



**GREEN
CLIMATE
FUND**

Readiness and Preparatory Support

Direct Access Proposal Template

Country Support Window

Proposal title

Catalyzing Climate Action by building Jamaica's NDA Capacity & Country Investment Platform (39890)

Country(ies)

Jamaica

* The full proposal, including the financial proposal and annexes, is available on the GCF Partner Platform.

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[!\[\]\(339a16584d5da0f0a3ca4e9ec17bf6a1_img.jpg\) Guide for Countries to Access Readiness Support](#)

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Proposal Details

Title of the Direct Access Proposal

Catalyzing Climate Action by building Jamaica's NDA Capacity & Country Investment Platform

Total Approved Amount (in USD)

\$2,099,475

Implementation Period (in months)

42 months

Country Information

☒ Single country

☐ Multi-country

Country

Jamaica

NDA / focal point name

Ministry of Water, Environment and Climate Change

Name of contact person

Omar Alcock

Contact person's position

Acting Principal Director, Climate Change Branch

Contact person's email

Omar.alcock@mwecc.gov.jm

Additional email addresses that need to be copied in correspondences

Schmoi.mclean@mwecc.gov.jm, ryanzuniga@caribbeanclimate.org, dwade@caribbeanclimate.org, mblackwood@caribbeanclimate.org, cyoung@caribbeanclimate.org, eterrelonge@caribbeanclimate.org

Participating Country Information



If the proposal involves multiple countries (regional/multi-country), please list each one below, adding as many rows as necessary. The entry listed above serves as the lead for the multi-country proposal. Please upload the letters of intent on the GCF Partner Platform.

Participating Country	NDA/Focal Point Name	Name of Contact Person	Contact Person's Position	Contact Person's Email	Budget
N/A	N/A	N/A	N/A	N/A	N/A

Type of Access

- ☒ Framework Agreement Partner

1. Summary of the proposal

i) Climate background and institutional and policy context:

Jamaica is a small island developing state on the frontlines of climate change, with many sectors experiencing various detrimental climate impacts. There is the need to rapidly accelerate climate action in Jamaica and to ensure interventions and planned and executed strategically, in line with Jamaica's climate priorities. The Climate Change Branch (CCB) in the Ministry of Water, Environment and Climate Change (MWECC) services as the NDA/GCF Focal Point and the UNFCCC Focal Point and bears the responsibility for coordinating strategic climate action and programming in Jamaica. There are also two accredited Direct Access Entities aiming to access GCF funding, and a number of other cross-sectoral agencies and organizations implementing climate projects in the Jamaican space. Jamaica's pipeline of projects is guided by the GCF Country Programme, last updated in 2019, and is created based on feedback from stakeholders across multiple sectors.

ii) Problem statement:

In addition to executing its role as the NDA, the CCB is also mandated to fulfil a number of other functions under the Ministry, and, as such, has limited capacity to effectively coordinate activities across DAEs and multiple entities, carry out decision-making processes, or to focus on country pipeline development.

iii) Goal and objectives

The goal of this proposal is to increase the NDA Capacity to effectively coordinate climate action in Jamaica through the establishment and strengthening of decision-making processes, coordination mechanism, and the creation of a Project Management & Development Unit within the NDA office. This proposal will also result in the creation onof an updated Country Programme and a corresponding Country Investment Platform for Jamaica.

iv) Direct and indirect beneficiaries

The project is expected to either directly or indirectly benefit the entire Jamaican population of 2,839,175 people, (1,435,209 females and 1,403,966 males).

2. Country Context

Guidance

This section provides an overview of the country context, including planned climate investments and priority areas for funding by the GCF and other sources of climate finance. It also highlights the country's key climate priorities, challenges, policies and institutional structures as well as gender considerations and stakeholder engagement.

2.1 Country(ies) Climate Challenges

As the climate crisis worsens, Jamaica continues to experience increasing vulnerabilities to climate shocks, especially as a Small Island Developing State (SIDS) situated in the Atlantic hurricane basin. Jamaica is highly susceptible to key climate risks such as sea-level rise, increasing temperatures, decreased rainfall, increased variability in weather patterns, increased tropical cyclone activity and more prolonged droughts.

Being on the frontlines of the most severe effects of the climate crisis, Jamaica's economic activities and continued development are extremely vulnerable to the impacts of climate change, and further economic growth and sustainability will be dependent on the country's ability to adapt to climate shocks and build resilience across various sectors.

According to a 2022 census, Jamaica is home to a population of 2,839,175 people (World Bank), approximately 70% of whom live along the coastline (Planning Institute of Jamaica). Over 50% of the country's productive industries and service sector are located within the coastal zone, including hotels, airports, seaports and shipping facilities. Many important national assets (national banks, museums, ministry and parliament buildings) and areas of cultural significance are also located near to the coastline and are highly susceptible to the effects of sea level rise, tropical cyclones, coral reef degradation and coastal erosion. The island has been impacted directly and indirectly by severe storms and hurricanes over the years, each of which has caused billions of dollars in economic losses and damage to the island.

A stark example of Jamaica's vulnerability was actualized on October 28, 2025, when Category 5 Hurricane Melissa (tied for the strongest landfalling Atlantic hurricane in history) made landfall in western Jamaica, resulting in significant devastation, including hundreds of thousands of persons displaced, and destruction of critical infrastructure. The damage from Hurricane Melissa has been preliminarily estimated at US\$7 Billion (as at November 14, 2025) and is expected to continue to rise, possibly surpassing the equivalent of Jamaica's 2024 GDP. Previously, in July 2024, Jamaica was impacted by the passage of Category 4 Hurricane Beryl, which passed just south of the island. Although this storm did not make direct landfall on the island, the severe weather effects resulted in catastrophic loss of homes, businesses and livelihoods.

Projected sea level rise threatens the security of critical infrastructure and economic areas, including Jamaica's two international airports, which are both located on vulnerable coastlines. The increasing number of record-breaking severe weather events is no coincidence and can be largely attributed to the effects of climate change, particularly increasing Sea Surface Temperatures (SSTs).

All of these climate impacts have a significant impact on the country's GDP, especially in the event of disaster events, where recovery efforts require the diversion of funds that would be used for other development efforts. Jamaica's Third National Communication to the UNFCCC acknowledges that "the ability of the Jamaican Government to assist those living in poverty after disasters is limited, due to its present economic state."

These climatic events have also resulted in significant non-economic losses and damages for Jamaica. These include displacement of populations in vulnerable communities, disruptions to social networks (school, church and community networks), damage to important cultural assets like historical buildings and artifacts (such as damages to the coastal historical city of Port Royal), and physical and mental health impacts associated with climate impacts (including vector borne diseases, heat stresses, and depression and anxiety due to loss of livelihoods and property). Additional impacts, such as loss of beach area and damage to coral reefs and mangroves, also have a cascading impact of reduced coastal protection, exacerbating the damage caused by hurricanes and storms. With the considerable climate impacts projected to occur by mid-century and end-of-century, Jamaica is required to urgently adapt and prepare for the cross-cutting impacts that climate change will have on the population.

2.2 Policy Framework

Jamaica has developed several climate-related policies and strategies, as well as sector-specific strategies related to lowering emissions and building resilience to climate change. These inter-related strategy and policy documents outline the country's overall priority areas for implementing climate action. The major targets from each are summarized below:

- **Climate Change Policy Framework:** Outlines the governance arrangements, objectives, goals and strategies for the country to respond to climate change. The Policy Framework outlines the functioning of Jamaica's Climate Change Branch and its relationship with other entities. The Climate Change Policy Framework was last updated in 2023 and is expected to be reviewed every 5 years (next review due in 2028). The UK FCDO is supporting work to advance formal climate change legislation, which is expected to be completed by the end of 2026.
- **Nationally Determined Contributions (NDCs):** Jamaica is committed to reducing emissions by 26.2% (unconditional) – 30.5% (conditional) relative to BAU scenario by 2030. Jamaica's climate ambition is reflected in its submission of its NDC 3.0 in 2025, and includes the IPCC energy sector, and the IPPU cement and AFOLU forestry sub-sectors. The NDCs are used to drive policy decisions in the relevant sectors identified. The NDC outlines implementation targets through 2030 and 2035, specifically in the energy, transport and land use sectors. These targets are expected to be integrated into the operational plans/policies of the respective line ministries. This integration is ongoing.
- **National Adaptation Plan (NAP):** The development of Jamaica's NAP is ongoing and expected to be completed in late 2026, with implementation to commence in 2027. To date, extensive stakeholder sensitization sessions and a series of sectoral validation workshops to review and refine Vulnerability and Risk Assessments (VRAs) across priority sectors have been conducted with key ministries such as Agriculture, Fisheries and Mining, Tourism, Health and Wellness, Water, Land, Environment, Local Government and Housing. Through this process, the priority sectors identified are Agriculture, Health, Water, Tourism, Coastal Resilience and Human Settlements. Draft and validated sectoral VRAs are currently being finalized, with a Technical Working Group being established to support review and quality assurance. Draft VRAs are expected by the end of April 2026. Progress is currently ongoing in the development of the NAP document, a Monitoring, Evaluation, and Learning (MEL)/MRV system for the NAP and the creation of an Adaptation Financing and Investment Strategy.
- **Long Term Strategy (LTS):** In its 2050 Long-Term Strategy Emission Reduction and Climate Resilient Strategy for Jamaica (LTS-LEDS), Jamaica commits to reducing emissions by 73% below 2020 levels (7.25 MtCO₂e) by 2050 and to achieving net zero emissions by 2060. The LTS is also used to drive policy decisions in the relevant sectors, namely electricity, transport, buildings & critical infrastructure, industry, human settlements, land use change and forestry, food security & agriculture, waste, tourism, terrestrial ecosystems, coastal areas, population & health, and culture & heritage. The LTS outlines a wide range of targets across multiple sectors. The development of an accompanying Investment Plan and Cost Benefit Analysis for the LTS is also nearing completion. An Operationalization Plan for the LTS is currently under development and expected to be completed later in 2026. This Ops Plan will outline specific implementation steps in order to meet the outlined targets.
- **Vision 2030 National Development Plan:** aims to achieve the goal for Jamaica to have a healthy natural environment through three National Outcomes: Sustainable Management and Use of Environmental and Natural Resources; Hazard Risk Reduction and Adaptation to Climate Change; Sustainable Urban and Rural Development.
- **Nationally Appropriate Mitigation Actions (NAMA) for the Water Sector:** Jamaica proposes actions to reduce GHG emissions in the water sector by 20% by 2030, as well as increasing the share of renewable

energy generation in the water sector by 10% by 2030. The NAMA is currently being used to identify and prioritize projects in the water sector.

- Technology Needs Assessment (TNA) & Action Plan: identifies and prioritizes ten technologies for climate change adaptation and mitigation for Jamaica.
- International Climate Finance Strategy Framework (ICFSF): outlines a strategy for identifying and accessing sources of climate finance to support Jamaica's country pipeline of projects and other climate actions.
- Jamaica submitted the country's Third National Communication to the UNFCCC with the Fourth currently in progress.
- Jamaica has also created sector specific climate-related policies including an Emissions Policy Framework (2021), draft Meteorological Services Policy (2021), draft Transportation Policy (2007), and a Gender & Climate Change Strategy and Action Plan (2022-2025).

Jamaica's national laws and regulations outline that all policy should be reviewed and updated every 5 years. However, due to capacity constraints, there are instances where policies have not been reviewed within the stipulated time period. As such, this Readiness will support the review and update of the Meteorological Services Policy, the Gender and Climate Change Strategy and the Technology Needs Assessment (TNA) & Action Plan.

2.3 Institutional Framework, Capacity and Coordination

The management of climate change adaptation and mitigation activities in Jamaica is spread across various ministries, departments and agencies. These institutions and their roles are summarized below:

Institutional Structure:

- The Ministry of Water, Environment and Climate Change (MWECC) has responsibility for the formulation and implementation of policies relating to its portfolio areas which include Water and Wastewater, Oceans, Environment and Climate Change. Under the MWECC, the Environment Branch is responsible for creating policy, while the Climate Change Branch is responsible for the implementation of climate actions and programmes. The Climate Change Branch (CCB) is a division under the Ministry of Water, Environment and Climate was established as the focal institution to coordinate existing and proposed initiatives in addressing climate change. The CCB serves as the National Designated Authority (NDA) and focal point for the Green Climate Fund (GCF), the UNFCCC Focal Point, and the secretariat for the Climate Change Advisory Board and the Climate Change Focal Point Network.
- Other government MDAs involved in implementation of climate change projects include the Meteorological Service of Jamaica, National Environment & Planning Agency (NEPA), Ministry of Agriculture, Fisheries & Mining (MoAFM), Rural Agriculture Development Authority (RADA), National Irrigation Commission (NIC), Ministry of Transport, Telecommunications & Energy (MTTE), Ministry of Tourism (MoT).
- The Forestry Department is an executive agency within the Ministry of Economic Growth & Job Creation and is mandated under the Forest Act 1996 to ensure the protection and conservation of forests on Crown lands in Jamaica. It manages approximately 116,862 hectares of land. The Jamaica Forestry Department has led the development of Jamaica's national REDD+ (Reducing Emissions from Deforestation and Forest Degradation) strategy to be deployed in the Forestry Sector.
- The Planning Institute of Jamaica (PIOJ) is the foremost planning agency of the government that seeks to initiate and coordinate the development of policies, plans and programmes for the sustainable development of Jamaica. The PIOJ maintains general oversight of all IDP-implemented projects in Jamaica and is accredited to the Adaptation Fund. The PIOJ is the main implementing agency for the development of the National Adaptation Plan (NAP) and will be seeking accreditation to the GCF in the future.

- The Ministry of Finance and the Public Service (MOFPS) through its operational responsibilities ensures that the government pursues policies that facilitate sustainable growth in the national economy and is responsible for ensuring adequate fiscal space is available for the implementation of projects.
- Direct Access Entities: the Jamaica Social Investment Fund (JSIF) and the Development Bank of Jamaica (DBJ) are both accredited to the Green Climate Fund as Direct Access Entities. This is significant because this is expected to vastly increase the uptake of climate finance from the GCF for Jamaican climate projects. JSIF's focus is on implementing climate change projects with a focus on social development and infrastructure, while the DBJ focuses on offering blended climate finance solutions, integrating the private sector into climate finance through its Blue-Green facility being developed.

Coordination Mechanisms:

- The Climate Change Advisory Board (CCAB) was created to support the Government of Jamaica by reviewing emerging climate change issues and developments, provide strategic advice to the minister, the Ministry with responsibility for Climate Change, offer guidance to the Climate Change Branch, where appropriate and provide scientific papers to inform position for decision-making.
- Climate Change Focal Point Network (CCFPN): Climate change focal points are drawn from MDAs having been appointed as appropriate. Representation will be invited from civil society groups and the private sector. The focal points are responsible for the mainstreaming of climate change considerations into their respective policies, plans and programmes. 1

2.4 Gender Equality Analysis

As of 2024, 50.6% of the population (1,435,209) is female and 49% (1,403,966) is male. According to the State of the Jamaica Climate Report III, a combination of socioeconomic circumstances and the expected gender roles result in women being more vulnerable than men to the effects of climate change.

Female-headed households represent 14.4% of the population living in poverty, making females more vulnerable to the effects of natural disasters and the loss of income and employment that accompanies them. In times of disaster, women are also highly vulnerable to human trafficking, domestic violence, HIV rates (due to engagement in transactional sex for survival) and are generally less able to re-establish their income streams after a disaster.

Women also bear majority responsibility for caretaking, especially of children, the elderly and the sick and disabled, and this load is likely to increase in the event of a hurricane or other disaster. Women are also more vulnerable to sexual violence in shelters, if they have been displaced from their homes due to natural disasters.

Men are expected to take more physical risks to batten down homes, clear trees and roads, and perform repairs during and after tropical cyclone events, leaving them more vulnerable to physical injuries and deaths associated with these activities. Male children are also more likely to have their education interrupted as they may be taken out of school to assist with disaster preparation or recovery efforts.

Individuals living at the intersectionalities of various vulnerabilities are most at risk to the impacts of climate change, including the rural poor, rural women, disabled poor, persons in unsafe/unstable housing.

The Gender & Climate Change Strategy (2022-2025) was created as an outcome of JAM-RS-004 but is now due for updating. While the strategy exists, significant strengthening is still needed for ensuring the efficient use and implementation of the strategy for gender mainstreaming across climate programming in Jamaica. A gap in in-house capacity with gender specialization within the NDA office/Ministry has been highlighted.

2.5 Stakeholder Engagement

The Climate Change Branch engages in regular engagement with stakeholders across government and non-governmental sectors. This is primarily done through stakeholder engagement activities such as Pre & Post-COP Consultations (Uncut Conversations on Climate Change), Consultations for the 2019 GCF Country Programme and stakeholder consultations for other projects and listed priorities.

