates are ongoing.

40. **Consultants.** As of 31 July 2026, the consultant budget had a high utilization rate of 68 per cent. The IEU continues its efforts to internalize independent evaluations, syntheses and reviews but in order to augment staffing gaps following the departure of two long-term staff members, the IEU engaged two remote-based Senior Evaluation Consultants to support the delivery of evaluations under the 2026 work plan. The IEU also continues to use consultant rosters for ad hoc support services such as editing, translation, and other specialized technical tasks. Spending under the consultant category is forecast to exceed the budget mainly due to the staff vacancy covers, but the overspend will be managed within the total approved envelope of the IEU.

41. **Interns.** As of 31 July 2026, the IEU had an intern budget utilization rate of 48 per cent for four interns.

42. **Professional services.** As of 31 July 2026, 18 per cent of the professional services budget had been utilized. The relatively low expenditure rate was attributed to the planned sequencing of evaluation activities and contractual processes. Contracts for professional services are generally on a deliverable basis, with major outputs scheduled for completion at the end of each evaluation cycle. Expenses as of end-July were mostly for the third performance review and for the Gender Evaluation. As evaluations progress into the data-collection and analysis phases during the third and fourth quarters, expenditure on professional services is expected to increase substantially in line with planned deliverables and signed contracts. The budget utilization is expected to proceed according to the planned implementation timeline, while including the costs associated with the website rebrand and migration exercise initiated by the Department of Communications.

43. **Travel.** The IEU uses travel strategically to achieve its objectives. As of 31 July 2026, 46 per cent of the travel budget had been spent. The IEU staff members travel for three key reasons: (i) to conduct evaluations and country case studies; (ii) to provide impact evaluation advisory services and to engage with the project teams and stakeholders on the ground; and (iii) to enable and support strategic engagements, including for the dissemination of lessons learned, active participation in GCF Board meetings, and exchange of knowledge and information with partner organizations and global research, evaluation and climate networks. During the reporting period, the IEU conducted 11 country missions as part of data collection for evaluations and advisory service for impact evaluations. The travel budget is forecast to be

utilized as planned, with expected trips to three GCF Regional Dialogues in 2026: the East and South Asia Regional Dialogue in September, and in October the Eastern Europe and Central Asia and the West Africa Regional Dialogues. The IEU will use these events to disseminate its findings and collect data for its ongoing evaluations.

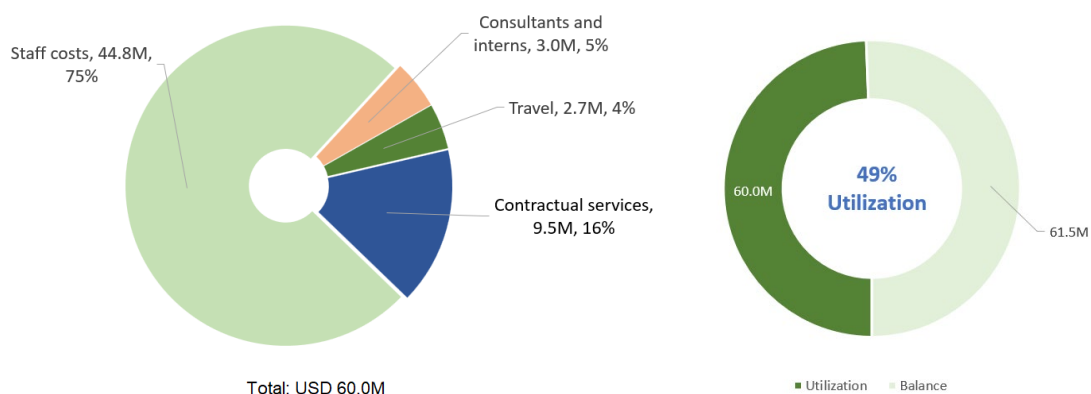
44. **Other operating costs.** As of 31 July 2026, 22 per cent of the other operating expenses had been spent. The expenditures included IEU-specific software subscriptions and IT products required for evaluation activities, data analysis, and knowledge management (e.g. STATA and GitHub) which are not covered under Secretariat-wide arrangements. Other operating costs also include membership fees for evaluation networks, communication of and dissemination of materials for completed evaluations and studies, as well as team retreats and workshops to support organizational restructuring and team building.

45. **Shared cost allocation.** This includes shared operational costs as determined by the Secretariat and in consultation with the independent units. Allocations are based on staff headcount and are utilized for standard IT, human resources and procurement services, office supplies and utilities, applicable insurances and depreciation. Expenditure under this budget line is expected to progress evenly throughout the year and reach full execution by year end, consistent with past practice.

