



# Harmonized Results Management Framework

*Consultation Webinar for  
National Designated Authorities and  
Accredited Entities*

Department of  
Monitoring, Evaluation  
and Learning

15 September 2026

# Objectives of the Consultation Webinar



## 1. Explain the rationale for the Harmonized Results Management Framework (HRMF)

- Present the key findings from the Integrated Results Management Framework (IRMF) review, including key gaps between the architecture of the IRMF and the Performance Measurement Frameworks (PMFs)
- Clarify the rationale for HRMF proposal

## 2. Walk stakeholders through the technical design of the HRMF

- Explain the architecture of the HRMF: unified results hierarchy, continuity with previously Board-approved PMF and IRMF elements, new indicators that close coverage gaps, and alignment with peer climate funds

## 3. Collect stakeholder feedback ahead of B.46

- Invite questions, concerns, and guidance from the National Designated Authorities (NDAs) and Accredited Entities (AEs) on the proposed approach so that the HRMF can be refined before the informal consultation at B.46

# IRMF Review



## Inputs Considered for the Review

- Surveys of Accredited Entities (AEs) and National Designated Authorities (NDAs) on IRMF/PMF
- IEU independent evaluations (2023-2025)
- AE-led interim and final evaluations of GCF projects/programmes
- Lessons learned by the Secretariat
- In-depth consultations with AEs, CSOs and IPAG
- External peer benchmarks (e.g., MCFs, GGA, OECD-DAC, contributing-country methodologies)



## Key Findings from the IRMF Review

### Architectural fragmentation

- PMF and IRMF run as **parallel**, with 80.9% of active disbursements under PMF

### Causal-pathway disconnect

- PMF and IRMF indicators **disconnected** from project ToC

### Non-intuitive

- Core/Supplementary indicator **relationship unclear** (43% of AEs)
- Discrepancies between project achievements and data captured through the frameworks (52% of AEs)

### Reporting burden

- Dual reporting significantly (42%) or somewhat (33%) increases **workload of AEs** and affecting **aggregability of indicators**.

### Coverage gaps

- Enabling impacts (co-finance, jobs, health) not measured systematically
- **Vulnerability dimensions** inconsistently disaggregated

# HRMF Policy Rationale

The proposed reform is designed to deliver four key outcomes:

- 1 Improve **reporting efficiency for AEs** by harmonizing reporting across the PMFs and IRMF
- 2 Enhance the Secretariat's **capacity to monitor and report impact**
- 3 Reinforce the **GCF's positioning within the multilateral climate finance architecture** by aligning the HRMF with the methodological approaches of the UNFCCC, IPCC, and other MCFs where relevant
- 4 Strengthen the **ability and credibility of portfolio impact reporting**

# Principles for the HRMF development and implementation



## Ensure coherence through extensive internal and external harmonization

- Harmonizes PMF and IRMF into a single, consistent results architecture
- Aligns indicators and structures with peer climate funds to enable comparable reporting

## All previously Board-approved elements under the PMF and IRMF are fully preserved

- Existing indicators and measurement concepts are retained and consolidated
- Continuity is ensured while addressing gaps and fragmentation

## No new or additional compliance burden for the existing projects/programmes

- No requirement goes beyond existing obligations defined in Funded Activity Agreements (FAAs)
- **Any additional data requested** from existing projects/programmes **as result of HRMF is entirely voluntary**