The NDA office engages stakeholders in a number of consultation activities with multiple stakeholders and convenes/participates in a various technical working groups and steering committees. These consultation activities and relevance to this Readiness are outlined below. Note that this list is not exhaustive and does not include bilateral discussions between stakeholders on Readiness or other climate priorities:

Stakeholder Engagement Activity	Date(s)	Stakeholder Groups	Relevance to this Readiness Support
Post-COP29 Baku to Belem event	March 2025	Government MDAs, DAEs, NGOs, private sector entities, academia financial institutions, youth, civil society and community groups	This session facilitated exchange related to COP29 outcomes, national COP30 priorities and sectoral needs which were considered in the preparation of this Readiness proposal.
Climate Change Focal Point Network Meetings	January 2025 May 2025 February 2026	Government MDAs, DAEs, academia	Activities and updates under this Readiness proposal were regularly presented at CCFPN meetings for feedback and validation from stakeholders.
Climate Change Advisory Board Meetings	October 2024 February 2025 May 2025	Academia, government MDAs, private sector	Activities and updates under this Readiness proposal were regularly presented at CCAB meetings for feedback and validation from stakeholders.
LTS Stakeholder Workshops and Trainings	September 2024 March 2025 July 2025	Government MDAs particularly in the energy, transport, forestry and land use sectors, Ministry of Finance, DAEs, Academia	These sessions mapped stakeholder priorities for development and validation of the LTS and corresponding Cost-Benefit Analysis and Investment Plan and provided stakeholder training on tracking LTS progress in each sector.
NDC 3.0 Stakeholder Workshop	July 2025	Government MDAs particularly in the energy, transport, forestry and land use sectors, Ministry of Finance, DAEs, Academia	These sessions mapped stakeholder priorities for development and validation of the NDC 3.0 and provided stakeholder training on tracking NDC progress in each sector.
JAM-RS-008 Stakeholder Engagement	May 2025	NDA Staff, DAE staff, other government MDAs	These sessions explored additional Readiness needs not covered under JAM-RS-008 and engaged stakeholders for

			feedback and recommendations on the upcoming Country Programme process.
Pre-COP29 Engagement Session	April 2025	Government MDAs, DAEs, NGOs, private sector entities, academia	This session mapped national priorities for COP29 with stakeholders.
NDC Youth Forum	November 2024	Youth groups, NGOs, Schools	This session sensitized youth to the NDC process and mapped youth priorities for NDC 3.0
NAP Stakeholder Workshops	Ongoing 2024-2026	Government MDAs, DAEs, NGOs, private sector entities, academia financial institutions, youth, civil society and community groups	These sessions built capacity across a wide range of stakeholders on the NAP process and mapped stakeholder priorities for the creation of the NAP and corresponding sectoral vulnerability assessments.

Stakeholders that have been engaged include:

Private Sector: The government has engaged with major industries on integrating climate considerations into business operations, with a specific focus on incorporating commitments from the NDCs and LTS.

Government MDAs: The government continually engages various MDAs to promote streamlining of climate programming into activities across all sectors. This includes representation from all line ministries, including but not limited to the Ministry of Finance and the Public Service, Ministry of Agriculture, Fisheries and Mining, Ministry of Local Government and Community Development, Ministry of Transportation, Telecommunications and Energy, Ministry of Gender, Culture, Entertainment and Sport and the Ministry of Tourism,

Civil society, local communities and youth: The government ensures that civil society, local community groups and youth representation is always included in its stakeholder consultation activities.

Recommendations for the activities listed in this Readiness proposal were made based on results from these stakeholder engagements, along with action items identified from previous projects/proposals. This includes feedback from the accredited and potential DAEs to identify priority activities and a suitable approach for coordination. Consultations have also been held with members of the Climate Change Advisory Board, and the Climate Change Focal Point Network, who provided guidance and feedback on Jamaica's needs for effective implementation of climate action. Consultations have also been held with sector-specific experts, through Project Working Groups, to guide the identification of project ideas and pipeline, and the development of project concepts.

2.6 Complementarity with Other Initiatives (GCF and non-GCF)

Please list past and current GCF readiness grants, and relevant capacity-building initiatives funded by other agencies and funds

GCF Readiness Activities

Title & Reference Number	Start and End Dates	Amount Approved	Status	Objectives	Key Outcomes & Results	Complementarity with the readiness proposal
NDA Strengthening + Country Programming - JAM-RS-001	8 Nov 2017 - 29 Sept 2020	298,660.37	Completed	Strengthening of the NDA and development of a country programme for the GCF.	This Readiness project supported the building of capacity for the NDA office and the development of Jamaica's first country programme in 2019	This proposal will build on the foundation created from the activities under JAM-RS-001 as the existing Country Programme and project pipeline will form an important basis for the activities under this Readiness Programme. The generation of the 2019 Country Programme utilized a comprehensive stakeholder engagement methodology, which will be replicated under this proposal.
Mobilizing Private Sector to Support Low-Carbon and Climate Resilient Development In Jamaica and other CARICOM States - JAM-RS-002	19 Feb 2018 - 30 June 2021	482,040	Completed	Investigate barriers to private sector investment, support the accreditation of the selected private sector entities in the region, inform the best strategy for investment at the regional and country level and promote south-south cooperation among other CARICOM States	This Readiness project supported the capacity development and training of private sector actors in climate change, finance and programming.	The work completed under JAM-RS-002 outlined recommendations for developing local capacity of the financial and private sectors to support resilience actions. Interventions were also suggested to stimulate innovation in new business models, products and services for resilience. This is critical in bridging the gaps in finance, which on its own, is not sufficient to address all Jamaica's climate priorities. Extensive recommendations were also provided to support the creation of a Climate Risk Assessment Framework for SMEs in

				Jamaica. While this review was done in 2021 and needs to be updated to reflect the updated landscape of Jamaica's SMEs, the recommendations from this report created a strong foundation for the operationalization of this framework. Additional work is also needed to expand the framework to include more general private sector engagement. This Readiness proposal will support the updating of the SME framework, expansion of the private sector engagement strategy, and create a clear implementation plan for the operationalization of a broader private sector risk framework. This is expected to target SMEs, financial institutions and other private sector entities, building on the beneficiaries from JAM-RS-002. This will also greatly complement the proposed Country Investment Platform and be guided by the updated Technology Needs Assessment, by providing additional context and support for private sector entry into climate action in Jamaica.		
Facilitating a gender responsive approach to climate change adaptation and mitigation in Jamaica - JAM-RS-004	13 July 2020 - 12 Dec 2022	89,297	Disbursed	Strengthen the nation's institutional coordination to promote gender responsive climate action and ensure policies, programmes and projects address gender inequalities.	This Readiness project supported the development of a Gender & Climate Change Strategy 2022-2025 for Jamaica. This strategy has been critical for mainstreaming gender in climate change actions in the country	The Gender & Climate Change Strategy is due for updating in 2025 and is included as an activity under this proposal. Additionally, the Country Platform Secretariat supported by this proposal can support the NDA office with the timely closure of legacy grants such as JAM-RS-004.
Towards a comprehensive national adaptation planning process in	14 Nov 2022 -	910,000	Disbursed	To enhance adaptive capacity of Jamaica	This Readiness project supports the development of a National Adaptation Plan for Jamaica, and includes the development of vulnerability assessment	This proposal complements the NAP process by supporting the development of



Jamaica - Ja-NAP - JAM-RS-005	13 Nov 2026					for Jamaica's five priority sector. The . The activities are currently ongoing.	vulnerability assessments for sectors not currently being explored by the NAP.
Enhancing Caribbean Civil Society's Access and Readiness for Climate Finance - LAC-RS-004	6 Feb 2020 - 5 Aug 2023	1,296,958	Completed	Support capacity building for CSOs to improve access to climate finance.		This readiness support grant aimed to enhance civil society's capacity, including knowledge, skills and organisational structures, and the enabling external institutions to improve access to climate financing and delivery of climate change adaptation and mitigation in the Caribbean.	LAC-RS-004 laid the foundation for improving meaningful stakeholder engagement by creating guidelines to enhance civil society engagement in climate finance. However, these guidelines now need to be expanded to ensure inclusivity of other critical stakeholder groups, including the private sector, youth, and vulnerable groups such as the disabled community. Lessons learned from LAC-RS-004 highlight that "Efforts to engage CSOs more systematically and actively in climate change decision making, including on climate finance, require political buy-in and support from key agencies including the NDA and national climate focal point and buy-in from CSOs. In particular, efforts for CSOs to organise nationally into coalitions/networks/ teams helped provide clear entry points for engagement by the public and private sector. Further, the development of specific civil society engagement strategies will be highly valuable for NDAs and AEs to enable a more targeted and focused approach as CSOs are often not fully considered in broader stakeholder engagement efforts for climate programming". The Stakeholder Engagement Strategy and embedding of in-house stakeholder engagement capacity in the NDA office will build on the work and directly address the recommendations from LAC-RS-004.

Addressing pre and post accreditation gaps for Jamaica - JAM-RS-008

11 Sept 2023 - 10 Mar 2026

315,184

Disbursed

This Readiness project supports the identification of capacity gaps and the provision of training for Jamaica's NDA and accredited DAEs.

Under this project, a number of internal weaknesses and needs within the NDA were identified, including i. additional technical capacity and staff support within the CCB ii. refresher training on GCF processes and overall climate finance, iii. An updated No-Objection process and toolkit, iv. Strengthened stakeholder engagement, especially with NGO's and agencies.

Although the JAM-RS-008 Readiness project conducted by JSIF covered some of the key Readiness needs identified in Jamaica, gaps still persist. While activities were undertaken to strengthen stakeholder engagement, a comprehensive Stakeholder Engagement Plan for the NDA office was not created, and this is still identified as a need to ensure that NDA stakeholder engagement is guided by a strong methodology to incorporate inclusiveness for all. This Readiness grant also conducted a capacity assessment of the NDA and the DAEs and outlined a number of capacity building activities for each entity. However, this assessment needs to be updated in line with the new governance arrangements and additional staff expected for the NDA office and the wider Ministry. Significant work was done on updating the No-Objection process. However, additional work is needed to i) reflect the changes in the Ministry governance structure and ii) provide a clearer link between the No Objection process and project screening using tools such as the J-SRAT. Due to the significant work already done under JAM-RS-008, it is expected that updates to the process under this Readiness grant will not be very extensive, but will only serve to strengthen the work already conducted. A preliminary data repository was also created under this project, however ownership has not been handed over to the country. This repository will be enhanced into the knowledge sharing

						platform to be created under Objective 3 of this proposal.
Building Capacity for a Regional Approach to Climate Action in the Caribbean: Caribbean Community Climate Change Centre - LAC-RS-001	20 Dec 2018 - 29 Dec 2023	N/A	Disbursed	Improving coordination capacity across 5 CARICOM member states	This Readiness support aimed at accessing readiness funding to enhance the capacity of 5 CARICOM members states to improve coordination and increase the origination of high-quality funding proposals for GCF consideration.	LAC-RS-001 provided critical capacity building support to the CCCCC to be able to coordinate and access climate finance support for 5 CARICOM member states, including Jamaica. This Readiness proposal aims to build on these efforts by improving capacity of Jamaica's NDA Office to directly access and absorb climate finance.
Strategic Actions for advancing climate action in CARICOM Member States - LAC-RS-017	31 Jan 2022 - 31 Dec 2024	1,388,107	Disbursed	Enhance capacity of CARICOM member states to scale up climate action	This project aims to enhance the capacity of CARICOM member states to scale up actions to adapt, manage and reduce the effects of climate change through increased update of climate data and innovative tools for evidence-based decision making, increased ability of member states to fulfil their commitments as signatories to the UNFCCC and increased access to climate finance to address adaptation and mitigation priorities	This Readiness proposal continues to build on the regional activities under LAC-RS-017 by supporting Jamaica-specific interventions.
Other capacity-building initiatives funded or commissioned by parties other than GCF						
Title	Start and End Dates	Status	Funding Agency	Main objectives	Complementarity with the readiness proposal	
Small Island Developing States Capacity and	1 Feb 2024 -	underImplementation	UK FCDO	This project supports the building of capacity within Jamaica's NDA and DAEs to develop	The proposal complements the activities under the SIDAR programme by providing additional support directly in the NDA office for the development and	



Resilience (SIDAR) Programme	31 Aug 2026			project concept notes and funding proposals and development of pipeline of projects.	implementation of climate finance projects in Jamaica. While the SIDAR programme focuses primarily on project development, this Readiness proposal will expand that capacity to support climate programming, implementation and monitoring in the NDA office.
Technical Support: NDC In-Country Facilitator	1 Oct 2020 - 6 Oct 2028	underImplementation	NDC Partnership	The NDC In-Country Facilitator is embedded within the NDA office to support the NDC Partnership Focal Points with planning, coordinating, monitoring, and mobilizing resources towards the implementation of Jamaica's NDC	This proposal complements the activities under the NDC Partnership Programme by aligning institutional capacity building and policy/strategy development directly with the targets and activities outlined in the NDC 3.0, LTS and their respective implementation and investment plans.
Strengthening Jamaica's capacity to meet transparency requirements under the Paris Agreement (CBIT)	1 June 2020 - 1 June 2023	completed	Global Environment Facility (GEF)/ Inter-American Development Bank (IADB)	Strengthen Jamaica's transparency framework through the design and implementation of a fully functional and harmonized domestic Measurement, Reporting and Verification system for the effective implementation of the country's Nationally Determined Contribution (NDC) and other transparency-related activities.	This proposal complements the activities under this CBIT project by building on the institutional capacity development for the effective implementation and monitoring of all climate activities, including those related to transparency and implementation of the NDC and LTS commitments.
Taskforce on Access to Climate Finance	1 July 2022 - 30 June 2027	underImplementation	UK FCDO	The UK FCDO supports the development of climate finance in Jamaica in various ways: i) Development of the JSRAT (Jamaica Systemic Risk Assessment Tool) to support climate resilient infrastructure risk assessment and resilient investment prioritisation in Jamaica. The UK FCDO will continue to provide support to the PIOJ to strengthen and institutionalize the tool across the Government MDAs ii) Technical assistance in the form of a team of technical experts to progress the development of the Blue Green Facility at the Development Bank of Jamaica iii) Provide technical assistance, legal support and facilitate stakeholder consultations to develop climate	The UK FCDO is providing foundational support to improve Jamaica's climate legislative framework and broader cross-governmental strategy for implementing climate action. These actions are improving the overall enabling environment for Jamaican climate programming and is well aligned to this Readiness support, which focuses more specifically on enabling activities within the NDA office and its processes. It is expected that through the support of the GCF and the UK FCDO, Jamaica will be very well equipped to significantly advance its programming in the next five years.



change framework legislation that will: (i) enable Jamaica to achieve their national decarbonisation and climate adaptation goals by enshrining ambitious, long-term targets in legislation; (ii) set the long-term direction of climate strategy to guide markets in line with long-term national climate change objectives; (iii) provide commitment to continuity of climate objectives across political mandates; (iv) create and/or strengthen existing mechanisms (institutions and processes) for the formulation and implementation of climate change policy.

2.7 Project Pipeline and Priorities

Ongoing projects in Jamaica's project pipeline include:

- Jamaica Blue-Green Facility aims to create a blended-finance facility designed to catalyze public and private climate finance at scale to drive the country's transition to a low-carbon, climate-resilient economy, and lead resilient reconstruction in the wake of Hurricane Melissa: Under development by the Development Bank of Jamaica
- Enhancing Climate Resilience of Jamaica's Public Schools focuses on building resilience in Jamaica's Public Schools, especially those used as storm shelters: Under development by the Jamaica Social Investment Fund
- Enhancing Climate Resilience of Jamaica's Public Health Centres gears to improve climate resilience in Jamaica's Health Centres: Under development by the Jamaica Social Investment Fund
- Water is life: Actions and Tools for enhancing resilience in rural small holder farming water shed communities in Jamaica aims to enhance the adaptive capacity of upper watershed-communities to climate variability and change: Under development by the Caribbean Community Climate Change Centre
- (Regional Project) The road to resilient (R2R) Fisheries – Adopting Ecosystem Based Adaptation in four CARICOM Member States seeks to increase the resilience of coastal and marine resource users to climate risks by adopting ecosystem-based solutions in marine managed areas (MMAs): PPF being executed by the Caribbean Community Climate Change Centre
- (Regional Project) Climate Actions for Building Resilience in Coastal Communities in the Caribbean (CABRIC Caribbean) aims to accelerate climate resilience actions across CARICOM member states, with a focus on enhancing institutional capacity, enabling community-led adaptation, and fostering inclusive knowledge sharing; this program seeks to address the vulnerabilities of coastal communities, particularly in food security, ecosystem health, and livelihood sustainability: Under development by the Caribbean Community Climate Change Centre

As it stands, the project pipeline does not fully reflect all priority sectors. Gaps still remain in the Tourism and Human Settlements sectors. Priority sectors for future project development will be explored in more detail in activities under Objective 2 in this proposal.

2.8 Specific Readiness needs

Jamaica's NDA needs the capacity to effectively coordinate and implement a multi-stakeholder response to the climate crisis, and to access and manage the requisite climate finance required to do so. With a growing number of institutions seeking to access international climate finance, it is critical that the NDA be able to implement appropriate decision-making procedures to ensure streamlining of activities. The NDA also needs adequate capacity to oversee, monitor and report on climate projects/programmes being executed across the vast landscape of stakeholders.

Despite its wide range of responsibilities, the CCB is a relatively small division, which has led to staff members straddling roles and managing competing priorities. Although the CCB is equipped with the expertise required to serve its role as NDA, there is still limited human capacity to effectively coordinate Jamaica's climate change strategies and to implement the climate investments and solutions needed for Jamaica to adequately address climate change.