2.5 Secretariat expenditure

46. The composition of the Secretariat expenditure from 1 January to 31 July 2026 is shown in figure 6.

Figure 6: Composition of Secretariat expenditure from 1 January to 31 July 2026 (in United States dollars)



Abbreviation: M = million.

47. The detailed Secretariat expenditure from 1 January to 31 July 2026 is set out in table 6.

Table 6: Detailed Secretariat expenditure from 1 January to 31 July 2026 (in United States dollars)

Code	Budget category/subcategory	2026 Approved budget	Actual expenditure to 31 Jul 2026	Balance	% Utilized
6.1	Staff, consultants and interns				
6.1.1	Full-time staff	88,379,747	44,756,699	43,623,048	51
6.1.2	Consultants	4,413,504	2,470,212	1,943,292	56
	Interns	745,884	481,349	264,535	65
	Subtotal: staff, consultants and interns	93,539,135	47,708,260	45,830,875	51
6.2	Travel				
6.2.1	General	3,584,615	2,540,069	1,044,545	71
6.2.1	Travel to Board Meeting	387,000	198,453	188,547	51
	Subtotal: travel	3,971,615	2,738,522	1,233,092	69
6.3	Contractual services				
6.3.1	Professional services ^a	8,710,486	1,900,190	6,810,296	22
6.3.2	General operating costs	2,397,805	1,234,253	1,163,552	51
6.3.3	Information and communication technology	9,800,000	4,786,800	5,013,200	49
6.3.4	Depreciation	3,000,161	2,423,550	576,611	81
6.3.5	Shared cost allocation ^b	n/a	-833,699	833,699	n/a
	Subtotal: contractual services	23,908,452	9,511,094	14,397,358	40
	Grand total	121,419,201	59,957,877	61,461,324	49

Notes: The above budget for the Secretariat does not include the following contingency budgets: (a) a Board contingency budget equal to 1.5 per cent of the Secretariat and independent units budget (USD 2,039,130); and (b) an emergency contingency budget equal to 2 per cent of the Secretariat and independent units budget (USD 2,718,840). These were not utilized in this reporting period.

^a Professional services actual expenditure to 31 July 2026 does not reflect execution during the 2026 period charged against budget carried over from 2025 to 2026 (USD 149,078). This is shown separately in section 2.7 below.

^b Accounting treatment revised to present costs on a stand-alone basis, consistent with the independent units' reporting.

48. The Secretariat expenditure from 1 January to 31 July 2026 amounted to USD 60.0 million against an approved budget of USD 121.4 million, representing an overall execution rate of 49 per cent. Overall expenditure remained broadly in line with the approved budget for the reporting period, with variations across cost categories reflecting the timing and phasing of implementation during the first four months of the year.

49. **Full-time staff.** Expenditure on full-time staff amounted to USD 44.8 million, representing 51 per cent of the approved budget. The Secretariat had 337 staff in place as at 31 July 2026. In addition, 14 candidates had accepted offers but had not yet commenced employment. Recruitment activity remained ongoing during the reporting period, with 31 positions under active recruitment as at 31 July 2026. The recruitment fill rate, including accepted offers, was 54.6 per cent. This rate reflects the proportion of vacancies under recruitment that were successfully filled during the reporting period, including vacancies carried forward from previous periods. Staff retention remained strong, with a retention rate of 97.6 per cent during the period from 1 January to 31 July 2026.

50. **Consultants.** Consultancy expenditure amounted to USD 2.5 million, representing 56 per cent of the approved budget. Utilization in this category reflects the engagement of external expertise to support programme implementation, specialized technical requirements, time-bound activities and temporary capacity needs. Expenditure under this budget line is expected to continue in line with operational priorities during the remainder of the year.

51. **Travel.** Travel expenditure amounted to USD 2.7 million, representing 69 per cent of the approved budget. Utilization in this category reflects travel undertaken in support of country missions, stakeholder engagement, and other operational requirements during the reporting period. Travel expenditure is expected to remain aligned with planned missions and in-person engagements supporting the implementation of the Secretariat's work programme. Approximately 49 per cent of total travel spend supported core strategic priorities, primarily programming-related activities such as country engagement missions, regional dialogues, project-related missions and regional summits. Corporate engagement travel included participation in key events such as the World Bank Spring Meetings, the United Nations General Assembly, and meetings of the United Nations Framework Convention on Climate Change, while other travel supported relevant conferences and summits. Country missions to Africa and Latin America and the Caribbean were the primary drivers of programming-related travel expenditure.