# HRMF's key proposed changes



## Consolidation of existing frameworks

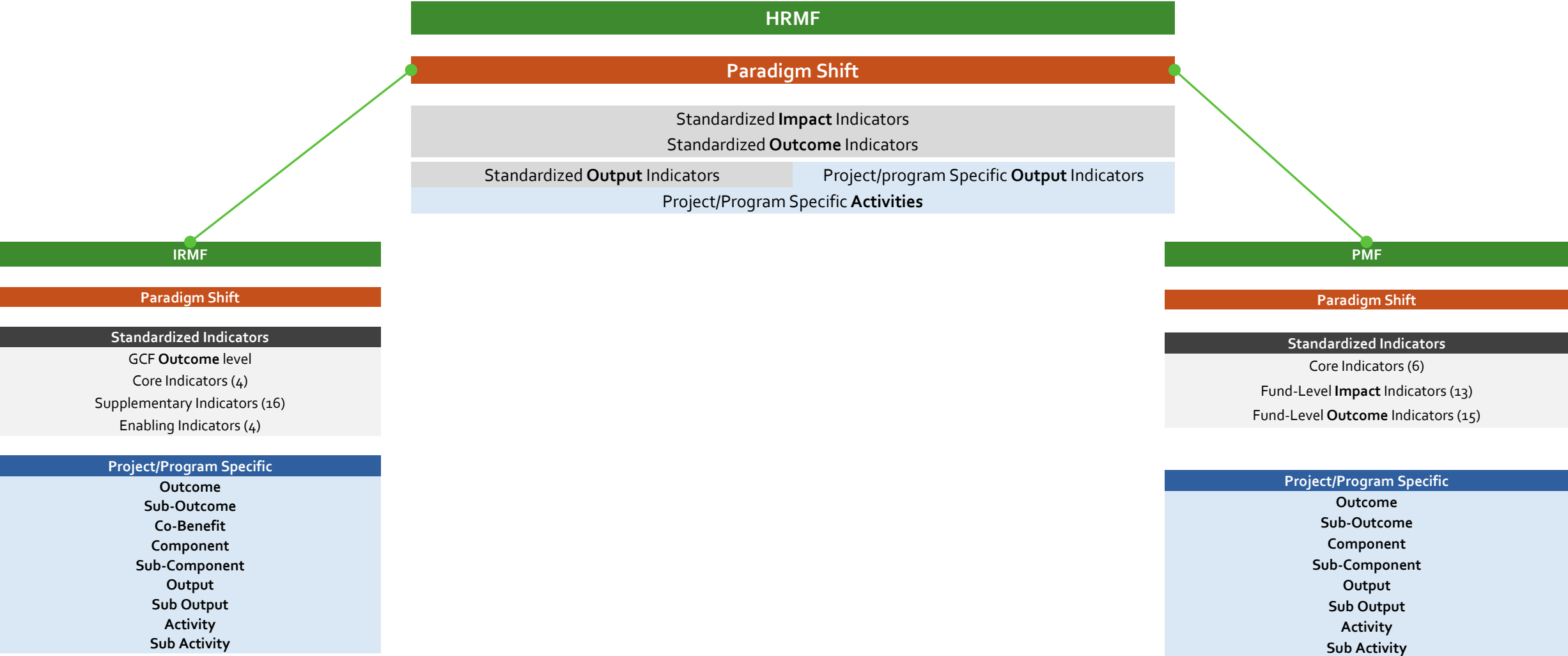
- **Single framework to merge PMF and IRMF;** all the indicators from both frameworks to be absorbed into HRMF.
- **Indicators mapped to Result Area,** allowing for intuitive architecture.
- **Frequently reported project-specific outcome indicators** to be standardized.



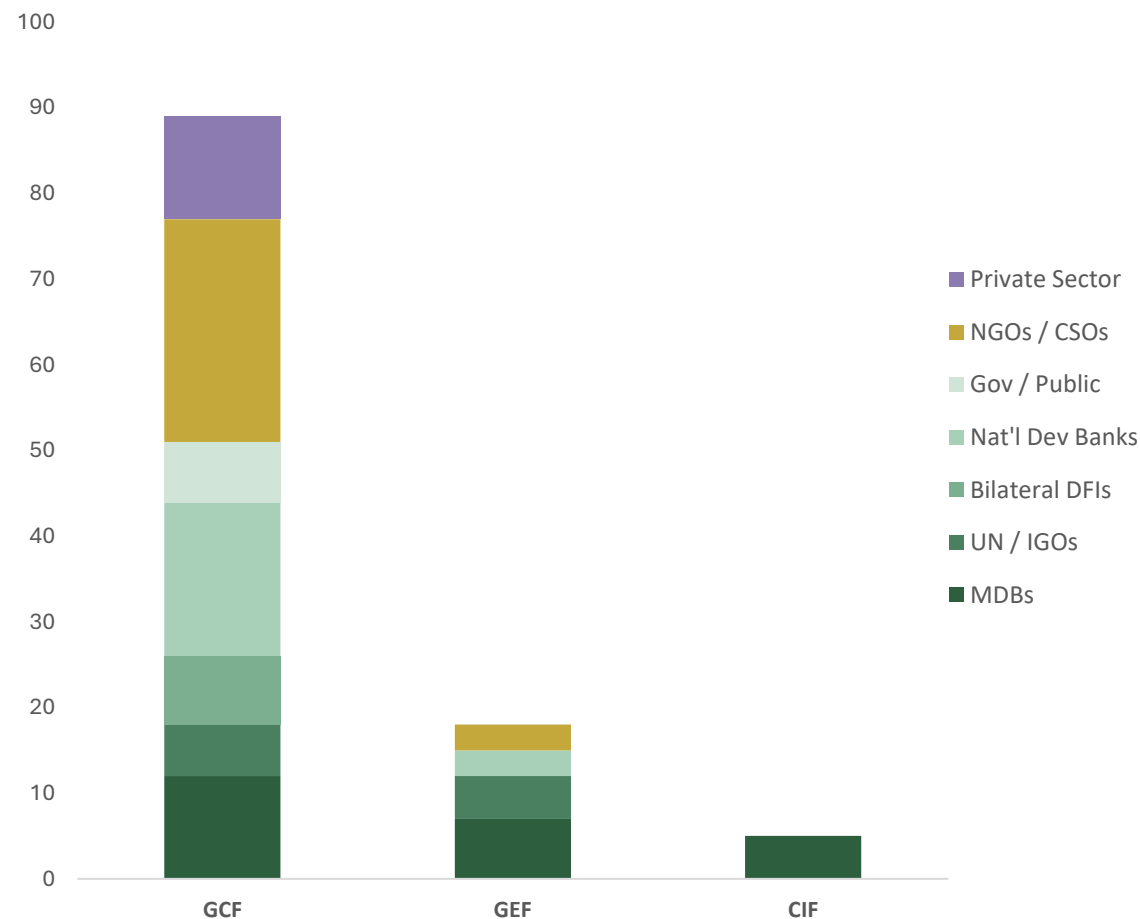
## Enhancement to indicators, measurement and reporting approaches