Additionally, two entities (Jamaica Social Investment Fund and the Development Bank of Jamaica) have achieved GCF accreditation as Direct Access Entities with the capacity to implement their own pipeline of projects, which will be aligned with the updated country programme. A third entity, the Planning Institute of Jamaica, is also considering seeking accreditation to the GCF. This creates another challenge for the NDA, who must ensure there is effective coordination of the activities being implemented across various DAEs (as well as IDPs implementing in Jamaica). Jamaica's Readiness needs under the 3 GCF Readiness objectives are outlined below:

Capacity-building for Climate Finance Coordination and Setting Up the Enabling Environment for Integrated Climate Investment:

- The large number of stakeholders across various ministries and agencies has created a culture of “working in silos”, where there is inefficient coordination between entities. There is no established coordination mechanism for managing DAEs and aligning activities with country work plan. A comprehensive Stakeholder Engagement Strategy is also needed to guide stakeholder engagement for the NDA office to coordinate climate programming in Jamaica.
- A Country Investment Platform is needed to enhance Jamaica’s ability to promote investment opportunities and attracting finance in priority sectors to drive sustainability of the country’s climate programming.
- An assessment of coordination gaps in current NDA processes and stakeholder engagement is needed to inform the development of a Terms of Reference (ToR) and Standard Operating Procedures (SOP) to establish a multi-stakeholder Country Investment Platform. The current organizational structure does not include sufficient capacity to absorb the role of Country Platform Secretariat, nor does it include dedicated staff within the NDA office to monitor the progress of implementation of the Country Programme and project pipeline. Discussions are ongoing with the MWECC’s Executive Management Division and Human Resource Management & Development Branch to revise the organizational structure to include project staff and other personnel. Through this Readiness support, the onboarding of a Project Management Unit (PMU) to serve as the Country Platform Secretariat will provide interim resources while the MWECC works to integrate the PMU personnel as part of their permanent staff complement. The PMU team will serve as the Country Platform Secretariat and will consist of four (4) personnel, namely a Country Platform Coordinator, Climate Finance Specialist/Project Developer, Gender and Stakeholder Engagement Specialist and a Knowledge Management Expert. The MWECC has already taken steps to support the onboarding of additional CCB team members (e.g. moving to a larger physical space, allocation of additional resources, etc.). This Readiness programme will provide interim resources while these processes are finalized. The resources under this Readiness programme will support i) development of the TORs for PMU positions, ii) recruitment of consultants to capacitate the PMU, iii) consultant salaries for 30 months. An additional 6-month support is provided for the Country Platform Coordinator who will be instrumental in coordinating recruitment and coordination activities for other PMU members. Additionally, the GCF Liaison Officer will provide technical support to the successful establishment of the PMU and its activities.
- The processes for NDA project screening and issuance of No-Objection Letters need to be strengthened. Clearer alignment is needed between the No-Objection process and the use of vulnerability assessment tools such as the Jamaica Systemic Risk Assessment Tool (J-SRAT) in choosing and prioritizing projects. The J-SRAT, launched in 2022, aims to enhance the accuracy of climate resilient decision making through better informed climate risk analyses for future infrastructural investments. The tool is positioned to enable the identification of vulnerabilities and areas at risk initially in major infrastructure networks such as energy, water and transport.
- Some of Jamaica’s existing climate related policies and strategies need to be updated. These include Jamaica’s Gender & Climate Change Strategy 2022-2025, Technology Needs Assessment & Action Plan, Meteorological Services Policy, among others. Support is needed to ensure the appropriate policy framework is in place to govern actions in line with Jamaica’s climate commitments, as outlined in its NDC, NAP and LTS. Support is also needed for implementation actions under these strategies.

Paradigm-shifting GCF pipeline development and implementation for adaptation and mitigation, based on country needs and guided by USP-2:

- The existing GCF Country Programme is outdated, and the country does not have a current Country Programme which outlines project priorities and resource needs. Support is needed to create an

updated Country Programme which goes beyond just GCF investments, is reflective of current priorities, aligns with the updated NDCs, NAP and the LTS, and facilitates better alignment between country and entity work plans.

- Subsequently, Readiness support is also needed to conduct the requisite stakeholder consultations to support the creation, compilation and production of an updated Country Programme. Civil society and community-based groups will be heavily involved in the identification and implementation of local and community actions related to the implementation of activities in the Country Programme & Platform, NDCs, LTS and NAP. As such, they must be actively involved at all steps of developing the new Country Programme and Platform. Support is needed to more effectively engage with civil society organisations (CSOs), including women, the disabled, marginalized groups, traditional communities in order for them participate in the planning and implementation of NDCs, NAPs, LTS and other climate investments.
- Based on Jamaica's Climate Change Policy Framework 2023, the CCB is mandated to the "pursuit of low carbon development and enhancement of access to and mobilization of climate finance". Although another MDA is exploring the establishment of a Climate Finance Branch, it is critical that the NDA/office MWECC increase its human and technical capacity, as the office with direct responsibility for climate change. This additional capacity is required to effectively integrate climate resilient considerations into proposals, plans, and strategies. Specific capacity needs include project management, monitoring and development, to address the existing capacity gaps in stakeholder engagement, climate finance, programme management, project/programme development and records management. The PMU team created under Objective 1 will undertake a suite of activities under this Outcome to support the development of the country project pipeline, including, but not limited to, the advancement of project/programme concept notes and PPF applications. It is expected that the PMU in the NDA office will work closely with all relevant units undertaking climate related activities.
- Not all existing NDA staff and consultants have been trained in GCF requirements for project development, management, monitoring and reporting. There is also a lack of specific technical capacity within the NDA (e.g. gender, project development), which has resulted in external consultants needing to be engaged more often.
- DAEs also need to be fully aware of the project selection and No-Objection processes in order to produce better quality concept notes and project proposals that are aligned with the country priorities. Misalignment can result in lengthy review periods and delays in project approvals.
- Readiness support is needed to create and document the country priority areas and concept note/proposal acceptance criteria and create a user-friendly toolkit that DAEs are able to use as additional guides during the project development process.
- Support is also needed to develop and put in place systems and processes for effective oversight, financial management and reporting on climate programmes and projects within NDA and the relevant ministries engaged in project implementation. These systems include a system for the direct monitoring of GCF project disbursements and spending by the NDA office. At the moment, this function is absorbed by the Finance and Accounts department of the MWECC, which can result in delayed project updates due to multiple competing projects. The establishment of this monitoring capabilities within the NDA office will allow for more efficient coordination of projects and troubleshooting where necessary.

Knowledge-sharing and learning to enhance national and regional cooperation on climate programming and financing:

- There is a lack of centralized mechanisms for sharing information (including resource material, best practices and data sets) between the many stakeholders operating in the space.

Readiness support is needed for the creation of a platform for knowledge sharing and exchange of information on best practices and lessons learned between the NDA, DAEs and other stakeholders.

3. Statement of Objectives

Guidance

This section aims to clearly define the objectives and scope of the readiness support being sought. It outlines: (1) the anticipated impact of readiness support on climate programming and direct access, highlighting how the support will enhance the country's capacity to design and implement climate projects; (2) the alignment of the readiness support with national climate goals, including the implementation of NDCs, NAPs, and LTS, and (3) specific areas of readiness support required, addressing capacity gaps and aligning with the objectives and outcomes of the 2024-2027 readiness strategy.

To form a statement of the objectives for the readiness support, consider the optional [Guide for Countries on Strategic Planning of Readiness Support](#).

3.1 Objectives of the Readiness Support

This Readiness support is expected to provide outcomes under all three of the GCF Readiness objectives, as outlined below:

Objective 1: Capacity-building for climate finance coordination and setting up the enabling environment for integrated climate investment

- This proposal aims to conduct an assessment of coordination gaps in current NDA processes, and to strengthen the existing coordination networks with additional capacity for administration and ongoing procedures to effectively execute its coordination role. This will be done through the establishment of a Country Investment Platform and providing capacity for a Platform Secretariat. This will result in the NDA office having enhanced capacity to fulfil their roles, responsibilities and policy requirements, including coordination mechanisms to engage relevant stakeholders to develop, advance, and implement NDCs, NAPs and LTS (Outcome 1.1).
- This proposal aims to streamline the NDA office's processes for project endorsement and issuance of No-Objection Letters to ensure clear alignment between these processes and the use of vulnerability assessment tools such as the Jamaica Systemic Risk Assessment Tool (J-SRAT) in choosing and prioritizing projects. This will also support matchmaking of proposed projects with appropriate sources of climate investment through the establishment of the Country Investment Platform (Outcome 1.1) The investment platform aims to engage a wide variety of funding sources for climate action, including but not limited to the GCF, other multilateral funds, bilateral support and private sector engagement. The platform will also examine the most suitable financial instrument aligned with Jamaica's pipeline of identified priorities.
- This proposal also aims to support the updating of critical climate strategies and frameworks to ensure the appropriate policy and strategy framework is in place to govern actions in line with Jamaica's climate commitments, as outlined in its NDC, NAP and LTS. Support is also needed for implementation actions under these strategies. This will improve Jamaica's ability to design and implement strategic frameworks (including NDC/NAP/LTS), policies and instruments, including climate investment plans, to create enabling environments for integrated climate investments (Outcome 1.2).

Objective 2: Paradigm-shifting GCF pipeline development and implementation for adaptation and mitigation, based on country needs and guided by USP-2 programming targets

- This proposal aims to develop an updated Country Programme through a series of stakeholder consultation activities. This is critical in ensuring that the Country Programme is well-aligned to the country's updated NDCs, NAP and LTS. This proposal will also improve the NDA's stakeholder engagement processes, to more effectively engage with civil society organisations (CSOs), including women, the disabled, marginalized groups, traditional communities in order for them participate in the

planning and implementation of NDCs, NAPs, LTS and other climate investments. This will result in Jamaica updating their country programme to guide climate investments from the GCF and other funding sources (Outcome 2.1).

- This proposal also aims to significantly accelerate the development and implementation of the country's project pipeline through the establishment of a Project Management Unit (PMU) within the NDA office, which can provide dedicated human resources to develop project proposals and support project implementation through enabling environment activities. The PMU members will provide technical support to the relevant accredited entities for the development of project concepts originating from the identified project pipeline. Through these activities, it is expected that Jamaica will develop high-quality concept notes linked to approved GCF proposals for adaptation and mitigation that are aligned with the USP-2 results, including through DAEs, that build on readiness support and country programmes (Outcome 2.2).
- This proposal will also improve the ability of the NDA office to monitor and track the delivery of projects/programmes under the Country Programme through the establishment of a Portfolio Performance Management System (PPMS), hereby improving the NDA's processes for and systems to effectively oversee the implementation, financial management, monitoring and reporting of climate programmes and projects.

Objective 3: Knowledge-sharing and learning to enhance national and regional cooperation on climate programming and financing

- This proposal aims to support the creation of a platform for knowledge sharing and exchange of information on best practices and lessons learned between the NDA, DAEs and other stakeholders. This will be supplemented by the creation of relevant knowledge products to improve awareness of climate programming and coordination between stakeholders. Through these activities, Jamaica's NDA office will have made use of knowledge products to address policy gaps and integrated climate investment programming and implementation (Outcome 3.1).

Capacity-building for climate finance coordination and setting up the enabling environment for integrated climate investment

- ☒ 1.1. Developing countries, through NDAs or focal points, have enhanced capacity to fulfil their roles, responsibilities and policy requirements, including coordination mechanisms to engage relevant stakeholders to develop, advance, and implement NDCs, NAPs and LTSs.
- ☒ 1.2. Developing countries design and implement strategic frameworks (including NDC/NAP/LTS), policies and instruments, including climate investment plans, to create enabling environments for integrated climate investments.
- ☐ 1.3. Direct access applicants and accredited entities (DAEs) have met and maintained the accreditation standards of the GCF and strengthened their programming capacities, as evidenced by the development of GCF-funded activities.

Objective 2. Paradigm-shifting GCF pipeline development and implementation for adaptation and mitigation, based on country needs and guided by USP-2

- ☒ 2.1. Developing countries have developed or updated their country programmes to guide GCF investment.
- ☒ 2.2. Developing countries have developed high-quality concept notes linked to approved GCF proposals for adaptation and mitigation that are aligned with the USP-2 results, including through DAEs, that build on readiness support and country programmes.
- ☒ 2.3. NDAs and DAEs have enhanced processes and systems to effectively oversee the implementation, financial management, monitoring and reporting of climate programmes and projects.

Objective 3. Knowledge-sharing and learning to enhance national and regional cooperation on climate programming and financing

- ☒ 3.1. Developing countries, through NDAs or focal points, have made use of knowledge products to address policy gaps and integrated climate investment programming and implementation.
- ☐ 3.2. Enhanced collaboration among developing countries on climate change issues, evidenced by transboundary and regional cooperations/South-South cooperation.

3.2 Anticipated Impact on Climate Programming and Direct Access

This Readiness Strategy is expected to positively impact Jamaica's climate programming and ability to access and utilize finance to urgently respond to the effects of climate change. This will be achieved through 2 main goals:

- To strengthen the institutional capacity of Jamaica's NDA office and Jamaica's policy framework to create an enabling environment for climate investment and planning:

Jamaica's NDA needs the capacity to effectively coordinate and implement a multi-stakeholder response to the climate crisis, and to access and manage the requisite climate finance required to do so. With a growing number of institutions seeking to access international climate finance, it is critical that the NDA be able to implement appropriate decision-making procedures to ensure streamlining of activities. The NDA also needs adequate capacity to oversee, monitor and report on climate projects/programmes being executed across the vast landscape of stakeholders.

The NDA also plays an integral role in the implementation of the various policies and strategies identified in section 3.3 in order to drive the country's transition to a low emissions future and to meet its sustainable development goals. As such, the NDA requires enhanced processes and systems to effectively oversee the implementation, financial management, monitoring and reporting of climate programmes and projects.

This section of the Readiness strategy aims to improve institutional and human resource capacity to establish and strengthen the NDA's coordinating mechanisms and frameworks. This will improve the coordination between existing DAEs and provide additional capacity for the NDA office to engage with other potential DAEs working towards accreditation. The strategy will also support the strengthening and standardization of decision-making procedures and coordination processes to support the NDA's ability to fulfil its requirements as the GCF and UNFCCC Focal Point.

This institutional strengthening shall be enhanced by the training of NDA staff and consultants in areas relevant to their roles, as well as the creation of one (1) GCF-compliant country specific manual, and two (2) accompanying handbooks aligned with the specific requirements of the CCB/MWECC processes. This manual will cover: 1. Project Development, Management & Implementation; 2. Project Monitoring & Evaluation.

- To update Jamaica's Country Programme and create a Country Investment Platform to advance Jamaica's project pipeline:

An updated Country Programme and pipeline of projects is needed to appropriately reflect the needs and priorities of a post COVID-19 society, as the impacts of climate change also continue to worsen. Additionally, to improve the country's capacity to drive implementation of its climate strategies, a coordination mechanism in the form of a Country Investment Platform is required to accompany this updated Country Programme. This Readiness strategy will support the development and implementation of an updated Country Programme through consultations with multi-sectoral actors and entities, as well as the creation of a Country Investment Platform.

Jamaica's Country Investment Platform will be a national coordination mechanism will facilitate whole-of-society engagement in climate action by bringing together diverse climate stakeholders to design and implement the Country Programme, which will identify and prioritize investment-ready pipelines, and map and match these with appropriate implementing partners, financial instruments and potential funding sources, including but not limited to the GCF.

The country platform, once operationalized, will promote transformative investment opportunities in priority sectors and foster collaboration with multiple funding sources to support impactful climate action. The platform will enable a more structured process to attract and channel climate finance linked to the Country Programme. The platform will

primarily target Jamaica's five identified priority sectors (Water, Health, Tourism, Coastal Resources and Human Settlements) with specific focus areas guided by extensive stakeholder consultation activities.

Funding Proposals/Concept Notes submitted by Implementing Partners through the Investment Platform will be centrally screened and evaluated against a key criteria which may include: (i) alignment with the platform's objectives and thematic/sectoral areas, (ii) project sustainability and potential for long-term impact, (iii) technical and financial feasibility, (iv) capacity to contribute to social and economic development, particularly in vulnerable communities, and (v) potential for scalability and replication, among others. This evaluation process will be led by a dedicated Platform Secretariat to be established within the Climate Change Branch in the Ministry of Water, Environment and Climate Change to ensure all submissions are evaluated consistently, fairly, and transparently. The Platform will have its own governance arrangements including a Platform Steering Committee comprising key stakeholders from the prioritized sectors who will review the screening results from the Platform Secretariat to recommend final investment decisions including: (a) ready for funding, (b) requires technical assistance support, and (c) does not meet criteria. This will ensure that only the most transformative investments that pass the necessary due diligence will be promoted and matched with potential financiers. This approach will also reassure financiers that the prioritized investments seeking funding have benefitted from an inclusive and robust evaluation process to ensure strong country ownership.

This Readiness proposal will also support the development of a Project Management Unit (PMU) within the NDA office to provide dedicated capacity to the development of project proposals directly aligned to Jamaica's climate priorities, and to coordinate and monitor the implementation of GCF and other IDP-funded projects being executed by DAEs or other entities. The PMU will also assume the role of the Country Platform Secretariat to fulfil the four core functions of the country platform as outlined in the GCF guidance document on *Country Platforms for Climate Finance*.

