

Readiness Proposal

**with Asociación Bancaria y de Entidades Financieras de Colombia
(Asobancaria) for the Republic of Colombia**

14 February 2018 | Strategic Frameworks



**GREEN
CLIMATE
FUND**

Readiness and Preparatory Support Proposal

How to complete this document?

- A [Readiness Guidebook](#) is available to provide information on how to access funding under the GCF Readiness and Preparatory Support programme. It should be consulted to assist in the completion of this proposal template.
- This document should be completed by National Designated Authorities (NDAs) or focal points with support from their delivery partners where relevant.
- Please be concise. If you need to include any additional information, please attach it to the proposal.
- Information on the indicative list of activities eligible for readiness and preparatory support and the process for the submission, review and approval of this proposal can be found on pages 11-13 of the guidebook.
- For the final version submitted to GCF Secretariat, please delete all instructions indicated in italics in this template and provide information in regular text (not italics).

Where to get support?

- If you are not sure how to complete this document, or require support, please send an e-mail to countries@gcfund.org. We will aim to get back to you within 48 hours.
- You can also complete as much of this document as you can and then send it to countries@gcfund.org. We will get back to you within 5 working days to discuss your submission and the way forward.

Note: Environmental and Social Safeguards and Gender

Throughout this document, when answering questions and providing details, please make sure to pay special attention to environmental, social and gender issues, particularly to the situation of vulnerable populations, including women and men. Please be specific about proposed actions to address these issues. Consult page 7 of the readiness guidebook for more information.

SECTION 1: SUMMARY	
1. Country submitting the proposal	<p>Country name: Colombia</p> <p>Name of institution (representing National Designated Authority or Focal Point): National Planning Department (DNP)</p> <p>Name of official: Juan Felipe Quintero Villa Position: Deputy Director Territorial and Public Investment <i>Ad interim</i>, DNP</p> <p>Telephone: +57(1)3815000 Ext. 3100 Email: juquintero@dn.gov.co; scalderon@dn.gov.co</p> <p>Full Office Address: Departamento Nacional de Planeación Calle 26 No. 13-19 Piso 31, Edificio Fonade Bogota, Colombia</p>
2. Date of initial submission	31/07/2017
3. Last date of resubmission	18/08/2017 30/09/2017 31/10/2017 16/11/2017 04/12/2017
4. Which entity will implement the Readiness and Preparatory Support project?	<p><input type="checkbox"/> National Designated Authority <input type="checkbox"/> Accredited Entity <input type="checkbox"/> Delivery Partner</p> <p><i>(Please provide contact information if the implementing partner is not the NDA/focal point)</i></p> <p>Name of Institution: : Asociación Bancaria y de Entidades Financieras de Colombia (Asobancaria)</p> <p>Name of official: Andres Felipe Rojas Gonzales Position: Vice-president of Corporate Affairs.</p> <p>Telephone: :+57 1 326 6600 Ext: 1449 Email: arojas@asobancaria.com</p> <p>Full Office address: Cra. 9 No. 74 - 08. P. 9</p>
5. Title of the Readiness support proposal	Supporting the implementation of the Colombian Pilots of Financial Innovation – Green Protocol
6. Type of Readiness support sought	<p><i>Please select one option below (one box or circle)</i></p> <p><input type="checkbox"/> Readiness</p> <ul style="list-style-type: none"> <input type="radio"/> Establishing and strengthening national designated authorities or focal points <input type="radio"/> Strategic frameworks, including the preparation of country programmes <input type="radio"/> Support for accreditation and accredited direct access entities <p><input type="checkbox"/> Adaptation Planning</p>
7. Brief summary of the request	The objective of this proposal is to support the implementation of tools, methodologies and financial instruments for the mobilization of funding from the Colombian Financial Institutions towards a portfolio of pilot projects that can deliver robust impacts on mitigation and adaptation to climate change. These projects will be structured in 3 areas

	<p>prioritized by the Financial Sector Institutions in dialogue with relevant stakeholders. The implementation of these pilots provides the basis for replicability and scalability in the mobilization of climate finance from the private sector.</p> <p>This readiness proposal was prioritized based on the experience from the <i>Protocolo Verde</i> (Green Protocol). This Protocol is a forum in which the Colombia's Financial Sector and the National Government have established a work plan for aligning the banks business models with the overall sustainability agenda of the country. The Ministry of Environment and the National Planning Department (DNP in Spanish) have been completely engaged on this process.</p> <p>In addition, Colombia, under the National Climate Change System (SISCLIMA) and its Climate Finance Committee has set up a collegiate body¹ as the coordination mechanism aimed at securing an effective access to GCF funding. This collegiate body has decided on a Country Strategy for accessing the GCF and the methodologies and procedures for the selection of the GCF country portfolio and the selection of readiness initiatives. In order to be submitted to the GCF, this readiness proposal received technical inputs and a non-objection from the collegiate body members.</p> <p>The Colombia Country Programming brief – which is an attachment to the Country Strategy to access the GCF – has incorporated this readiness proposal due to its bottom up approach on building projects and financial instruments that respond to sectorial priorities on climate change and sustainability and have a long history of stakeholder involvement.</p> <p>In addition, thanks to the support of the GCF Readiness Program (UNDP-UNEP-WRI) the pilots of financial innovation reached design level (phase 3). The current proposal requests funds of the GCF Readiness Program to support stage 4 – Implementation Stage. These proposals seek the technical strengthening of financial institutions and relevant stakeholders to mobilize credits towards projects that can deliver clear climate impacts.</p> <p>For the implementation of this proposal a steering committee will be set up to oversee its implementation. This steering committee will be a subset of the Green Protocol and will be integrated by a representative of Asobancaria, a representative of the National Planning Department as NDA for the GCF, and the Ministry of Environment and Sustainable Development. This committee will meet at least every three months in order to supervise and provide guidance for the fulfilment of the targets set in this readiness proposal.</p> <p>Finally, the collegiate body members have given an explicit no objection to Asobancaria to act as the delivery partner for this readiness due to its capacity to leverage the participation of the country's financial institutions and its in-depth knowledge of the Colombian Financial Sector.</p> <p>Up to date, Colombia has received the following Readiness support</p> <ul style="list-style-type: none"> • Two national entities which are seeking GCF accreditation (Bancóldex and Fondo Acción) received support that consisted of a site visit done by PwC and assessment of the fiduciary standards and Environmental and Social Safeguards (ESS)
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¹ The members of this body are the National Planning Department as NDA, the Environment Ministry, the Finance Ministry, the Presidential Agency for International Cooperation and the Foreign Affairs Ministry.