- **New indicators introduced** to enable systematic measurement across the full scope of GCF's mandate and strengthen external alignment
- **Standardized approach to units, disaggregation and methodologies** to capture multiple dimensions and report impact at scale.
- **Two additional dimensions of Paradigm Shift:** speed, depth

# Replacing fragmentation with a consistent, coherent and intuitive structure, allowing for ToC linkage

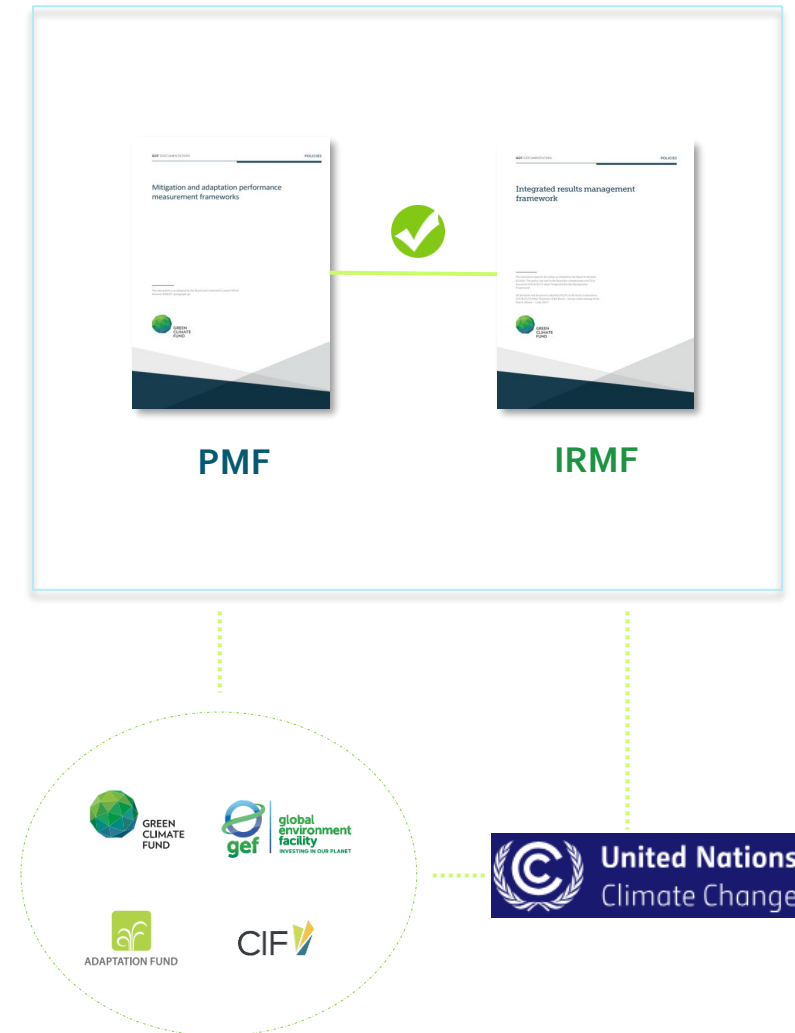
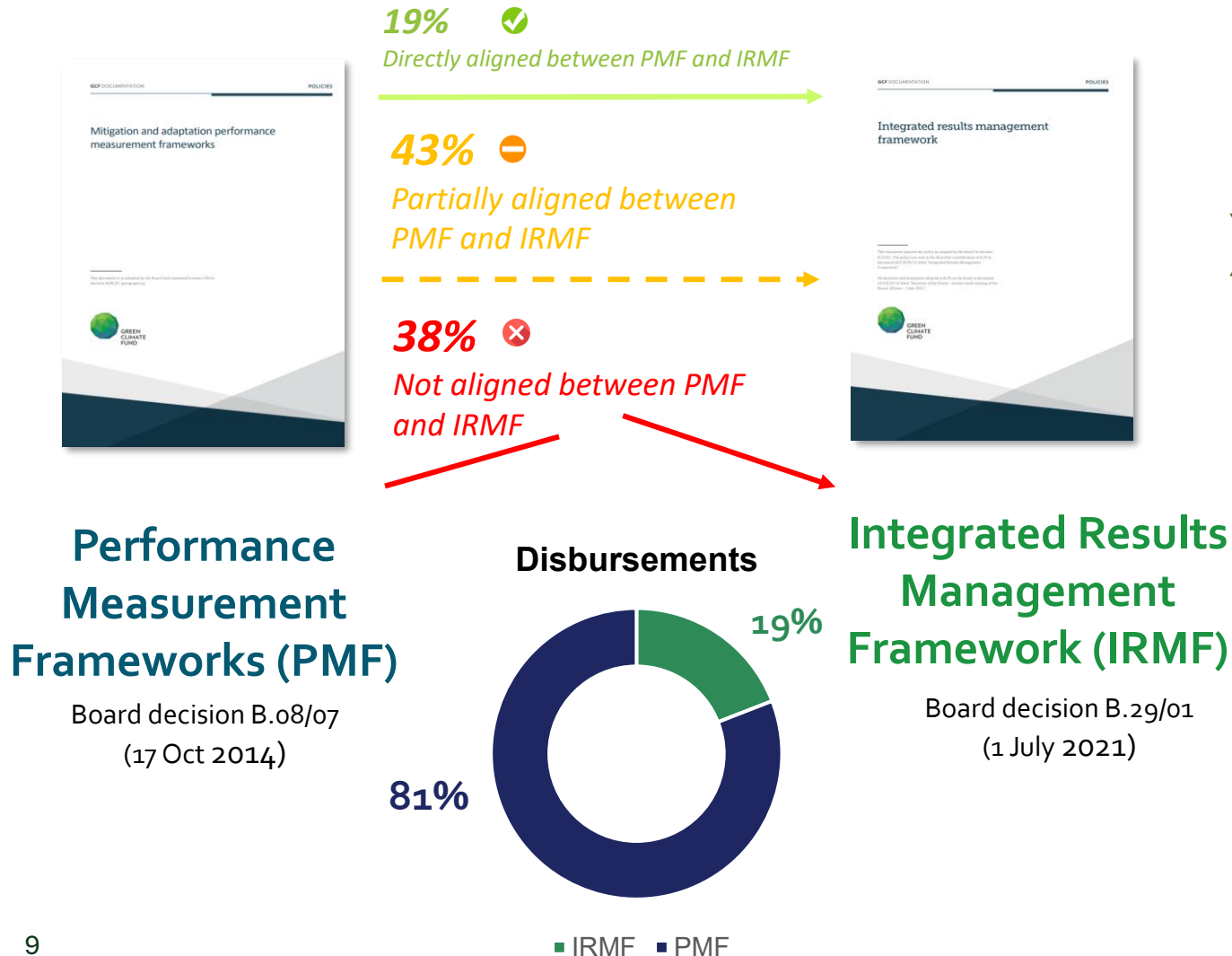