As the Platform Secretariat, the PMU will allow the NDA office to more effectively and efficiently meet GCF requirements for the submission of concept notes and funding proposals, meet reporting requirements for projects under implementation, and match the project pipeline to appropriate finance partners. The PMU staff members will also undergo specialized training related to their roles within the unit. This Readiness Strategy will provide interim support for the staff of the PMU over a 30-month period (36 months for the PMU head), while the Climate Change Branch's (CCB) organizational structure is reviewed to include project personnel under the permanent Ministry staff. The Platform Secretariat will act as the central hub for the Country Investment Platform, managing day-to-day coordination among stakeholders, ensuring alignment with national climate goals, and overseeing the financial mobilization and implementation of priority investment pipelines ensuring that they deliver on their intended impact. The platform will also mobilize technical assistance to help projects become investment-ready by undertaking technical studies/assessments to inform pipeline development, including the preparation of detailed concept notes. Once vetted by the Platform Secretariat, the proposed investments will be listed on a curated digital portal i.e. the 'Funding Platform' where all key data is made transparent, giving registered financial institutions access to projects that need funding. Financiers – ranging from public bodies and private investors to global financial institutions (MDBs/IFIs, climate funds, private sector) will be able to browse the recommended project profiles, identify opportunities that match their financial goals and investment criteria.

The country investment platform will serve as a seamless, one-stop marketplace at the national level to connect Implementing Partners with diverse funding sources to boost and mobilize climate finance required to deliver the strategic investment pipelines. The digital portal will serve to streamline communication, ensuring that financiers can securely access data, initiate inquiries, and ultimately connect directly with Implementing Partners while fostering collaboration.

To further maximize the opportunity for funding sources to discover and invest in projects that align with their goals, the Platform Secretariat will act as a bridge convening regular project calls/meetings to showcase the vetted projects within a network of registered Financial Institutions and respective Implementing Partners to facilitate connections and deeper engagements. This will create a collaborative space to discuss further technical details including financial engineering of potential joint investments where there is shared interest using a mix of funding sources and innovative financial instruments. It is envisaged that a network of financial institutions engaged through the country platform will create partnerships by pooling funds, sharing risks and leveraging each other's strengths to invest in joint initiatives, thereby amplifying impact and ensuring efficient use of resources. The Platform Secretariat will primarily act as a facilitator, connecting project developers with funding sources. However, direct funding decisions will ultimately depend on the donor-specific procedures and requirements. For matched projects, the platform will provide continued support, including technical assistance, to the project developers to comply with donor requirements to secure final funding and monitor the investment for impact during its implementation phase. By adopting this structured process for financial mobilization, there will be improved coordination and collaboration among development partners, ensuring that they work together as part of a system in delivering climate action at

the speed and scale required. This in turn will reduce duplication of efforts and fragmented pipelines, and missed opportunities for synergies.

The Platform Secretariat will also coordinate and collaborate with a network of support partners implementing similar technical assistance/project preparation facilities to ensure complementarity and coherence in the delivery of support for the prioritized investment pipelines.'

The Country Investment Platform will be accountable to an inter-ministerial multi-stakeholder decision making body, including representation from the Climate Change Advisory Board. The specific governance mechanisms will be fully elucidated through the stakeholder consultation process that will guide the formulation and operationalization of the Platform.

Jamaica aims to secure GCF funding to build the NDA's capacity to conduct climate change programming and implementation island wide. These activities identified under this Readiness strategy are expected to either directly or indirectly impact the entire population of 2,839,175 people.

3.3 Alignment with NDC/NAP/LTS Implementation

The overall strengthening of the NDA Office will enhance Jamaica's capacity to programme and implement climate action initiatives, and align project priorities with the NDCs, NAP, LTS, sector policies, and other country strategies directly or indirectly related to climate change. Implementation of the NAP activities are expected within the short to medium-term future, and the NDA will be critical to this process. Additionally, implementation is currently underway for the activities outlined in the LTS and NDC, with the NDC continually being revised and its ambition increased.

This Readiness strategy aims to create more robust processes and coordination mechanisms to support the NDA office to be able to programme, implement and monitor all these different activities, and to ensure transparency and knowledge sharing at each step, to avoid duplication and streamline activities for the country's overall climate strategy. The NDA needs additional capacity to adequately manage the increasingly ambitious climate targets and their corresponding actions.

4. Approach, Methodology, and Implementation Activities

Guidance

Please describe technical approach, methodology, and implementation plan to address the country needs and gaps, through the Direct Access modality.

4.1 Theory of Change

The first step in articulating the programme's objectives as well as the logic behind the delivery of its intended results is the formulation of a TOC. Please provide a TOC which highlights key challenges being addressed, as well as the step-by-step pathways to achieving the expected results. Key steps to designing a TOC are outlined in the [RRMF Handbook](#).

Jamaica faces key barriers and gaps to effective climate programming and implementation, primarily related to coordinating climate programming, and its capacity to implement and manage climate investments. This Readiness proposal is aimed at addressing the identified barriers under each Objective as outlined below.

Objective 1: Capacity building for climate finance coordination and setting up the enabling environment for integrated climate investment

Jamaica's NDA office lacks sufficient capacity for effectively coordinating and programming climate finance actions. These capacity gaps exist due to various barriers, as outlined below.

Category	Barrier	Proposed Activity
Capacity	Lack of specific technical capacity within the NDA (e.g. gender, ESS, climate finance) results in external consultants needing to be engaged more often Lack of NDA Staff and consultant capacity in GCF requirements for project development, management, monitoring and reporting	Activity 1.1.1.1(a): Design and conduct a comprehensive training programme for NDA staff and project implementation stakeholders
Process and Operational	Processes for No-Objection letters and NDA project endorsement need to be updated, strengthened and clearly communicated Outdated existing stakeholder analysis and lack of specific stakeholder engagement strategy for NDA Lack of established coordination mechanism for managing DAEs and private sector entities and aligning investment activities with country work plan.	Activity 1.1.2.1.(a): Identify and sensitize key stakeholders for the establishment of the Country Investment Platform through consultation activities. Activity 1.1.2.1.(b): Develop a Terms of Reference (ToR) for the Country Investment Platform's governance structure and operationalize structural arrangements. Activity 1.1.2.1.(c): Develop Standard Operating Procedures (SOP) for the Country Investment Platform Activity 1.1.2.1.(d): Build capacity within the Country Investment Platform Secretariat to effectively coordinate across different platform functions

		Activity 1.1.2.1.(e): Develop a webpage as a dedicated digital ‘Funding Platform’ to be housed on the Ministry website Activity 1.1.2.1.(f): Undertake a detailed assessment of the platform’s effectiveness post-establishment, with related recommendations Activity 1.1.2.2.(a) Conduct coordination meetings of the country platform.
Institutional	Some existing climate strategies and frameworks are outdated and need review Large number of stakeholders across various ministries and agencies makes efficient coordination between entities difficult	Activity 1.2.1.2.(a): Conduct vulnerability assessments for two (2) key sectors to support implementation of the National Adaptation Plan (NAP). Activity 1.2.1.2.(b): Conduct a comprehensive gap assessment for Jamaica’s NDC 3.0 to identify additional sectors/areas for ambition and support for implementation actions. Activity 1.2.1.2.(c): Update Jamaica’s Gender & Climate Change Strategy to reflect current needs and priorities. Activity 1.2.1.2.(d): Update Jamaica’s Technology Needs Assessment & Action Plan to reflect current needs and priorities. Activity 1.2.1.2.(e): Revise and update existing draft of Jamaica’s Meteorological Service Policy. Activity 1.2.1.3.(a): Develop private sector engagement framework.

The proposed activities are expected to address these barriers by:

- Enhancing the capacity of the NDA office and other stakeholders to fulfil their roles and responsibilities to develop advance and implement the NDCs, NAP and LTS through comprehensive training and the development of training material and SOPs to embed this added capacity into key stakeholder entities. This includes the development of a country specific GCF-Compliant Project Development and Management, Monitoring & Evaluation Manual and accompanying summary handbooks. Increasing this in-house capacity within the NDA-office will decrease the reliance on external consultants and improve coordination and speed of implementation.
- Creating an inclusive Coordination Mechanism with enhanced capacity to fulfil its mandate to develop advance and implement the NDCs, NAP and LTS through strengthening of existing coordination mechanisms and the creation of a mechanism to align DAEs and entities implementing climate action with national priorities to increase complementarity and reduce duplication. This mechanism will be strengthened through the development of a stakeholder engagement strategy, as well as a specific Private Sector Engagement Framework to ensure that key stakeholders such as vulnerable groups as well as private sector entities are sufficiently engaged in the process of coordination climate action and investments.

- Updating and strengthening inclusive strategic frameworks and related policy instruments to support Jamaica's NDCs, NAPs and LTSs (namely Jamaica's Gender & Climate Change Strategy, Technology Needs Assessment & Action Plan, Meteorological Service Policy) as well as Vulnerability Assessments for key sectors to ensure the required enabling environment exists to advance climate action under the country's priority areas.

Through these proposed activities, it is expected that the NDA and related stakeholders will have improved capacity to advance climate actions under the NDCs, NAP and the LTS (Output 1.1.1). This is coupled by the additional coordination capacity and stakeholder engagement created by the development of a Country Investment Platform coordination mechanism to adequately align Jamaica's climate projects and programmes with the targets under the NDCs, NAP and LTS (Output 1.1.2). The additional human, technical and coordination capacity will result in an increase in Jamaica's overall implementation capacity for a whole-of-country approach to advance and implement its NDCs, NAP and LTS (Outcome 1.1.)

Objective 2: Paradigm shifting GCF pipeline development and implementation for adaptation and mitigation, based on country needs and guided by USP-2 programming targets

Support is needed to enhance Jamaica's ability to develop and implement its project pipeline development and overcome the barriers and gaps listed below:

Category	Barrier	Proposed Activity
Institutional	No updated country programme for prioritizing climate investments that are aligned with current priorities and resource needs	Activity 2.1.1.1.(a): Update Jamaica's Country Programme to reflect national climate priorities and resource needs for NDCs, NAPs, and LTS.
Capacity	Limited staff capacity within NDA to develop and advance project pipeline and implementation of NDC, LTS and NAP activities Lack of specific technical capacity within the NDA (e.g. gender, ESS, climate finance) results in external consultants needing to be engaged more often	Activity 2.2.1.1.(a): Undertake two (2) pre-feasibility studies to inform the development of Concept Notes linked to priority investments identified in the Country Programme. Activity 2.2.2.1.(a): Develop two (2) Concept Notes and PPF applications linked to priority investments identified in the Country Programme. Activity 2.3.1.1.(a): Develop a centralized Portfolio Performance Management System (PPMS) and user manual to enhance the Country Platform Secretariat's oversight for implementation, monitoring and reporting of progress against the Country Programme. Activity 2.3.1.1.(b): Develop a country specific GCF-Compliant Project Development and Management, Monitoring & Evaluation Manual and accompanying summary handbooks Activity 2.3.1.1.(c): Develop two (2) summary Handbooks to accompany the manual developed in Activity 2.3.1.1.(b).

The proposed activities are expected to overcome the listed barriers by:

- Developing an updated inclusive Country Programme that articulates the country's needs, climate priorities and GCF USP-2 programming targets for Jamaica. The Country Programme will be developed through extensive stakeholder consultation activities and include a prioritized project pipeline for priority sectors in Jamaica. The updated Country Programme will go beyond just GCF investments, providing the basis for future pipeline development and climate investment in Jamaica, and will ensure Jamaica's climate action is representative of the needs of a wide array of stakeholders. Rather than being prescriptive, this process is envisioned to be inclusive of all stakeholder groups, reflecting a bottom-up approach to identifying and address climate priorities.
- Improving the capacity of the NDA office and other climate stakeholders to produce investment-grade Concept Notes and Funding Proposals for inclusive integrated climate programming. While Jamaica has made advances in this area with the approval of its first single-country project at B.44 (ADAPT Jamaica), significant work still needs to be done to improve this capacity at the national level and ensure it is embedded in the government's institutional systems. This will be achieved by the advancement of pre-feasibility studies on project priority areas, and through creation of a PMU to support concept note/project development. Through these activities, Jamaica will be better able to attract and absorb the critical finance it needs to advance its climate priorities. The PMU is expected to be transitioned to permanent Ministry staff upon the expiration of this Readiness support.
- Improving the NDA processes and systems for implementation of climate programming through the development of a centralized Portfolio Performance Management System (PPMS) and user manual to enhance the Country Platform Secretariat's oversight for implementation, monitoring and reporting of progress against the Country Programme. Overall NDA capacity for implementation will also be enhanced by the creation of a country specific GCF-Compliant Project Development and Management, Monitoring & Evaluation Manual and accompanying summary handbooks.

An updated country programme (Output 2.1.1) developed through an inclusive stakeholder consultation process will allow Jamaica to clearly guide investments by the GCF and other sources of climate finance (Outcome 2.1), ensuring clear alignment with its NDCs, NAP, LTS and other national development strategies. The development of pre-feasibility studies will provide clear justification for project investments, improving capacity for the development of concept notes for priority sectors (Output 2.2.1). Additional project/programme development and management capacity in the NDA office will support the development of high-quality investment-grade Concept Notes and Funding Proposals for submission to the GCF and other sources of climate finance (Output 2.2.2 and Outcome 2.2.). The NDA's processes and systems for effective oversight of the implementation of climate programme (Outcome 2.3) will be achieved through the additional capacity provided by the PPMS for programme monitoring, and the development of a clear GCF-Compliant manual to guide project development, management and monitoring (Output 2.3.1)

Objective 3: Knowledge sharing and learning to enhance national and regional cooperation on climate programming and financing

In order to enhance knowledge sharing and national cooperation on climate programming and financing, Jamaica must overcome the following barriers:

Category	Barrier	Proposed Activity
Institutional	Large number of stakeholders across various ministries and agencies makes efficient coordination between entities difficult	Activity 3.1.1.1.(a): Develop communication and sensitization material (including fact sheets, policy briefs, update documents) to assist with integration of climate programming. Activity 3.1.1.1.(b): Develop and implement a communication strategy to promote the country investment platform, including the preparation and
Capacity	As the Secretariat of multiple coordination bodies and technical working groups, there is limited capacity within the NDA office to	

	efficiently manage communication and knowledge sharing between critical stakeholders.	dissemination of relevant knowledge products (brochures, case studies, videos, etc). Activity 3.1.1.2.(a): Enhance and implement an online database for knowledge sharing exchange of data, best practices and resource material. Activity 3.1.1.2.(b): Organize and conduct annual Country Investment Platform Exchange Dialogues to: (i) showcase progress in implementation of the Country Programme, (ii) facilitate experience exchange and lessons learned, and (iii) connect priority investment opportunities with financiers.
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The proposed activities are expected to address these barriers by:

- Developing climate knowledge products and resources to develop or advance climate policies, programmes and implementation. These knowledge products include relevant climate communications material surrounding the Country Investment Platform, NDC, NAP and LTS implementation, and the enhancement of a data repository to serve as an easily accessible centralized platform to house climate related data, project documents, lessons learned, national strategies, etc.
- Hosting of inclusive knowledge sharing events and platforms. This includes the hosting of a Country Platform Exchange Dialogue to explore implementation progress, best practices and lessons learned from the operation of the Country Investment Platform.

Activities under Objective 3 are expected to improve the generation and dissemination of climate knowledge products and resources to develop and advance policies, programming and implementation (Output 3.1.1). Through this, Jamaica, through its NDA office, will have made use of knowledge products to address policy gaps and integrated climate investment programming and implementation (Outcome 3.1).