52. **Contractual services.** Expenditure on contractual services, including professional services, general operating costs, ICT and depreciation, amounted to USD 9.5 million against an approved budget of USD 23.9 million, representing 40 per cent of the approved budget. ICT expenditure covers software licences, service desk operations, IT equipment and peripherals, and related infrastructure and system support. General operating costs cover corporate support and administrative expenses such as office maintenance and facility-related services, subscriptions, banking charges, insurance, training and workshops, and other routine operating expenses. Depreciation reflects the scheduled recognition of capitalized assets during the reporting period. The credited expenses under shared cost allocation reflect cost recoveries from independent units for centrally managed expenditures, including ICT and other operating costs. These recoveries were previously embedded within individual expense lines but are now presented separately to enhance transparency and align with the independent units' reporting.

53. The Board-approved contingency budgets remain unutilized: (a) a Board contingency budget equal to 1.5 per cent of the Secretariat and independent units budget (USD 2,039,130) and (b) an emergency contingency budget equal to 2 per cent of the Secretariat and independent units budget (USD 2,718,840).

54. The detailed Secretariat expenditure variance year on year from 1 January to 31 July 2026 and from 1 January to 31 July 2025 is set out in table 7.

Table 7: Detailed Secretariat expenditure variance year on year from 1 January to 31 July 2026 and from 1 January to 31 July 2025 (in United States dollars)

Code	Budget category/subcategory	Actual expenditure to 31 July 2026	Actual expenditure to 31 July 2025	Variance year-on-year (USD)	Variance year-on-year (%)
7.1	Staff, consultants and interns				
7.1.1	Full-time staff	44,756,699	40,198,825	4,557,874	11
7.1.2	Consultants	2,470,212	1,841,502	628,710	34
	Interns	481,349	288,094	193,255	67
	Subtotal: staff, consultants and interns	47,708,260	42,328,421	5,379,839	13
7.2	Travel				
7.2.1	General	2,540,069	2,894,639	-354,570	-12
7.2.1	Travel to Board Meeting	198,453	0	198,453	0
	Subtotal: travel	2,738,522	2,894,639	-156,117	-5
7.3	Contractual services				
7.3.1	Professional services	1,900,190	2,356,370	-456,180	-19
7.3.2	General operating costs	1,234,253	2,247,901	-1,013,648	-45
7.3.3	Information and communication technology	4,786,800	5,322,574	-535,774	-10
7.3.4	Depreciation	2,423,550	1,650,462	773,088	47
7.3.5	Shared cost allocation	-833,699	n/a	-833,699	n/a
	Subtotal: contractual services	9,511,094	11,577,307	-2,066,213	-18
	Grand total	59,957,877	56,800,367	3,157,510	6

55. **Full-time staff.** Year-on-year staff expenditure increased from USD 40.2 million to USD 44.8 million, meaning a rise of USD 4.6 million, or 11 per cent, reflecting a change in staffing levels from 320 to 337 positions over the same period. This movement was associated with the organizational strengthening of the Secretariat following the 2024 restructuring, including the establishment of the Department of Monitoring, Evaluation and Learning and the continued evolution of the Office of the Chief Investment Officer towards a more regionally oriented structure to support country engagement. It was also associated with targeted reinforcement of corporate, technical and system-related functions. Overall, the year-on-year change is consistent with ongoing efforts to align staffing levels with evolving operational needs and institutional priorities.

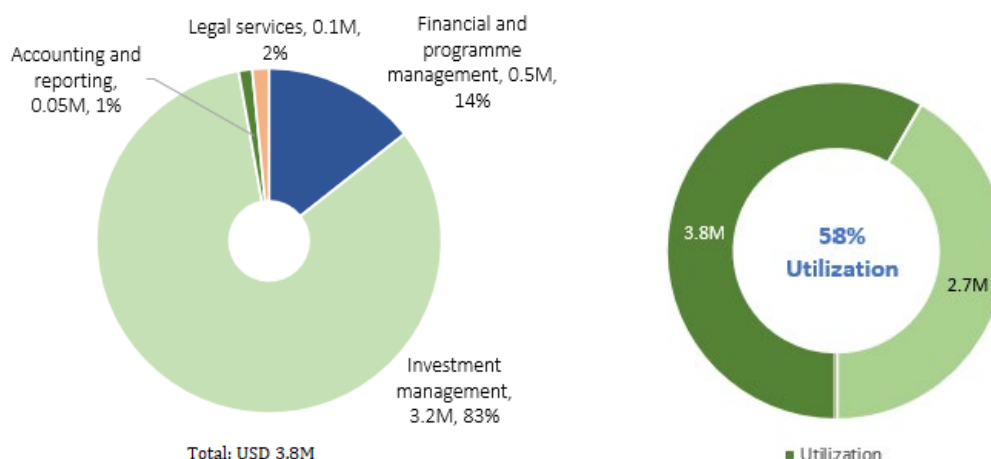
56. **Consultants.** Year-on-year expenditure on consultants increased by USD 0.6 million, or 34 per cent. Consultancy support continued to be used to address specialized technical needs, provide temporary capacity and support business continuity during periods of operational demand, including work related to portfolio management, project financial analysis, country ownership, operational risk analysis and process improvement.