# GCF's Extensive and Diverse Partnership Model Requires Standardization to Aggregate and Report Impact



# Internal and external harmonization

## Harmonized Results Management Framework (HRMF)



# IRMF to HRMF



## Integrated Results Management Framework (IRMF)

| MITIGATION                                          | ADAPTATION                                        |
|-----------------------------------------------------|---------------------------------------------------|
| MRA 1: Energy                                       | ARA 1: Vulnerable People and Communities          |
| MRA 2: Transport                                    | ARA 2: Health, Wellbeing, Food and Water Security |
| MRA 3: Buildings, Cities, Industries and Appliances | ARA 3: Infrastructure                             |
| MRA 4: Forestry                                     | ARA 4: Ecosystems                                 |

### Core 1: GHG emissions reduced/avoided/sequestered [MRA1-4]

- 1.1 Annual energy savings (MWh) [MRA3]
- 1.2 Installed energy storage capacity (MWh) [MRA1]
- 1.3 Installed RE capacity (MW) [MRA1]
- 1.4 Renewable energy generated (MWh) [MRA1]
- 1.5 Low-emission vehicle fuel economy [MRA2]

### Core 2: Direct & indirect beneficiaries reached [ARA1-4]

- 2.1 Adopting climate-resilient livelihoods [ARA1]
- 2.2 Improved food security [ARA2]
- 2.3 Climate-resilient water security [ARA2]
- 2.4 Early warning system coverage [ARA1-4]
- 2.5 Climate resilience innovations adopted [ARA1-4]
- 2.6 Resilient buildings [ARA3]
- 2.7 Reduced disaster-related loss of life [ARA1-3]

### Core 3: Physical assets made more resilient [MRA1-4, ARA1-4]

- 3.1 Change in expected economic asset losses (USD) [ARA1-3]

### Core 4: Hectares under improved management [ARA1, 2, 4]

- 4.1 Terrestrial/freshwater/marine restoration [ARA4]
- 4.2 Livestock under sustainable management [ARA1, 2, 4]
- 4.3 Fish stock under sustainable management [ARA1, 2, 4]