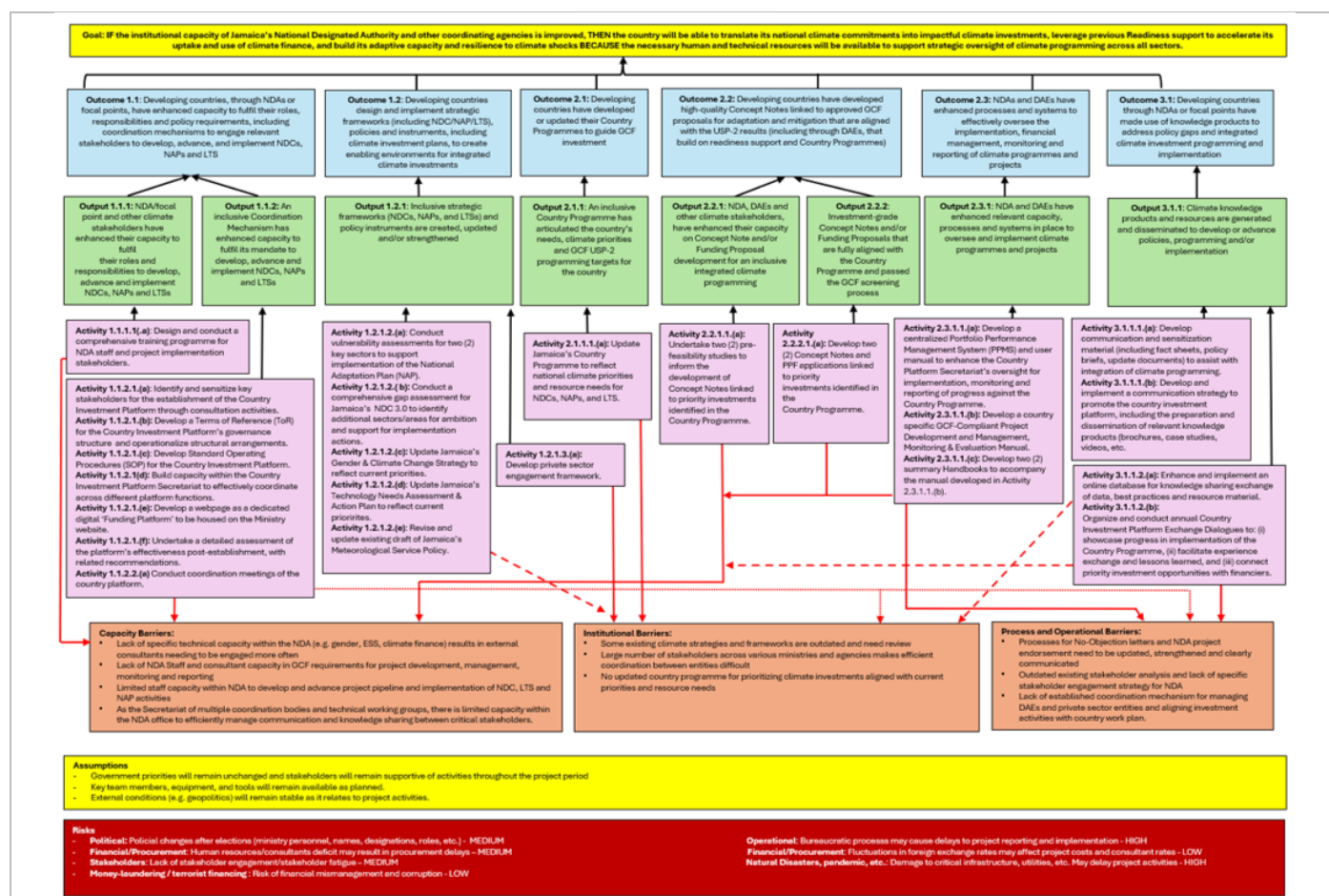
Overall Theory of Change

It is expected that once these barriers are addressed through the listed activities and outputs, Jamaica's NDA office will have achieved the following GCF outcomes:

- 1.1: Enhanced capacity to fulfil their roles, responsibilities and policy requirements, including coordination mechanisms to engage relevant stakeholders to develop, advance, and implement NDCs, NAPs and LTS
- 1.2: Updated and implemented strategic frameworks, policies and instruments to create enabling environments for integrated climate investments
- 2.1: Updated Jamaica's Country Programmes to guide GCF investment
- 2.2: Development of high-quality Concept Notes linked to approved GCF proposals for adaptation and mitigation that are aligned with the USP-2 results
- 2.3: Enhanced processes and systems to effectively oversee the implementation, financial management, monitoring and reporting of climate programmes and projects
- 3.1: Made use of knowledge products to address policy gaps and integrated climate investment programming and implementation

Based on the expected outcomes above, the proposal is expected to achieve the overarching goal of: **If the institutional capacity of Jamaica's National Designated Authority and other coordinating agencies is improved, then the country will be able to translate its national strategies into impactful climate investments, leverage previous Readiness support, and accelerate its uptake and use of climate finance because the necessary human and technical resources will be available to support strategic oversight of country pipeline of projects.**

The Theory of Change diagram below illustrates this in more detail:



4.2 Beneficiaries

As of 2024, Jamaica is home to 2,839,175 people, (1,435,209 females and 1,403,966 males). With over 70% of the population living or working in coastal areas, and the increasing impacts of the climate crisis on Jamaica as a whole, the execution of a strategic and effective suite of climate action and response activities will benefit the entirety of the population, either directly or indirectly.

Direct beneficiaries of the capacity building efforts under this Readiness proposal are expected to include the NDA office and project implementation planning and implementation stakeholders across Jamaica. This includes key staff members from relevant government MDAs (including but not limited to the Ministry of Water, Environment and Climate Change, Ministry of Local Government and Community Development, Ministry of Finance & the Public Service), team members at accredited entities such as the Jamaica Social Investment Fund, the Development Bank of Jamaica and coordinating entities such as the Planning Institute of Jamaica, along with select consultants or external team members as required. At least twenty (20) persons are expected to benefit from capacity development and training support, and additional staff expected to benefit from the dissemination of knowledge products and training material.

In addition to these direct beneficiaries, the results from this Readiness support are expected to benefit the entire Jamaican population. Greater coordination in overall climate programming will strengthen Jamaica's adaptive capacity and ability to prepare for and respond to climate shocks. It will also limit duplication of efforts to ensure that climate investments are efficient and appropriately targeted. This improved adaptive capacity will have benefits for the entire population, as it has been seen where climate impacts such as hurricanes, droughts and other extreme weather events have widespread impact on overall economic growth, social stability and vulnerable groups. For example, 2025 Hurricane Melissa resulted in a loss of approximately 40% of 2024 GDP. While the entire population would not have suffered direct damage to property/person during the hurricane, these economic shocks have long-lasting ripple effects on all Jamaicans (e.g. increased food prices, increased energy bills, interrupted education and health services, increased taxation to fill gaps in national budget, etc.).

4.3 Implementation Activities

Please list all proposed activities under their corresponding outputs. For each activity:

- Assign a unique identifier using the format aligned with the output (e.g., activities under Output 1.2.1 should be labelled as 1.2.1a, 1.2.1b, 1.2.1c, etc.).
- Ensure these activity labels match those referenced in the Financial Proposal to maintain consistency and traceability.
- Provide a clear and detailed description of each activity, specifying the exact actions that will be undertaken.

Objective 1. Capacity-building for climate finance coordination and setting up the enabling environment for integrated climate investment

☒ Outcome 1.1. Developing countries, through NDAs or focal points, have enhanced capacity to fulfil their roles, responsibilities and policy requirements, including coordination mechanisms to engage relevant stakeholders to develop, advance, and implement NDCs, NAPs and LTSSs.

☒ Output 1.1.1. NDA/focal point and other climate stakeholders have enhanced their capacity to fulfil their roles and responsibilities to develop, advance and implement NDCs, NAPs and LTSSs.

Activities

1-1-1.a. Activity 1.1.1.1.(a): Design and conduct a comprehensive training programme for NDA staff and project implementation stakeholders across agencies in best practices in Project Development, Management, Monitoring & Evaluation as outlined in Activity 2.3.1.1.(b).

☒ Output 1.1.2. An inclusive Coordination Mechanism has enhanced capacity to fulfill its mandate to develop, advance and implement NDCs, NAPs and LTSSs.

Activities

1-1-2.a. Activity 1.1.2.1.(a): Identify and sensitize key stakeholders for the establishment of the Country Investment Platform through consultation activities. This will include the following tasks: i) Develop a comprehensive Stakeholder Engagement Strategy for the NDA with considerations for private sector, civil society, women, youth, marginalized populations and the disabled community, including an updated stakeholder analysis and map. This strategy will govern the stakeholder consultations for the Country Programming dialogue (Activity 2.1.1.1(a). ii) Conduct a national consultation session with relevant stakeholders (governments, private sector, financiers, development partners, academia, civil society organizations etc.) on the country platform approach – gathering inputs to inform the platform's vision and priority climate goals/targets. Engagement sessions should also serve to sensitize key stakeholders on the expected benefits of institutionalizing a country platform for climate investment planning and financial mobilization and showcase best practice examples and lessons learned from similar initiatives. iii) Identify and engage with prospective platform financing network partners (e.g. international financial institutions, private sector, climate funds) to gauge appetite of potential funders to assess platform resource mobilization outlook iv) Map existing coordination mechanisms and technical assistance/project preparation facilities, against their mandates, synergies and gaps. The comprehensive stakeholder mapping and engagement process should identify and categorize institutions that can be engaged in the platform's governance structure: (i) steering committee; (ii) technical working groups; (iii) partner support network; (iv) financial institutions network

1-1-2.b. Activity 1.1.2.1.(b): Develop a Terms of Reference (ToR) for the Country Investment Platform and operationalize structural arrangements. i) The ToR should include at a minimum: objective/purpose, thematic/sectoral scope, fit-for-purpose governance structure (including Steering Committee, Secretariat, Technical Working Groups, Support Partner Network, and Network of Financial Institutions), composition, roles/responsibilities within the governance arrangement etc. ii) The ToR should outline guidelines for a unit within the NDA to serve as the Secretariat for providing general administrative and pipeline management support, and facilitating communication and collaboration among stakeholders, as well as coordinating relations with financial institutions and communication with the external public. A well-defined exit strategy and a financial plan, ensuring a smooth transition to a permanent, sustainably-designed Platform Secretariat will be articulated in the ToR. iii) The various structural arrangements will be set up with appointed members following the validation of the ToR.

1-1-2.c. Activity 1.1.2.1.(c): Develop Standard Operating Procedures (SOP) for the Country Investment Platform. i) The SOP should include at a minimum: (i) harmonized concept note template that incorporates key requirements from various funding sources to align expectations (ii) appraisal criteria and requirements for screening concept notes submitted by development partners to ensure alignment with the platform's objectives serving as a harmonized no-objection procedure; (iii) process and criteria for transparently selecting priority investment pipelines from the Country Programme for technical assistance/project preparation support under the country platform i.e. to undertake technical studies/assessments to support the development of investment-grade concept notes, and (v) process for matchmaking and connecting Platform-vetted investment pipelines with the network of financiers and other relevant partner networks; 'vi) procedures for formalizing participation in the relevant networks through Expression of Interest (EOI) and MOU/Exchange of Letter templates outlining the terms of engagement.

1-1-2.d. Activity 1.1.2.1.(d): Build capacity within the Country Investment Platform Secretariat to effectively coordinate across different platform functions: i) This should include the procurement of the following locally based team: (a) Country Platform Coordinator (b) Climate Finance Specialist/Project Developer (c) Gender and Stakeholder Engagement Specialist (d) Knowledge Management Specialist ii) The functions of the Platform Secretariat will include at a minimum: (a) Engaging diverse climate stakeholders to design and implement a Country Programme for climate action (b) Mobilizing technical assistance support to develop investment-ready pipelines and creating the enabling environment (c) Appraising projects for alignment with the Platform's criteria and connecting investment opportunities with suitable funding sources to attract financial capital (d) Monitoring the investment pipeline and portfolio to ensure quality and timely delivery of results

1-1-2.e. Activity 1.1.2.1.(e): Develop a webpage as a dedicated digital 'Funding Platform' to be housed on the Ministry website with an accompanying user manual. i) The webpage will facilitate information sharing and transparency on implementation of the Country Programme, and serve as a digital portal/matchmaking tool to facilitate project submission, screening/evaluation and provide, through the Secretariat, next steps for connections with financiers and project proponents to mobilize funding for investment pipelines that have been vetted through the Investment Platform.

1-1-2.f. Activity 1.1.2.1.(f): Undertake a detailed assessment of the platform's effectiveness post-establishment, with related recommendations.

1-1-2.g. Activity 1.1.2.2.(a): Conduct coordination meetings of the country platform. i. These meetings should aim to facilitate deeper engagements among key stakeholders (steering committee, technical working groups, network of financial institutions, and supporter partner network), and increased transparency centered on the implementation of the Country Programme and fostering collaboration through joint action. ii. The coordination meetings will take stock of the existing investment pipeline and progress in implementing the Country Programme, including key decisions taken and lessons learned iii. The coordination meetings will be organized by the Country Platform Coordinator other members of the Country Platform Secretariat, and supported in-kind by the NDA office.

☑ **Outcome 1.2.** Developing countries design and implement strategic frameworks (including NDC/NAP/LTS), policies and instruments, including climate investment plans, to create enabling environments for integrated climate investments.

☒ Output 1.2.1. Inclusive strategic frameworks (NDCs, NAPs, and LTSs) and policy instruments are created, updated and/or strengthened.

Activities

1-2-1.a. Activity 1.2.1.2.(a): Conduct vulnerability assessments for two (2) key sectors to support implementation of the National Adaptation Plan (NAP). These vulnerability assessments may also serve as baseline studies for the development of concept notes/funding proposals under Objective 2.

1-2-1.b. Activity 1.2.1.2.(b): Conduct a comprehensive gap assessment for Jamaica's NDC 3.0 to identify additional sectors/areas for ambition and support for implementation actions from NDC.

1-2-1.c. Activity 1.2.1.2.(c): Update Jamaica's Gender & Climate Change Strategy to reflect current needs and priorities.

1-2-1.d. Activity 1.2.1.2.(d): Update Jamaica's Technology Needs Assessment & Action Plan to reflect current needs and priorities.

1-2-1.e. Activity 1.2.1.2.(e): Revise and update existing draft of Jamaica's Meteorological Service Policy.

1-2-1.f. Activity 1.2.1.3.(a): Develop private sector engagement framework This is expected to target SMEs, financial institutions and other private sector entities, building on the beneficiaries from JAM-RS-002. This framework should include: i) Updating of the SME Risk Assessment framework suggested in JAM-RS-002 ii) Development of a comprehensive private sector engagement strategy iii) Creation of a clear implementation plan for the operationalization of a broader private sector risk framework.

☐ Outcome 1.3. Direct access applicants and accredited entities (DAEs) have met and maintained the accreditation standards of the GCF and strengthened their programming capacities, as evidenced by the development of GCF-funded activities.

☐ Output 1.3.1. Institutional gaps of direct access applicants and accredited entities (DAEs) are addressed to obtain and/or maintain accreditation.

Objective 2. Paradigm-shifting GCF pipeline development and implementation for adaptation and mitigation, based on country needs and guided by USP-2 programming targets

☒ Outcome 2.1. Developing countries have developed or updated their country programmes to guide GCF investment.

☒ Output 2.1.1. Country programme developed and/or updated to guide GCF investment.

Activities

2-1-1.a. Activity 2.1.1.1.(a): Update Jamaica's Country Programme to reflect national climate priorities and resource needs for NDCs, NAPs, and LTS. The updated country programme will reflect a costed investment pipeline with a mapping of potential funding sources, innovative financial instruments and identified accredited entities with the proven track record and expertise to design and implement the investments in priority sectors. The Country Programme should be guided by comprehensive stakeholder consultation process, including the following tasks: i) Conduct at least three (3) stakeholder consultation workshops (to include government MDAs, private sector, civil society and community-based organizations, and youth) ii) Design and deploy at least one data collection survey to collect additional data to support the findings from the stakeholder consultations for input into the country programme (e.g. to collect data from households, communities, etc. iii) Identify an updated and costed pipeline of projects for priority sectors that advance national priorities as contained in NDCs, LTS, ICFSF and other low-emission and climate-resilient development strategies and aligned with the results management framework of the GCF linked to ICFSF, LTS, NDC, gender & climate change strategy plan. These should be supported by desk reviews and stakeholder assessments to identify programmes and projects iv) Conduct stakeholder validation activities to confirm the created Country Programme and project pipeline is adequately reflective of stakeholder priorities and needs.

☑ Outcome 2.2. Developing countries have developed high-quality concept notes linked to approved GCF proposals for adaptation and mitigation that are aligned with the USP-2 results, including through DAEs, that build on readiness support and country programmes.

☑ Output 2.2.1. NDA, DAEs and other climate stakeholders, have enhanced their capacity on Concept Note and/or Funding Proposal development for an inclusive integrated climate programming.

Activities

2-2-1.a. Activity 2.2.1.1.(a): Undertake two (2) pre-feasibility studies to inform the development of Concept Notes linked to priority investments identified in the Country Programme. The selection of the priority sectors will be guided by decisions from the Platform's defined governance arrangements and aligned with the prioritized investment pipeline in the Country Programme.

☑ Output 2.2.2. Investment-grade Concept Notes and/or Funding Proposals that are fully aligned with the Country Programme and passed the GCF screening process.

Activities

2-2-2.a. Activity 2.2.2.1.(a): Collaborate with appropriate AEs to co-develop two (2) Concept Notes and PPF applications linked to priority investments identified in the Country Programme. The selection of the trigger project(s) to benefit from technical assistance support will be guided by decisions from the Platform's defined governance arrangements and aligned with the prioritized investment pipeline in the Country Programme. The CNs will be developed in consultation with the relevant partners/AEs pre-identified in the Country Programme.

☑ Outcome 2.3. NDAs and DAEs have enhanced processes and systems to effectively oversee the implementation, financial management, monitoring and reporting of climate programmes and projects.

☑ Output 2.3.1. NDA and DAEs have enhanced relevant capacity, processes and systems in place to oversee and implement climate programmes and projects.

Activities

2-3-1.a. Activity 2.3.1.1.(a): Develop a centralized Portfolio Performance Management System (PPMS) and user manual to enhance the Country Platform Secretariat's oversight for implementation, monitoring and reporting of progress against the Country Programme. i) The PPMS tool should feature project-level indicators for tracking implementation progress against mitigation/adaptation goals; financial progress of climate investments (disbursement and expenditure rates); reported challenges/risks, etc.

2-3-1.b. Activity 2.3.1.1.(b): Develop a country specific GCF-Compliant Project Development and Management, Monitoring & Evaluation Manual outlining identified best practices and other resource material for project development, management, monitoring and evaluation of GCF projects. The Manual will be based on existing policies, capacity building, requirements and existing gaps of the Climate Change Branch available for access by previously identified stakeholders, members of the CCFPN and external consultants where needed.

2-3-1.c. Activity 2.3.1.1.(c): Develop two (2) summary Handbooks to accompany the manual developed in Activity 2.3.1.1.(b).

Objective 3. Knowledge-sharing and learning to enhance national and regional cooperation on climate programming and financing

☒ Outcome 3.1. Developing countries, through NDAs or focal points, have made use of knowledge products to address policy gaps and integrated climate investment programming and implementation.

☒ Output 3.1.1. Knowledge products developed and/or used to address policy gaps and integrated climate investment programming and implementation.

Activities

3-1-1.a. Activity 3.1.1.1.(a): Develop communication and sensitization material (including fact sheets, policy briefs, update documents) to assist with integration of climate programming. This material will be disseminated among government MDAs, private sector actors and other critical stakeholders.

3-1-1.b. Activity 3.1.1.1.(b): Develop and implement a communication strategy to promote the country investment platform, including the preparation and dissemination of relevant knowledge products (brochures, case studies, videos, etc.