57. **Interns.** Expenditure on interns increased from USD 0.3 million to USD 0.5 million, representing a year-on-year increase of USD 0.2 million, or 67 per cent. This was driven primarily by an adjustment to the monthly intern stipend, which increased from USD 1,300 to USD 1,600 from April 2025, resulting in a higher cost per intern. The increase also reflects the continued implementation of the Secretariat intern programme to support operational needs and talent development across GCF.
58. **Travel.** Year-on-year expenditure on travel declined from USD 2.9 million to USD 2.7 million, representing a decrease of USD 0.2 million, or 5 per cent. This reflects lower travel utilization during the reporting period compared with the same period in 2025. Based on expected travel plans in the remaining quarters, overall travel execution for 2026 is expected to be broadly in line with the 2025 level by year end.
59. **Professional services.** Year-on-year expenditure on professional services declined from USD 2.4 million to USD 1.9 million, representing a decrease of USD 0.5 million, or 19 per cent. Expenditure across both periods related primarily to professional and expert advisory services and other specialized support requirements. The decrease reflects timing differences in delivery and contracting, as well as higher 2025 costs associated with institutional strengthening work (including organizational design advisory) and non-recurring communications-related costs compared to the same period in 2026.
60. **Information and communication technology.** Year-on-year expenditure on ICT declined by USD 0.5 million, or 10 per cent, compared with the same period in 2025. This reflects lower expenditure during the reporting period relative to the previous year, primarily due to the timing of ICT-related implementation and support costs.
61. **Depreciation.** Depreciation expense increased by USD 0.8 million, or 47 per cent, compared with the same period in 2025. The increase reflects the continued depreciation and amortization of capitalized assets during the reporting period, driven primarily by higher depreciation of ICT equipment and amortization of software. The increase mainly reflects the capitalization and subsequent depreciation of investments related to the Oracle-based Enterprise Resource Planning system implementation, for which the majority of project activities, particularly the human capital management and the travel and expense modules, were completed in 2025. In addition, depreciation increased following the implementation of the IBS Tower Boardroom infrastructure, with equipment procurement and related implementation costs incurred during early 2025.

2.6 Trustee expenditure

62. The composition of the Trustee expenditure from 1 January to 31 July 2026 is shown in figure 7.

Figure 7: Composition of Trustee expenditure from 1 January to 31 July 2026 (in United States dollars)



Abbreviation: M = million.

63. The estimated costs for the Trustee services from 1 January to 31 July 2026 are set out in table 8.

Table 8: Estimated Trustee expenditure from 1 January to 31 July 2026 (in United States dollars)

Code	Budget category/subcategory	2026 approved budget	Actual expenditure to 31 Jul 2026	Balance	% Utilized
8.1	Financial and programme management	941,000	548,917	392,083	58
8.2	Investment management	5,421,690	3,162,653	2,259,038	58
8.3	Accounting and reporting	83,000	48,417	34,583	58
8.4	Legal services	102,000	59,500	42,500	58
	Grand total	6,547,690	3,819,486	2,728,204	58

64. Costs and expenses for the Trustee services to GCF are based on the approved budget for the calendar year 2026. Cost estimates up to 31 July 2026 are based on a pro rata share of the approved amount for the year.

2.7 Budget carry-over from 2025 to 2026

65. In line with the administrative budget and accounting framework (decision B.38/07), which permits the carry-over of funds committed through signed contracts to ensure the full and thoughtful completion of initiatives, the Secretariat implemented a new budget carry-over process starting in the 2026 fiscal year.

66. The Secretariat continues to monitor the successful implementation of this new budget carry-over process. The carried-over budget stands at USD 0.57 million attributed to the Secretariat and USD 0.16 million attributed to the independent units. Total expenditure as at 31

July 2026 amounted to USD 0.15 million (20 per cent), with USD 0.11 million attributed to the Secretariat and USD 0.04 million to the independent units.

2.8 Unutilized budget

67. It is important to continue noting that the Trustee transfers funds regularly to the Secretariat based on estimated cash-flow requirements rather than as a lump sum at the beginning of the year. The unutilized budget remaining from the annual budget at year end is retained in the GCF Trust Fund by the Trustee for future allocation by the Board after release by the Secretariat. Except for funds that are part of contracts that are signed but not executed, any unutilized budget is not carried forward to the subsequent year.

III. Recommendation by the Budget Committee

68. The Budget Committee recommends that the Board take note of the report on the execution of the 2026 administrative budget of GCF as at 31 July 2026.