### Core 5-8: Enabling environment (qualitative scorecards)

- 20 indicators in a flat Core/Supplementary list
- Result areas attached to the indicators retroactively



## Harmonized Results Management Framework (HRMF)

| MITIGATION                                          | ADAPTATION                                        | ENABLING ENVIRONMENT       |
|-----------------------------------------------------|---------------------------------------------------|----------------------------|
| <b>Impact 1: GHG (1)</b>                            | <b>Impact 2: Beneficiaries (1)</b>                | <i>No Impact Indicator</i> |
| MRA 1: Energy (4)                                   | ARA 1: Vulnerable People and Communities          | EC 1: Policy (2)           |
| MRA 2: Transport (3)                                | ARA 1.1: Livelihoods (4)                          | EC 2: Technology (3)       |
| MRA 3: Buildings, Cities, Industries and Appliances | ARA 1.2: Heritage (2)                             | EC 3: Gender (2)           |
| MRA 3.1: Efficiency (3)                             | ARA 2: Health, Wellbeing, Food and Water Security | EC 4: Finance (2)          |
| MRA 3.2: Waste (3)                                  | ARA 2.1: Water (2)                                |                            |
| MRA 4: Forestry (3)                                 | ARA 2.2: Food (3)                                 |                            |
|                                                     | ARA 2.3: Health (3)                               |                            |
|                                                     | ARA 3: Infrastructure (4)                         |                            |
|                                                     | ARA 4: Ecosystems (3)                             |                            |

17 indicators

22 indicators

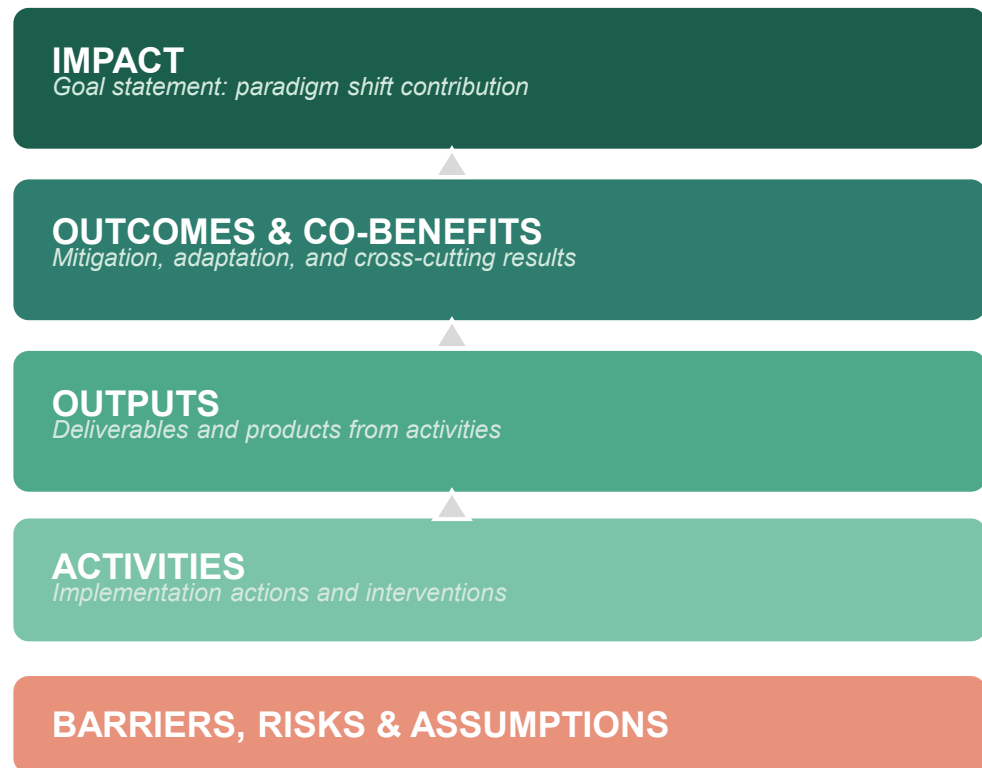
9 indicators

- ✓ The original 8 Result Areas maintained
- ✓ 3 RAs disaggregated into sub-RAs
- ✓ Indicators dedicated to each Result Area

- ✓ Cross-cutting categories to capture enabling environment
- ✓ Complementary to IRMF Core 5-8