3-1-1.c. Activity 3.1.1.2.(a): Enhance and implement an online database for knowledge sharing exchange of data, best practices and resource material. This database will be made available to members of the CCFPN, CCAB, internal GOJ staff across multiple ministries, external consultants, and other multi-stakeholder groups as necessary.

3-1-1.d. Activity 3.1.1.2.(b): Organize and conduct annual Country Investment Platform Exchange Dialogues to: (i) showcase progress in implementation of the Country Programme, (ii) facilitate experience exchange and lessons learned, and (iii) connect priority investment opportunities with financiers.

☐ Outcome 3.2. Enhanced collaboration among developing countries on climate change issues, evidenced by transboundary and regional cooperations/South-South cooperation.

☐ Output 3.2.1. Regional or South-South partnerships, programmes, policies, MOUs and/or collaboration mechanisms established among developing countries, including through their DAEs.

4.4 Stakeholder Engagement Strategy

A large part of this proposal is dedicated to continuing and strengthening collaboration between the NDA and stakeholders in the space, and stakeholder engagement will be an ongoing process throughout and beyond the project lifetime. The NDA is committed to engaging stakeholders across all sectors, with a focus on ensuring that civil society and community-based organizations are represented throughout the process, in order to facilitate the input of minority groups in the project activities.

The development of a Stakeholder Engagement Strategy in Activity 1.1.2.1(a) is geared at improving the effectiveness of stakeholder consultations conducted by the NDA office. This strategy will ensure that considerations for civil society and vulnerable populations are mainstreamed into all stakeholder engagements. Stakeholder consultations are expected to continue throughout the implementation of these Readiness activities, and a stakeholder consultation activity will accompany the development/updating of all strategy or policy documents. Additionally, the updating of Jamaica's Country Programme (Activity 2.1.1.1(a)) will be supported by a rigorous stakeholder consultation process, including workshops to include various stakeholder groups and a data collection survey to complement these workshops. Similarly, the creation of the Country Investment Platform will be guided by inputs from stakeholder engagements to ensure that the Platform is sufficiently representative of stakeholder needs and priorities. Relevant stakeholder consultations will also be held to validate each concept note/funding proposal prepared under Objective 2.

Stakeholder engagement will continue to support the acceptance of deliverables through stakeholder validation exercises to ensure the proposed documents/deliverables are aligned to stakeholder expectations.

4.5 Risk Assessment and Mitigation measures

Please describe potential risks and risk monitoring plan, as follows:

- Please list the key identified and potential risks as well as the mitigation measures proposed. The potential risks could include, for example, delays, disruptions, cost and market risks, inadequate coordination/participation, lack of political support, money-laundering/terrorist financing, and prohibited practices.
- Please indicate the probability of occurrence (low/medium/high) and impact level (low/medium/high) for each potential risk.
- If managed remotely, please describe the measures (mechanisms and controls) to be taken to identify, assess, monitor and mitigate any risk of money-laundering, terrorist financing or prohibited practices.
- Please describe the measures (mechanisms and controls) to be taken for activities within the proposal to identify, assess, monitor and mitigate any risk of money-laundering, terrorist financing, prohibited practices and other integrity matters.

Risk Category	Specific risk(s) / Risk(s) description	Probability of occurrence	Impact level	Mitigation action(s)	Entity(ies) responsible to manage the risk(s)
Political	Political change (changes in ministry personnel, names, entity roles, etc.)	Medium	High	Align activities with overarching national strategies to minimize impacts of changes with election cycles	Delivery Partner; NDA Office
Operational	Human resources/ consultant deficit may result in procurement delays	Medium	High	Experiences with previous projects have reported procurement delays, so a 3-6 month buffer for procurement is included in the implementation plan. The TOR's for all required personnel will be completed prior to project implementation to allow for procurement processes to begin immediately upon project start date.	Delivery Partner
Operational	Bureaucratic processes may cause delays to project reporting and implementation	High	High	Experiences with previous projects have highlighted various potential scenarios for project delays due to bureaucratic processes and requirements. The lessons learned from these projects have been considered for design of the implementation plan for this proposal. Having dedicated PMU staff in the NDA office will assist with the timely collection and processing of deliverables. The multistakeholder coordination mechanism also provides a supportive environment for advancing bureaucratic processes.	Delivery Partner; NDA Office



Environmental	Damage to critical infrastructure (buildings, utilities, communications) caused by natural hazards may delay project activities	High	High	Digitization and saving of project documents on cloud-based platform to reduce risk of data loss. Implement activities where possible outside the hurricane season.	Delivery partner/ NDA
Financial	Fluctuations in foreign exchange rates may affect project costs and consultant rates	Low	Medium	Project will be conducted in USD, which has less fluctuations in value than JMD. Considerations for these fluctuations will be made in the budget plan.	Delivery partner
Financial	Risk of financial mismanagement and corruption (including bribery, nepotism, absenteeism, Money Laundering) /combating the Financing of Terrorism	Low	High	The CCCCC standard procurement procedures will be used to source all services required to carry out the activities under this readiness Project. All project consultants and service providers will be required to disclose any possible conflicts of interest for consideration upon selection.	Delivery Partner
Operational	Lack of stakeholder engagement/stakeholder fatigue	Medium	High	Design creative and strategic data collection instruments to use stakeholder engagements to advance multiple activities, to reduce number of engagements required.	Delivery Partner, NDA Office

5. Logical Framework (output)

Guidance

Please complete the logical framework in the separate document.

Objective: Capacity-building for climate-finance coordination and setting up the enabling environment for integrated climate investment.

Outcome: Developing countries, through NDAs or focal points, have enhanced capacity to fulfil their roles, responsibilities and policy requirements, including coordination mechanisms to engage relevant stakeholders to develop, advance, and implement NDCs, NAPs and LTSs.

Output: NDA/focal point and other climate stakeholders have enhanced their capacity to fulfil their roles and responsibilities to develop, advance and implement NDCs, NAPs and LTSs.

Indicator: Proportion of NDA/focal point, Coordination Mechanism and other climate stakeholders reporting an enhanced capacity to fulfil their roles and responsibilities to develop, advance and implement NDCs, NAPs and LTSs (Individuals: X/total).

Please provide the number of participants per strategic framework

Unit: No. of Participants

Strategic Framework	Baseline	Target
NDC	0	20
NAP	0	20
LTS	0	20

Output: An inclusive Coordination Mechanism has enhanced capacity to fulfill its mandate to develop, advance and implement NDCs, NAPs and LTSs.

Indicator: An inclusive Coordination Mechanism or Country Platform* is supported.

Please provide the number of Coordination mechanisms per status

Unit: No. of Coordination Mechanisms

Effectiveness Status	Baseline	Target
Establish	0	1

Please provide the number of Country Platform per status

Unit: No. of Country Platforms

Effectiveness Status	Baseline	Target
Establish	0	1

Indicator: Number of coordination meetings or dialogues undertaken with climate stakeholders, including climate funds, financiers and partners.

Please provide the number of coordination meetings or dialogues

Unit: No. of Meetings/Dialogues

Baseline	Target
0	7

Expected Deliverables

- ☒ Status report on capacity building of NDA and climate stakeholders in [Country] to develop, advance, and implement NDCs, NAPs and LTS.
- ☒ Status report on country coordination mechanism, country (or regional) platform for enhanced climate finance access to develop, advance, and implement NDCs, NAPs and LTS in the Country.

Outcome: Developing countries design and implement strategic frameworks (including NDC/NAP/LTS), policies and instruments, including climate investment plans, to create enabling environments for integrated climate investments.

Output: Inclusive strategic frameworks (NDCs, NAPs, and LTSs) and policy instruments are created, updated and/or strengthened.

Indicator: Number of inclusive NDCs, NAPs and LTSs developed or advanced.

Please provide the number of Strategic Frameworks developed or updated and select the status of the framework

Unit: No. of Strategic Frameworks

Baseline	Target
0	1

Indicator: Number of inclusive policy instruments developed or enhanced to implement NDCs, NAPs, and/or LTSs.

Please provide the number of Strategic Frameworks developed or updated

Unit: No. of Policy Instruments

Lifecycle Status	Baseline	Target
Update/Revise	1	1
Update/Revise	1	1
New	0	4

Indicator: Number of inclusive policies, regulations and mechanisms developed or enhanced to incentivize private sector engagement and catalyze private funds.

Please provide the number of policies, regulations and mechanisms developed or updated to incentivize private sector engagement

Unit: No. of Items

Lifecycle Status	Baseline	Target
New	0	1

Expected Deliverables

- ☒ Status report on the national adaptation plan (NAP).
- ☒ Status report on the nationally determined contribution (NDC).
- ☒ Status report on the long term climate strategies (LTS).
- ☒ Status report on policies, regulations and mechanisms developed or enhanced to incentivize private sector engagement in the Country.

Objective: Paradigm-shifting GCF pipeline development and implementation for adaptation and mitigation, based on country needs and guided by USP-2 programming targets.

Outcome: Developing countries have developed or updated their country programmes to guide GCF investment.

Output: An inclusive Country Programme has articulated the country's needs, climate priorities and GCF USP-2 programming targets for the country.

Indicator: An inclusive Country Programme document developed or updated with country's needs and climate priorities, guided by GCF USP-2 programming targets.

Please provide the number of country programme(s) new or updated

Unit: No. of Country Programmes

Lifecycle Status	Baseline	Target
Update/Revise	1	1

Expected Deliverables

☒ Country Programme Document.

Outcome: Developing countries have developed high-quality concept notes linked to approved GCF proposals for adaptation and mitigation that are aligned with the USP-2 results, including through DAEs, that build on readiness support and country programmes.

Output: NDA, DAEs and other climate stakeholders, have enhanced their capacity on Concept Note and/or Funding Proposal development for an inclusive integrated climate programming.

Indicator: Number of studies, assessments, and other actions undertaken to support the development of investment-grade Concept Notes and/or Funding Proposals.

Please provide the number of studies, assessments, and other actions to develop CN/FP

Unit: No. of Studies/assessments

Conducted to	Baseline	Target
Conducted for GCF	0	2

Output: Investment-grade Concept Notes and/or Funding Proposals that are fully aligned with the Country Programme and passed the GCF screening process.

Indicator: Number of Concept Notes and/or Funding Proposals developed that are fully aligned with the Country Programme.

Please provide the CN/FP developed

Unit: No. of Projects

Project Submission Type	Baseline	Target
Concept Note	0	2

Expected Deliverables

☒ Concept Note and studies, assessment, reports, etc. to support the development of investment-grade Concept Notes.

☐ Funding Proposal and studies, assessment, reports, etc. to support the development of investment-grade Funding Proposals.

Outcome: NDAs and DAEs have enhanced processes and systems to effectively oversee the implementation, financial management, monitoring and reporting of climate programmes and projects.

Output: NDA and DAEs have enhanced relevant capacity, processes and systems in place to oversee and implement climate programmes and projects.

Indicator: Number of NDA and DAEs reporting enhanced processes and systems, knowledge and skills that advance their programme/project implementation, financial management, monitoring and reporting, and compliance with GCF standards and policies.

Please provide the number of NDAs/DAEs advancing their programme/project of GCF Funded Activities

Unit: No. of Entities

Institution Roles	Baseline	Target
NDA	0	1

Expected Deliverables

- ☒ Status report on capacity building of NDA and DAEs in the Country/Region in project/ program design, implementation and oversight.

Objective: Knowledge-sharing and learning to enhance national and regional cooperation on climate programming and financing.

Outcome: Developing countries, through NDAs or focal points, have made use of knowledge products to address policy gaps and integrated climate investment programming and implementation.

Output: Climate knowledge products and resources is generated and disseminated to develop or advance policies, programming and/or implementation

Indicator: Number of inclusive knowledge products and resources.

Please provide the number of knowledge products/resources

Unit: No. of Knowledge Products/Resources

Strategic Framework	Baseline	Target
NDC	0	6
NAP	0	6
LTS	0	6

Indicator: Number of inclusive knowledge-sharing events and platforms.

Please provide the number of events/knowledge platforms per strategic framework

Unit: No. of knowledge-sharing events/platforms

Strategic Framework	Baseline	Target
NDC	0	1
NAP	0	1
LTS	0	1

Expected Deliverables

- ☒ Knowledge Products / Compendium of Knowledge Products produced (Policies, Programme, NDC, NAP, LTS, L&D, TNA and others related).
- ☒ Status report on the knowledge sharing events and knowledge sharing platform promoted by the Country.

6. Implementation Arrangements

6.1.1 Partnering under the Direct Access

The CCCCC has been selected by Jamaica's NDA, which falls under the Ministry of Water, Environment and Climate Change (MWECC), to serve as delivery partner for the implementation of this Readiness support. The CCCCC will implement this Readiness support in adherence and guidance of the Amended and Restated Framework Readiness and Preparatory Support Grant Agreement between the GCF and CCCCC's dated 14 September 2022 ("Framework Agreement"). The CCCCC will work in partnership with the NDA to ensure that this Readiness support is implemented in line with the Framework Agreement.

The NDA, with support from the MWECC, will provide support to identify, engage, and gain valuable input from all direct beneficiaries and other relevant stakeholders. In addition, both NDA and the MWECC will be engaged for technical oversight in areas such as the development of Terms of Reference (TORs), recruitment and selection of consultants, review of deliverables, monitoring, evaluation, and reporting; and financial oversight such as budgeting and reporting. A Project Steering Committee (comprised of key members of the NDA and CCCCC teams) will be established to manage the review and acceptance of Deliverables under this Readiness support.

The partnership and consultative process between the CCCCC and the NDA will serve as the enabling environment to acquire and incorporate the buy-in from stakeholders, country-ownership, quality products and the successful competing of outcome and outputs to successfully implement this Readiness Support. The PMU/Country Platform Secretariat will report directly to the NDA Office, with oversight from the CCCCC as it relates to responsibilities outlined under the activities of this Readiness Support. A joint reporting relationship will be set up through the Project Steering Committee.

The GCF Liaison Officer for Jamaica will play a critical role in the implementation of this Readiness support and will serve as the main liaison between the NDA office, CCCCC and the GCF. The Liaison Officer will have final responsibility for ensuring completion of all Deliverables as listed under this proposal. The Liaison Officer will support be responsible for mainstreaming country ownership throughout the process. This includes support for the stakeholder engagement processes and coordination across relevant Government ministries. This will include providing technical review and feedback to consultants and soliciting NDA approval of all Deliverables and milestones.

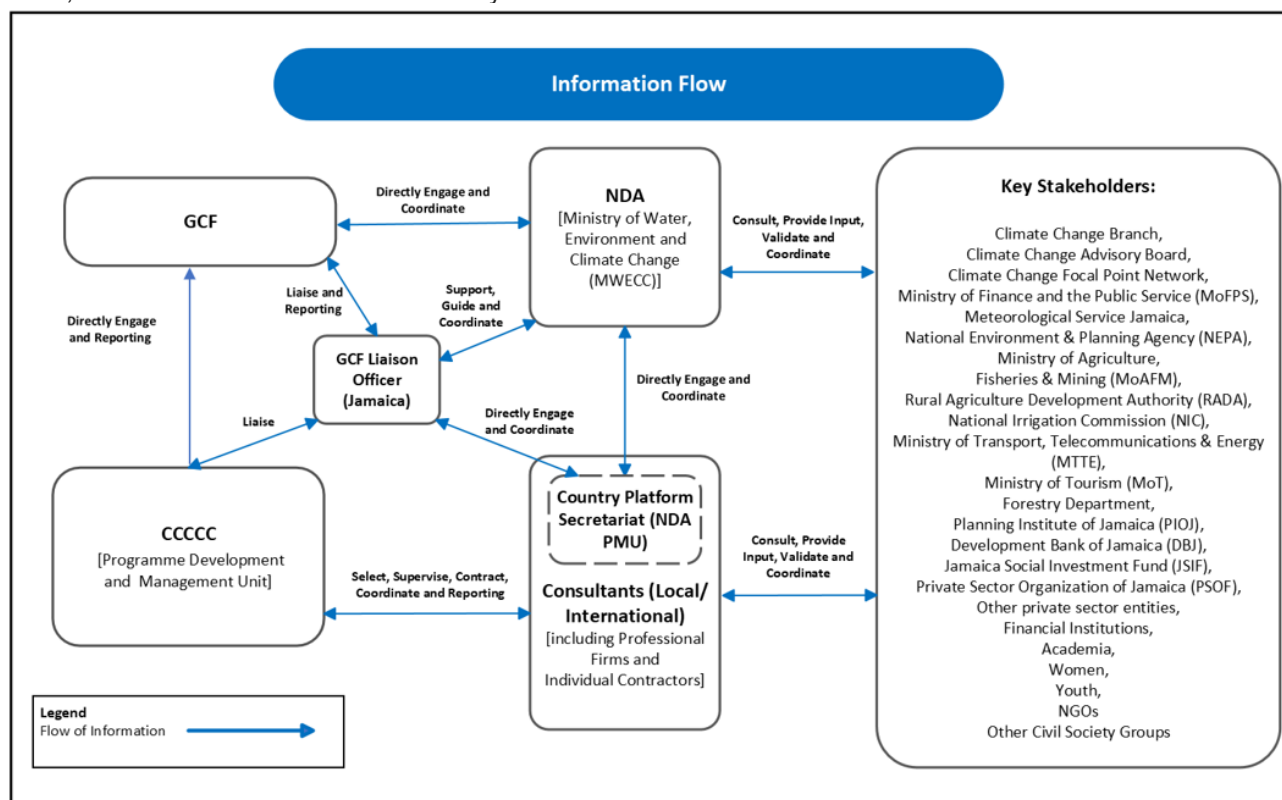
The day-to-day management of the project will be headed by the CCCCC by a Project Manager from the Programme Development and Management Unit (PDMU) as part of its Readiness and Preparatory Support Portfolio. The Project Manager will work closely with the Head of the PDMU, who will have overall oversight and reporting of the project. The Project Manager of the PDMU will lead the implementation and will coordinate along with the PDMU's team to accomplish all project management tasks such as those of procurement (TOR development, contracting, monitoring, evaluation, and reporting of consultants, completing of deliverables), financial management (budgeting, disbursement of funds, financial monitoring, and reporting), and reporting to the GCF. Under the supervision of the Head of the PDMU, consultants, and consultancy firms will be hired as part of the implementation of the project. Broader members of the CCCCC's technical teams will be involved in implementation of the readiness proposal by supporting quality assurance for deliverables by consulting firms and consultants. The implementation of this Readiness support will entail the interactive involvement of various departments and units of the CCCCC such as Office of the Executive Director, Procurement, Accounts and Finance Unit, Science and Policy Unit, Communication and Information Technology Unit, Human Resources and Office Administration Units. The GCF will notify the NDA of the approval of this Readiness Support through a notification letter. The project start date will be based on the date when the notification letter was issued, and the completion project date as programmed on the project document will be calculated from the date of the notification letter. Upon the receipt of the notification letter, the CCCCC will submit its first disbursement request to the GCF as part of project implementation.