# Transformative change measurement

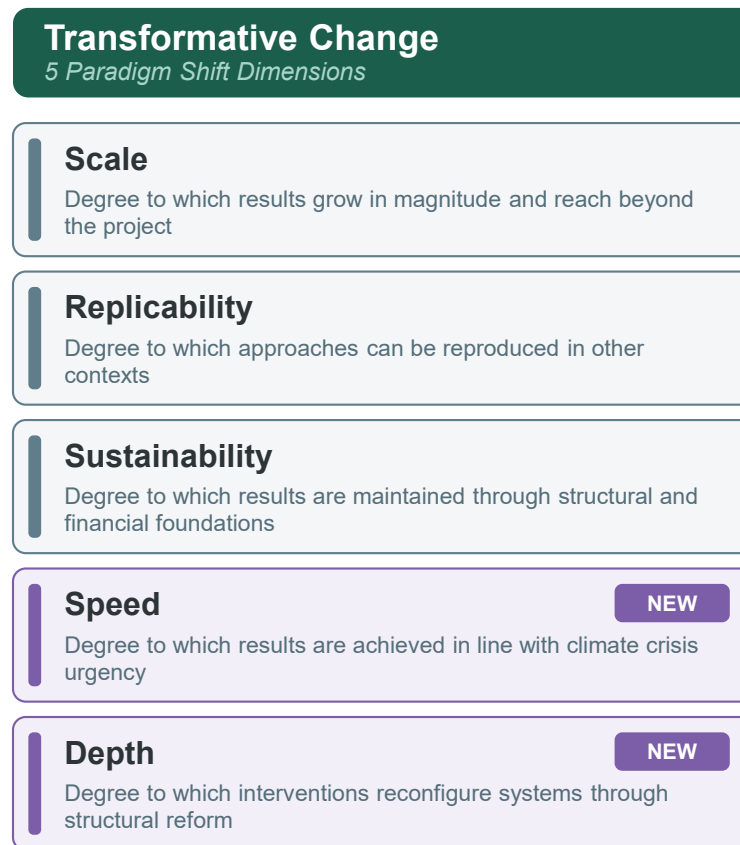
## Project/Programme Results Chain



## Enabling Environment



## Paradigm Shift Assessment



# HRMF Indicators: Mitigation

Origin:

IRMF + RMF/PMF

IRMF

RMF/PMF

Project-specific

NEW in HRMF

| Indicator Code                                                                                                                               | Indicator Name                                                                                                 | Origin           |
|----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|------------------|
| Core Impact 1                                                                                                                                | GHG emissions reduced, avoided or removed/sequestered (tCO <sub>2</sub> eq)                                    | IRMF + RMF/PMF   |
| MRA 1: Energy generation and access                                                                                                          |                                                                                                                |                  |
| MRA 1_A                                                                                                                                      | Renewable energy supplied (MWh/year)                                                                           | IRMF             |
| MRA 1_A1                                                                                                                                     | Renewable energy capacity enabled (MW)                                                                         | IRMF + RMF/PMF   |
| MRA 1_A2                                                                                                                                     | Installed energy storage capacity (MWh)                                                                        | IRMF             |
| MRA 1_B                                                                                                                                      | People with new or improved access to clean energy services                                                    | RMF/PMF          |
| MRA 2: Low-emission transport                                                                                                                |                                                                                                                |                  |
| MRA 2_A                                                                                                                                      | GHG emissions intensity of transport services reduced (gCO <sub>2</sub> e per passenger-km; per tonne-km)      | IRMF + RMF/PMF   |
| MRA 2_B                                                                                                                                      | Passenger trips by low-emission mode or vehicle (passenger-trips/year)                                         | RMF/PMF          |
| MRA 2_C                                                                                                                                      | Freight activity shifted to lower-emission transport modes (tonne-km)                                          | New              |
| MRA 3: Buildings, cities, industries and appliances                                                                                          |                                                                                                                |                  |
|  MRA 3.1: Energy efficiency and reduced emission intensity   |                                                                                                                |                  |
| MRA 3.1_A                                                                                                                                    | Annual energy savings (MWh/year)                                                                               | IRMF + RMF/PMF   |
| MRA 3.1_B                                                                                                                                    | GHG emissions intensity of production reduced (tCO <sub>2</sub> eq per unit of product)                        | New              |
| MRA 3.1_C                                                                                                                                    | Annual energy supplied to converted industrial processes (MWh/year)                                            | New              |
|  MRA 3.2: Waste, wastewater, pollutants and circular economy |                                                                                                                |                  |
| MRA 3.2_A                                                                                                                                    | Annual solid waste reduced at source, reused, recycled or managed through controlled routes (metric tons/year) | New              |
| MRA 3.2_B                                                                                                                                    | Annual wastewater safely treated, reused or avoided (m³/year)                                                  | New              |
| MRA 3.2_C                                                                                                                                    | Annual direct emissions of specified air pollutants avoided (metric tons/year)                                 | New              |
| MRA 4: Forestry and land use                                                                                                                 |                                                                                                                |                  |
| MRA 4_A                                                                                                                                      | Area of degraded ecosystems and converted land under restoration (hectares)                                    | IRMF             |
| MRA 4_B                                                                                                                                      | Area of ecosystems newly conserved or under improved conservation management (hectares)                        | Project-specific |
| MRA 4_C                                                                                                                                      | Area of production landscapes under improved low-emission or climate-resilient management (hectares)           | IRMF + RMF/PMF   |

**i Note:** at least one outcome indicator must be selected for each (sub-)result area that forms part of a funding proposal and receives financing.

# HRMF Indicators: Adaptation

Origin:

IRMF + RMF/PMF

IRMF

RMF/PMF

Project-specific

NEW in HRMF

| Indicator Code                                                                                         | Indicator Name                                                                                                                          | Origin           |
|--------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|------------------|
| Core Impact 2                                                                                          |                                                                                                                                         |                  |
| Total beneficiaries receiving adaptation benefits                                                      |                                                                                                                                         | IRMF + RMF/PMF   |
| ARA 1: Most vulnerable people and communities                                                          |                                                                                                                                         |                  |
| ARA 1.1: Most vulnerable people, poverty eradication and livelihoods                                   |                                                                                                                                         |                  |
| ARA 1.1_A                                                                                              | Beneficiaries adopting new or improved climate-resilient livelihood practices                                                           | IRMF + RMF/PMF   |
| ARA 1.1_B                                                                                              | Beneficiaries using climate-related early warning or hazard information to inform adaptation decisions                                  | IRMF + RMF/PMF   |
| ARA 1.1_B1                                                                                             | People covered by climate-related early warning systems newly established or improved                                                   | New              |
| ARA 1.1_C                                                                                              | Beneficiaries implementing new or improved climate adaptation technologies or innovations                                               | IRMF             |
| ARA 1.2: Indigenous Peoples' knowledge systems, traditional and local knowledge, and cultural heritage |                                                                                                                                         |                  |
| ARA 1.2_A                                                                                              | Formally adopted adaptation policies, strategies and plans integrating Indigenous, traditional or local knowledge or cultural heritage  | New              |
| ARA 1.2_A1                                                                                             | Adaptation policies, strategies and plans developed or adjusted through formal participation of Indigenous Peoples or knowledge holders | New              |
| ARA 2: Health, well-being, food and water security                                                     |                                                                                                                                         |                  |
| ARA 2.1: Water security                                                                                |                                                                                                                                         |                  |
| ARA 2.1_A                                                                                              | Beneficiaries with new or improved access to and use of a climate-resilient, year-round reliable water supply                           | IRMF + RMF/PMF   |
| ARA 2.1_A1                                                                                             | Total additional annual volume of safe water reliably supplied to end users (m³/year)                                                   | Project-specific |
| ARA 2.2: Food and agriculture                                                                          |                                                                                                                                         |                  |
| ARA 2.2_A                                                                                              | Beneficiaries with improved food security through climate-resilient food systems                                                        | IRMF + RMF/PMF   |
| ARA 2.2_B                                                                                              | Food producers adopting new or improved climate-resilient production practices (unique producer units)                                  | New              |
| ARA 2.2_C                                                                                              | Additional food production under climate-resilient production practices (tonnes/year)                                                   | New              |
| ARA 2.3: Health and wellbeing                                                                          |                                                                                                                                         |                  |
| ARA 2.3_A                                                                                              | Beneficiaries reached by health measures addressing climate-sensitive diseases and health emergencies                                   | RMF/PMF          |
| ARA 2.3_B                                                                                              | Beneficiaries with demonstrably reduced exposure to health-harming pollutants                                                           | New              |
| ARA 2.3_C                                                                                              | Health-system institutions with strengthened capacity to prevent, detect or respond to climate-sensitive health risks                   | New              |
| ARA 3: Infrastructure and built environment                                                            |                                                                                                                                         |                  |
| ARA 3_A                                                                                                | Estimated value of physical assets with reduced climate risk (USD)                                                                      | IRMF + RMF/PMF   |
| ARA 3_A1                                                                                               | Physical assets constructed or upgraded to reduce risks from identified climate hazards                                                 | New              |
| ARA 3_B                                                                                                | People occupying or using completed buildings or infrastructure with improved protection from climate hazards                           | IRMF             |
| ARA 3_C                                                                                                | Estimated reduction in expected economic losses to physical assets (USD/year)                                                           | IRMF + RMF/PMF   |
| ARA 4: Ecosystem and ecosystem services                                                                |                                                                                                                                         |                  |
| ARA 4_A                                                                                                | Beneficiaries with increased resilience from ecosystem-based adaptation measures                                                        | New              |
| ARA 4_B                                                                                                | Estimated annual economic value of ecosystem services maintained or increased (constant USD/year)                                       | RMF/PMF          |
| ARA 4_C                                                                                                | Area of natural ecosystems protected, conserved, restored or brought under improved management (hectares)                               | RMF/PMF          |

# HRMF Indicators: Enabling Environment

Origin: Continuation (60%)