The CCCCC currently has a GCF Readiness Support Portfolio which contains Readiness Support projects currently being implemented. A portfolio approach will be utilized for the implementation of this Readiness Support which involves bundling the Jamaica Readiness Support project as an investment programme to increase efficiency and effectiveness. In addition, using a portfolio approach will facilitate the CCCCC to assign a project manager, full-time staff, to support the implementation of the Readiness Projects.

This Readiness support will be managed by a project manager that has project management expertise and has managed other Readiness support grants to maintain consistency with the working relationship with the NDA and other key stakeholders. The project manager will work in close collaboration with the GCF Liaison Officer and members of the Project Management Unit/Country Platform Secretariat within the Jamaica's NDA to support the

implementation of this project by gaining an understanding of Jamaica's national context and improve implementation based on lessons learnt from past and current Readiness support. This will ensure that the project is managed and implemented in the most effective manner by building on the working relationship with NDA, facilitate implementation based the national context and enhance project implementation by utilizing the various lessons learnt which are captured in the various deliverables, workshop reports, annual progress reports, completion reports and annual portfolio audit reports.

To support effective project management, members from the various departments and units of the CCCCC such as the PDMU (The Project Development Team including Gender and Stakeholder Specialist and Environmental and Social Safeguards Expert, and Project Managers, excluding the Head of PDMU), Procurement, Accounts and Finance Unit, Science and Policy Unit, and Communication and Information Technology Unit are involved in the development of the Readiness support to ensure that they can provide their expertise and guidance to ensure that the Readiness support, once approved, is implemented harmoniously and simultaneously with other Readiness support under implementation. The Head of the PDMU and the project manager play an instrumental role by ensuring that the NDA is routinely engaged in all aspects of project implementation, and by facilitating the monitoring, evaluation reporting of the Readiness support for effective implementation in line with other Readiness support from the CCCCC GCF Readiness support portfolio. This Readiness support compliments and expands on the success and lessons learnt from ongoing and past Readiness support projects, for instance the initial NDA Strengthening activities supported by JAM-RS-001. By complementing and building on past and ongoing Readiness Support, implementation by the CCCCC is enhanced and is geared towards a national response for Jamaica. The Diagram below outlines the implementation arrangements and flow of funds and information between the GCF, CCCCC, Jamaica's NDA office and other key stakeholders:



6.1.2 Framework Agreements

The CCCCC was selected to deliver this Readiness support based on its extensive experience designing and implementing climate change projects and Readiness activities across the Caribbean. The CCCCC will carry out all fiduciary and financial management, procurement of goods and services, and monitoring and reporting tasks in accordance with the CCCCC's policies and procedures and the Framework Agreement made between the GCF and the CCCCC.

The implementation of activities will be carried out with the guidance of CCCCC's established internal policies and procedures for fiduciary and financial management, procurement of goods and services, monitoring, evaluation, and reporting. Considerations for gender, social inclusions inclusive of vulnerable populations, environmental and social safeguards, grievance redress and stakeholder engagement associated with the CCCCC's policy and the GCF's policy will also be considered during the implementation. Also, national policies and strategies for social and gender will be considered to allow the implementation of this Readiness Support to be gender and socially sensitive.

6.2 Organisation and Staffing

In this chapter, propose the structure and composition of your team. Consider including a visual depiction of the programme team through an organisational chart, depicting reporting responsibilities. List the main disciplines, key experts responsible, and technical and support staff, including their relevant past experience, using the form below.

Please also include any details on any other relevant group of stakeholders, such as steering committees, technical teams, tasks force, coordination mechanisms, PMC structure, etc.

For these groups, describe their composition, decision-making processes, operational procedures, terms of reference (if any) and how the NDA/focal point or the designated agency will manage or oversee these units to ensure fulfillment of its obligations.

Name of staff	Organization	Area of Expertise	Position Assigned	Task Assigned	Base Country During Assignment
TBD	CCCCC	Project Management	Project Management	To coordinate the implementation of this project for 36 Months	Belize
TBD	CCCCC	Project Administration	Administrative Assistant	To provide administrative assistance for the implementation of this project for 36 Months	Belize
TBD	Firm	Training Design & Delivery Knowledge of GCF Processes and Best Practices	Key Experts in: Climate Change Mitigation and Adaptation Solutions GCF Policies and Procedures Project	An experienced professional Firm will be engaged to: 1. Implement Activity 1.1.1.1(a) to design and deliver training programme to NDA staff and	Jamaica

			Development Project Management Monitoring & Evaluation Training Design & Delivery	wider stakeholders in Project Development, Management, Monitoring & Evaluation to include design of training material, conducting three training workshops, and production of one training report. 2. Implement activities 3.1.1.1(a)-(b) to create Country Specific Project Development, Management and Monitoring & Evaluation Manual and two (2) summary handbooks	
TBD	Firm	Development of Country Platforms & Programmes	Key Experts in: Gender & Stakeholder Engagement Establishment of Coordination Mechanisms Portfolio Performance Management Systems Climate Finance and Investments	An experienced professional Firm will be engaged to: 1. Implement activities 1.1.1.2.(a)-(d) and (f) to identify stakeholders, establish and operationalize the Country Investment Platform and Secretariat and lead relevant stakeholder consultation and training. 2. Implement activity 2.1.1.1(a) to lead the Country Programming Process. his includes leading Stakeholder Consultation Workshops with key stakeholders (public sector, private sector, NGOs/CSOs/Youth) and validation exercises, along with creation of the Country Programme Document (inclusive of an operationalized Country Platform and updated project pipeline) and a compiled Stakeholder Consultation Report to include the results of the various stakeholder consultation and validation activities. 3. Implement activity 2.3.1.1(a) to develop a centralized Portfolio Performance Management System (PPMS) and user manual	Jamaica
TBD	Firm	IT & Software Development Database Management	Key Experts in: IT & Software Development Database Management Knowledge Management	An experienced professional Firm will be engaged to: 1. Implement Activity 1.1.1.2(e) to develop a webpage as a dedicated digital 'Funding Platform' to be housed on the Ministry website, accompanied by a user manual. 2. Implement activity 3.1.1.2(a)	Jamaica

				enhance and implement an online database for knowledge sharing exchange of data, best practices and resource material.	
TBD	Firm	Climate Vulnerability Assessments	Key Experts in: Climate Change Adaptation Vulnerability Assessment	An experienced professional Firm will be engaged to: Implement Activity 1.2.1.2(a) to conduct vulnerability assessments for two (2) key sectors not included in the currently ongoing NAP process. This consultancy will include conducting the relevant stakeholder consultation and validation workshops, along with a compiled Stakeholder Validation Report to reflect stakeholder engagement in all the target sectors.	Jamaica
TBD	Firm	Policy Analysis and Development	Key Experts in: Climate Change Mitigation and Adaptation Solutions GCF Policies and Procedures Project Development Project Management Monitoring & Evaluation Policy Analysis and Development Gender & Stakeholder Engagement Training Design & Delivery	An experienced professional Firm will be engaged to: 1. Implement activities 1.2.1.2(b) - (e) to a-e to conduct a comprehensive gap assessment for Jamaica's NDC 3.0 to identify additional sectors/areas for ambition and support for implementation actions from NDC, update Jamaica's Gender & Climate Change Strategy, Technology Needs Assessment & Action Plan to reflect current needs and priorities, and to revise and update existing draft of Jamaica's Meteorological Service Policy 2. Implement Activity 1.2.1.3(a) to develop the private sector engagement framework. This consultancy will include conducting the relevant stakeholder consultation and validation workshops for all activities, along with a compiled Stakeholder Validation Report to reflect stakeholder engagement on all the updated documents.	Jamaica
TBD	Firm	Pre-feasibility studies	Key Experts in: Pre-feasibility studies Project Development	An experienced professional Firm will be engaged to: Implement Activity 2.2.1.1(a) to undertake two (2) pre-feasibility studies to inform the	Jamaica

				development of Concept Notes linked to priority investments identified in the Country Programme	
TBD	Firm	Communications	Key Experts in: Communications Knowledge Management	An experienced professional locally based Firm will be engaged to: Implement activities 3.1.1.1(c)-(d) to develop communication and sensitization material (including fact sheets, policy briefs, update documents) to assist with integration of climate programming and disseminated among government MDAs, private sector actors and other critical stakeholders, and to develop and implement a communication strategy to promote the country investment platform, including the preparation and dissemination of relevant knowledge products (brochures, case studies, videos, etc.)	Jamaica
TBD	Local Consultant (Individual)	Climate Change Policy, Mitigation & Adaptation Programme Management Knowledge of GCF Processes Leadership/ Team Management	Country Platform Coordinator (Country Platform Secretariat)	The Country Platform Coordinator will: 1. Work with the GCF Liaison Officer to participate in the technical review of deliverables and milestones under D2, D4, D5, D6, D8, D9, D11, D12 and D13 in consultation with the NDA Office. 2. Have responsibility for managing all staff and deliverables under the PMU/Country Platform Secretariat and is responsible for reporting activities to the NDA Office, CCCCC and other consultants as required, including oversight of concept note and PPF development by PMU/Country Platform Secretariat team.	Jamaica
TBD	Local Consultant (Individual)	Gender and Social Development Stakeholder Engagement Climate Change	Social, Gender & Stakeholder Specialist (Country Platform Secretariat)	The Social, Gender & Stakeholder Specialist will form part of the PMU/ Country Platform Secretariat in the NDA Office and will be engaged to: 1. Provide technical support for the development of the Stakeholder Engagement Strategy, review of SOP for	Jamaica

				Country Platform mechanism, and logistics support for stakeholder engagement activities during operationalization of the Country Platform. 2. Conduct technical review of updated policies, strategies and vulnerability assessments to ensure all deliverables are gender responsive and have considerations for all groups of stakeholders, including vulnerable communities. 3. Provide technical support for the Country Programme process, including technical inputs and logistics for stakeholder consultation sessions and review of the Stakeholder Consultation Report 4. Support the co-development of investment-grade concept notes and provide technical input into relevant stakeholder consultation activities related to project development.	
TBD	Local Consultant (Individual)	GCF Policies and Processes Project Development Project Management	Climate Finance Specialist/ Project Developer (Country Platform Secretariat)	The Climate Finance Specialist/Project Developer will form part of the PMU/ Country Platform Secretariat in the NDA Office and will be engaged to: 1. Collaborate with appropriate AEs to co-lead the development of at least two (2) investment-grade concept notes and PPF applications, review and provide technical inputs into relevant studies, assessments and reports as needed, and provide technical input into relevant stakeholder consultation activities related to concept note development 2. Outline detailed budgets and possible cost sharing arrangements, develop climate finance strategies, considering blended finance instruments and investment pipelines for projects as needed.	Jamaica

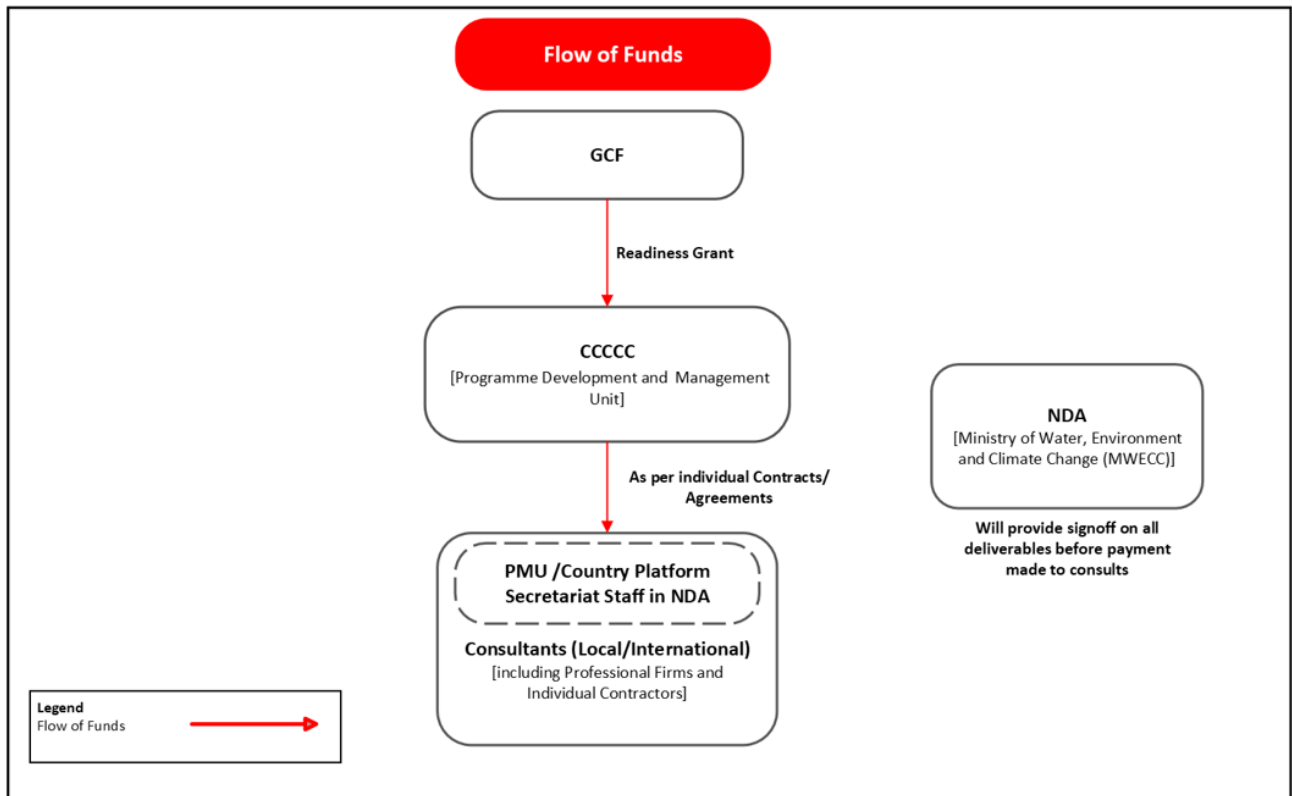
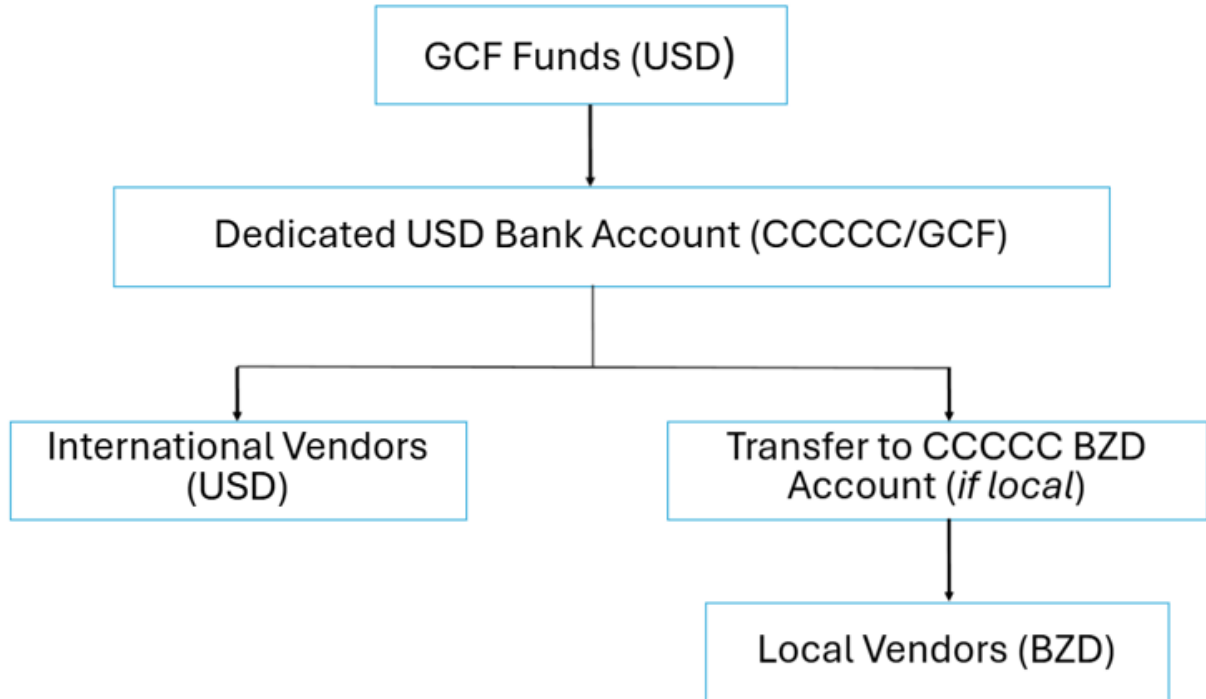
TBD	Local Consultant (Individual)	Knowledge and Database Management	Knowledge Management Specialist (Country Platform Secretariat)	The Knowledge Management Specialist will form part of the PMU/ Country Platform Secretariat in the NDA Office and will be engaged to: 1. Provide technical support for the review of deliverables under D2, D11 and D8 2. Lead development of the knowledge sharing platform under Deliverable 13	Jamaica
TBD	Consultant (Individual)	GCF Policies and Procedures Monitoring & Evaluation	Independent Evaluator	One independent consultant will be engaged to conduct an independent evaluation of effectiveness of this Readiness programme after programme closure.	Jamaica