IRMF + RMF/PMF

IRMF

RMF/PMF

Project-specific

NEW in HRMF

| Indicator Code                           | Indicator Name                                                                                                                   | Origin           |
|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|------------------|
| EEC 1: Policy and governance             |                                                                                                                                  |                  |
| EEC 1_A                                  | Institutions with strengthened capacity to plan, coordinate and implement climate-resilient and low-emission development         | RMF/PMF          |
| EEC 1_B                                  | Institutional frameworks, policies, plans, regulations, strategies or roadmaps developed, materially adjusted or advanced        | RMF/PMF          |
| EEC 2: Technology and innovation systems |                                                                                                                                  |                  |
| EEC 2_A                                  | Public or private institutions (including SMEs) with improved capacity to support climate-resilient or low-emission technologies | New              |
| EEC 2_B                                  | Companies, institutions or communities adopting and utilizing climate-resilient or low-emission technologies                     | New              |
| EEC 2_B1                                 | New or existing climate-resilient or low-emission technologies piloted, deployed or scaled                                       | New              |
| EEC 3: Gender and social inclusion       |                                                                                                                                  |                  |
| EEC 3_A                                  | Number and share of women with decision-making authority in climate governance bodies                                            | Project-specific |
| EEC 3_B                                  | Direct/indirect jobs created and retained (full-time equivalents), reported as two series                                        | Project-specific |
| EEC 4: Climate-finance access            |                                                                                                                                  |                  |
| EEC 4_A                                  | Total co-financing (USD), by source and by stage                                                                                 | RMF/PMF          |
| EEC 4_B                                  | Unique entities receiving finance through a financial intermediary, fund or facility                                             | New              |

# Expanded scope and disaggregation

## G Gender

14 indicators

### PMF / IRMF

- Partial gender coverage
- Many indicators had no gender
- No age group dimension
- No cross-disaggregation



### HRMF 2026

- ✓ **Gender MANDATORY on all people-counted indicators**
- ✓ Age groups MANDATORY: 0–14, 15–24, 25–64, 65+
- ✓ Disability optional tag
- ✓ EC 3\_A: Women in governance (dedicated gender indicator)

## I P Indigenous Peoples

22 indicators

### PMF / IRMF

- Zero dedicated indicators
- No Indigenous tags
- No cultural heritage tracking
- No land ownership tracking



### HRMF 2026

- ✓ **NEW ARA 1.2: Cultural Heritage** and 2 indicators
- ✓ **Indigenous Peoples tag** on 14 beneficiary indicators
- ✓ **Indigenous ownership tag** on 3 land indicators
- ✓ **Indigenous territories tag** on 1 ecosystems indicator
- ✓ **Indigenous community engagement** on 2 policy and governance indicators

## E Ecosystems & Land Use

3 types × 8 categories

### PMF / IRMF

- Single 'hectares' indicator
- No ecosystem type breakdown
- No restoration vs. conservation
- Country-level only



### HRMF 2026

- ✓ **SPLIT into 3: restoration / conservation / management**
- ✓ 8 IPCC categories mandatory
- ✓ 6 optional tags (biodiversity, protected, Indigenous)
- ✓ ARA 4\_A: Ecosystem-based adaptation beneficiaries

## T Technology & Innovation

3 new indicators

### PMF / IRMF

- No dedicated tech category
- MW capacity only, no tech type
- No innovation pipeline
- Country-level only



### HRMF 2026

- ✓ **NEW EC 2: Tech & Innovation (3 indicators)**
- ✓ Pipeline tracking: pilot → deploy → scale
- ✓ Mandatory tech type on energy indicators
- ✓ Fuel type + modal shift on transport

# Goal: measure what matters, and measure it well

## Focus on standardized outcomes and impact

Activities and outputs remain project specific but are the means to an end: they show delivery, not results. The hard claims sit at outcome and impact level, and that is where reporting effort, and credibility, are won.

## Be intentional and selective

Measure only what is worth counting. At least one strong outcome indicator per financed result area, drawn from the standardized set, beats a long project-specific list that cannot aggregate.

## Depth over abundance

For the indicators that are worth counting, go deep: solid baselines, transparent methodology, and results updated with verified data during implementation rather than one-off ex-ante estimates.

# Implementation and Monitoring: Initial Mapping



## Effectiveness

- **HRMF** applies mandatorily, on a forward-looking basis, to funding proposals approved from B.48 onwards. This preserves the 180-day compliance window for material policy changes under paragraph 13(b) of the updated MAF (B.42/13).
- **IRMF continues to govern projects approved from B.32 up to and including B.47 and is fully integrated into the HRMF**; FAA-anchored reporting obligations are preserved.
- **PMF continues to govern projects approved prior to B.32 and is similarly integrated into the HRMF** on the same basis.
- AEs implementing projects approved before B.48 are **encouraged, but not required**, to apply the HRMF in its entirety.

# Q & A