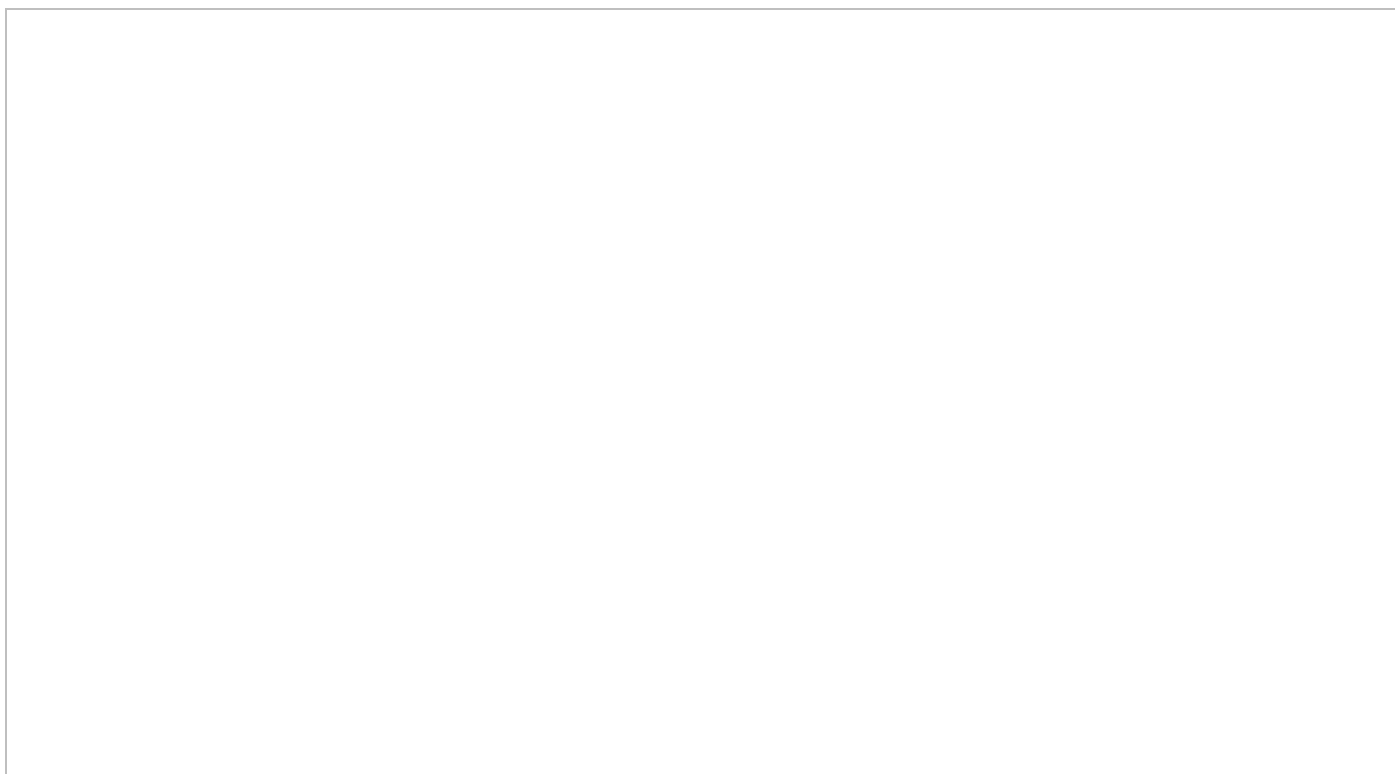
To implement this Readiness support, the CCCCC as the delivery partner for this project, will lead the implementation in collaboration with the NDA and in consultation with stakeholders. The implementation will be carried out by 2 key existing staff at the CCCCC, which includes the Project Manager and a Project Administrative Assistant. The Project Manager is responsible for the day-to-day management of the project, which includes development of TORs, budgeting, procurement and liaising with the Finance and Procurement departments.

The Project Manager will ensure that all aspects of the project, including the implementation of activities, procurement of goods and services, the financial management, monitoring and reporting among other items are being carried out in line with the Framework Agreement between the GCF and CCCCC. The coordination between all the executing partners including the national stakeholders will be led by the Project Manager to ensure that country specific needs are captured and country buy-in is obtained in line with the project requirements. The role of the Project Manager will be supported by an Administrative Assistant who will carry out all the administrative and logistical functions for the Readiness Grant. Below are the descriptions of the consultants and the consultancy firms that will be sought and contracted to aid in the successful implementation of this project.

6.3 Fund flow arrangements

The Caribbean Community Climate Change Centre (CCCCC) maintains a dedicated USD bank account for all GCF Readiness and Preparatory Support projects. Project balances are tracked using sub-accounts within our accounting system to ensure clear segregation and reporting of funds. Payments to international vendors are made directly from the dedicated USD bank account in US dollars. A separate local bank account is not required. All local payments, if any, are processed through the CCCCC's BZD bank account and subsequently paid to vendors. As the Belize dollar is pegged at BZD 2 to USD 1, the exchange rate is fixed, thereby eliminating exchange rate risk on local transactions, if any.





7. Monitoring, Evaluation and Reporting

Guidance

The RRMF has been revised to align with the objectives and outcomes outlined in the 2024-2027 readiness strategy, with the view to (1) simplify and streamline monitoring and reporting procedures; (ii) appropriately capture and reflect the systemic approach and strategic, programme-based methodology for planning and implementing readiness support; and (iii) establish a clear connection between readiness support and the enhanced programming capacities of developing countries and DAEs to effectively access and utilise climate finance.

Please note that there are as per the Revised RRMF, there are two levels of monitoring and reporting. The first is at the programme/project level, and the second is at the Country level. Outlined below are the monitoring and reporting requirements and responsible parties.

7.1 Programme Monitoring and Reporting (Output-Level)

Responsibility & Tasks:

- In the case of direct access, the NDA/focal point, an agency designated for direct access, or a Framework Agreement (FWA) holder is responsible for monitoring the programme/project's implementation and preparing relevant reports that detail the progress of output-level results and deliverables as articulated in the programme/project logframe.

Financial Reporting:

- Regular financial reporting is the principal reporting mechanism under Readiness. Reports should provide an overview of funds received and expended and a comparison of planned versus actual expenditure with rationale for any variances. All financial reports must be presented in USD, in line with the approved programme budget. The detailed reporting requirements, including content and format, will be specified in the implementation-related templates.

Reporting Frequency:

- Annual progress reports, including financial reporting, are to be submitted to the GCF Secretariat by 31 March of each year, unless otherwise agreed to in the respective legal agreements. Upon project closure, a completion report must be submitted within six [6] months of the completion of the activities

☒ By checking this box, I acknowledge awareness of reporting tasks, including frequency and content

7.2 Financial Audits

Responsibility:

- Independent, third-party auditor commissioned by [choose appropriate] the NDA/focal point or designated agency or FWA holder in case of direct access.

Task:

- Regular financial audits to ensure responsible and transparent fund management, preventing misuse or mismanagement and ensuring compliance with GCF and national requirements.

Reporting Frequency:

- Annual financial audit reports must be submitted to the GCF Secretariat by 31 March of each calendar year, unless an alternative frequency and deadline is agreed upon at the conclusion of the legal agreement. The completion financial audit report to be submitted to the GCF Secretariat within three months of completing the activities.

Please confirm which type of auditor will be selected and provide any details

☒ Private Auditor

☐ Public Auditor (such as Country Supreme Audit Institution (SAI) or other)

N/A

N/A

☒ By checking this box, I acknowledge awareness of financial audit responsibilities, including frequency

7.3 Mid-Term Review (if the programme is four years)

This will align with the Year 2 annual progress report; a separate mid-term report is not required. Instead, a specific section in the Year 2 annual progress report will focus on the assessment of the adequacy of the initial design of the four-year programmes, the evaluation of the progress made towards achieving project objectives, and the review of the effectiveness of the delivery partner (if selected from the GCF pre-qualified pool). It will also identify any challenges encountered. The findings from this review will be used to make necessary adjustments to the project implementation plan in Years 3-4.

☒ By checking this box, I acknowledge awareness of reporting tasks, including frequency and content

7.4 Final Evaluation

Responsibility:

- An independent evaluator will be commissioned by the NDA/focal point, a designated agency or a FWA holder.

Task:

- Upon completion of the project implementation period, an independent evaluation will be conducted to assess the overall impact of the readiness activities. This evaluation will measure the contribution of these activities to the country's objectives and GCF outcomes, guided by the GCF Evaluation Policy and Standards. It will include an impact assessment and document lessons learned to inform future project planning and readiness support. If the country selects two programmes, the GCF Secretariat and the country may consult to explore the rationale and feasibility of conducting a single evaluation for both programmes.

Reporting Frequency:

- The final evaluation report will be submitted to the GCF Secretariat within three months of completing the Readiness activities.

If the country is considering two programmes, please confirm under which programme the final evaluation cost will be included in the budget:

☒ The final evaluation cost is included in this programme.

☐ The final evaluation cost is included in the other programme.

☒ By checking this box, I acknowledge awareness of reporting tasks, including frequency and content

7.5 Sanctions and Restrictive Measures

There are no United Nations Security Council (UNSC) financial sanctions or restrictive measures in force within Jamaica. The NDA and DP will take steps to inform the GCF of any credible and material risks or other indications of money laundering and/or financing of terrorism in relation to a Project Activity and promptly take steps recommended by the GCF. It must be noted that no entities or individuals that are part of the implementation or national stakeholders are under any of the UNSC sanctions.

7.6 Grievance Redress Mechanisms

Jamaica's NDA office and CCCCC are receptive to receiving formal communications from residents and stakeholders with any complaints, concerns, or query which is affecting their livelihoods so that they can be clarified and resolved in a professional and confident manner through either correspondence or by engagement where deemed necessary. The CCCCC will employ its Grievance Redress Mechanism (GRM) to effectively address any complaints, issues, or claims that may be made by national stakeholders from Jamaica and any team member from the CCCCC who supporting the implementation of this Readiness Support.

This project will adhere to GRM manual and its procedures from the CCCCC. To capture grievances related to the project implementation, this project will use the CCCCC online GRM as its mechanism to capture and address grievances. This GRM is accessible on the CCCCC website and will be shared with all stakeholders of the project during project implementation.

This Readiness Support will be utilizing the CCCCC's Employee Protection (Whistle-blower) Policy to ensure that any concerned national stakeholder from Jamaica or from the CCCCC can express a complaint or provide any other critical information that is contrary to the agreement between the CCCCC and the GCF and the implementation of this Readiness Support. The Policy will ensure that the complainant is protected so that the complaint can be addressed in the most effective, timely and professional manner.

8. Budget

8.1 Budget

Refer to the Excel file

[Download template](#)

Budget source

Of the total amount requested under this proposal, please outline how much is requested from the country window and how much from NAP origination or implementation, if applicable

☒ Country window: Insert amount requested out of the TOTAL AMOUNT REQUESTED

\$2,099,475

☐ NAP Origination: Insert amount requested out of the TOTAL AMOUNT REQUESTED

N/A

☐ NAP Implementation: Insert amount requested out of the TOTAL AMOUNT REQUESTED

N/A

Budget plan (please complete in the separate document)

While developing the budget, please consider the ineligible costs as per page 13 of the [Initial Guide for Countries to Access Readiness Support](#)

9. Other relevant information

9.1 Exit and Sustainability Strategy

This Readiness support is geared at providing the necessary support to produce long lasting impacts to the people and country of Jamaica by addressing the critical Readiness needs that currently limit effective coordination and implementation of climate action across all sectors.

Capacity Building and Institutionalization:

The exit strategy of this Readiness proposal focuses on creating a strengthened enabling environment by building national capacity on GCF project development and implementation, strengthening the technical, institutional and coordinating capacity of the NDA office, updating and developing key strategic frameworks, fostering private sector participation, development of concept notes, creation of knowledge products and the implementation of an enhanced knowledge sharing platform. These interventions will ensure that stakeholders across multiple sectors are able to harmoniously and collectively utilize all the aforementioned resources beyond the life of this project to enhance the country's engagement with the GCF, increase the mobilization of climate financing and fulfill their national climate change priorities and actions outlined in the country's NDCs, LTS and NAP.

All activities under this Readiness project will strengthen the technical and institutional capacity of the NDA office, ensuring that the NDA office has the necessary capacity and tools to continue effective coordination of climate action beyond the life of this Readiness support. All training materials, SOPs, as well as the Manuals and Handbooks to be developed under Activities 3.1.1.1(a) and 3.1.1.1(b) will be officially handed over to the country at the end of this programme, ensuring they are fully accessible to all relevant country stakeholders once the Readiness programme is concluded.

Integration Into National Systems:

This Readiness support will produce the updating/revision of key national climate strategies and policy documents, including Jamaica's Gender & Climate Change Strategy, Technology Needs Assessment & Action Plan and the Meteorological Services policy (Activities 1.2.1.2.(c) - 1.2.1.1.(e)). These updates will lay the foundation for improved coordination and implementation of climate action and will also support the design and implementation of concept notes and project proposals across various sectors. By embedding these activities into Jamaica's national systems for policy and strategy updates, it ensures that the process of mobilizing climate finance to address climate change priorities remains country focused, sustainable and impactful.

Additionally, the creation of a private sector engagement framework (Activity 1.2.1.3.(a)) will serve to improve the integration of private sector entities into Jamaica's climate actions, ensuring a whole-of-society approach to climate coordination and implementation. Meanwhile, the vulnerability assessments completed under Activity 1.2.1.2.(a) will support implementation of the NAP, once it is completed in 2026.

Under Objective 2, this proposal is intended to provide interim support to allow the MWECC time to fully institutionalize the PMU/Country Platform Secretariat within the NDA office. At the end of this programme, the objective is that the full-time PMU consultants will be absorbed by the Ministry of Water, Environment & Climate Change as permanent staff members, subject to approval by Public Service Commission and the Ministry of Finance. During the period of implementation of this Readiness grant, the CCB's organizational chart will be updated to include PMU members as permanent staff members in the division.

Sustainability Mechanisms:

This Readiness support will be built on country ownership, country buy-in and in line with country needs for maximum sustainable long-lasting impacts.

A sustainable approach to training and capacity building will be employed throughout all the activities under this Readiness support. This includes employing a "train-the-trainer" approach where NDA staff and key stakeholders will be able to use the training received under this Readiness programme to ensure continuous training and capacity building of additional stakeholders within the NDA office, across government MDAs and external to the Government of Jamaica. The PMU staff under this Readiness programme will also be expected to support ongoing training and capacity building of stakeholders who may not be included during the initial training under this programme. Workshop reports will capture validations, participant assessments, post and effectiveness surveys and lessons learnt which will be available via the knowledge sharing database (Activity 3.1.1.2.(a)) for accessibility to inform evidence-based decision making and climate action.

To support long-term sustainability and ongoing capacity building of stakeholders, this Readiness Support will be developing public awareness materials and knowledge products on climate change impacts and activities across various sectors. These knowledge products will be handed over fully to the country through the NDA office, ensuring full and easy access to all relevant stakeholders.

This sustainability is bolstered through the implementation of the knowledge sharing platform in Activity 3.1.1.2(a), which will house all the knowledge products and programme-related documents outlined above, in addition to critical climate data and documents relevant to the country. The platform will be fully handed over to the country for direct updating and maintenance, ensuring that the tool has full country ownership, and remains accessible to country stakeholders once this Readiness support has expired.

9.2 Readiness Programme Closure

An official Asset Transfer Plan and Agreement will be signed by both the CCCCC and the Government of Jamaica and will clearly document procedures and timelines for the transfer of all assets after programme closure. The Government of Jamaica will assume ownership of, and responsibility for, all assets under the programme once the Readiness programme has been completed.

All assets purchased under this Readiness programme (inclusive of IT equipment, software licenses, etc.) will be transferred to the Government of Jamaica. The relevant permissions and authorizations for the online knowledge sharing database will be transferred to the IT department of the Ministry of Water, Environment and Climate Change, to ensure that the Government of Jamaica has full authority to review, edit and update all aspects of the tool created. All knowledge products created under this Readiness programme will be completed handed over to the Ministry of Water, Environment and Climate Change, and will be considered the intellectual property of the Government of Jamaica. The Government of Jamaica will retain all rights to own and distribute all knowledge products under this programme.