	<p>of each entity and its conformity with GCF requirements. PwC reviewed the policies, procedures and systems used by each national entity and assess how these systems are implemented in practice and integrated into the decision-making process of the organization.</p> <ul style="list-style-type: none"> • Colombia was awarded on June 2017 the US\$393.000 for the readiness proposal aimed at building capacities at DNP and the agencies of the collegiate body in accessing GCF funding. The implementation of these resources will be done with the support of the Presidential Agency of International Cooperation (APC for its acronym in Spanish). • Colombia has also been notified that the GCF Secretariat has endorsed the NAP readiness proposal that amounts to US\$2.683.964. The delivery partner of this proposal is Fondo Accion an NGO working on climate. • Finally, the NAMA Waste readiness was also endorsed by the GCF. The total amount of this proposal is US\$315.000 and the delivery partner is FINDETER a national development bank. <p><u>All these grants are articulated under the supervision of the National Planning Department and the Colombian GCF Collegiate Body and each of them play a specific role in building capacities and maturing a portfolio of projects aligned with the National Determined Contribution. For example, the NDA readiness will secure that the country has the capacity to plan, access, track and evaluate its access to the GCF whilst the others readiness will identify a portfolio of projects in critical areas (adaptation, waste management, financial services) aiming to establish suitable business models for private sector investments. Based on the previous points, the NDA is confident to express that all the readiness are clearly coordinated and no overlapping will occur while implementing them.</u></p> <p><i>Finally, the NDA wishes to clarify that the readiness initiatives will have a direct supervision done by the Deputy Director of Sustainable Environmental Development from the DNP and at least one staff member of this division. Likewise, the team of readiness consultants supporting the NDA and collegiate body agencies will also assist in the supervision and coordination tasks.</i></p>
<p>8. Total requested amount and currency</p>	<p>US\$309.800</p>
<p>9. Anticipated duration</p>	<p>12 months</p>

SECTION 2: LOGICAL FRAMEWORK

Please complete the table below by including proposed outcomes, baseline situations, the targets for implementation period, and the activities to be undertaken, including key outputs or deliverables. Please add rows for additional outcomes as needed. For further guidance on completing the table, please refer to the guidebook "Accessing the GCF Readiness and Preparatory Support Programme", including specific Outcomes to select from.

OUTCOMES	BASELINE	TARGET	ACTIVITIES <i>Please include at least one specific deliverable output for each activity, and the timeframe (month number) in which it will be delivered to GCF.</i>
1. Country capacity strengthened	0-8	0-8	
1.1 NDA/focal point lead effective coordination mechanism	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<i>e.g. 1.1.1 Develop operational guidelines/manuals for the functioning of the NDA, including a procedure to establish an effective coordination mechanism. Deliverable: Manual for NDA operations. Completed 2 months after 1st disbursement.</i>
1.2 No objection procedure established and implemented	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
1.3 Bilateral agreements between the country and the GCF executed	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
1.4 Monitoring, oversight and streamlining of climate finance	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
2. Stakeholders engaged in consultative processes	0-8	0-8	
2.1 Stakeholders engaged in consultative processes	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<i>e.g. 2.1.1 Activities to be undertaken including key outputs or deliverables where applicable</i>
2.2 Country programmes, including adaptation priorities, developed and continuously updated	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
2.3 Stakeholder consultations conducted with equal representation of women	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
2.4 Annual participatory review of GCF portfolio in the country organized	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
3. Direct access realized	0-8	0-8	
3.1 Candidate entities identified and nominated for accreditation	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
3.2 Direct access entity accredited	X0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 X1 <input type="checkbox"/> 2	

3.3 Entity/ies annual/multi-annual work programme developed	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
3.4 Funding proposals through enhanced direct access modality approved	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
4. Access to finance	0-8	0-8	
4.1 Structured dialogue between the NDA/Accredited Entities and the GCF Secretariat organized	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
4.2 Country programmes, concept notes, including on adaptation, developed that implement high-impact priorities identified in INDCs and other national strategies or plans	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
4.3 Project/program preparation support, including for adaptation, to develop funding proposals provided	X0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 X1 <input type="checkbox"/> 2	
4.4 Funding proposals, including for adaptation, that are aligned with country priorities approved	X0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 X1 <input type="checkbox"/> 2	
5. Private sector mobilization	0-8	0-8	
5.1 Private sector engaged in country consultative processes	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	

<p>5.2 Enabling environment for crowding-in private sector investments at national, regional and international levels exists</p>	<p>X0 <input type="checkbox"/>1 <input type="checkbox"/>2</p>	<p><input type="checkbox"/>0 X1 <input type="checkbox"/>2</p>	<p>This proposal will allow the Implementation of the pilots for financial innovation based on the business models designed in phase 3 Designs) as result of the innovative process developed by the Colombian Financial Sector (Public- Private). Depending on the sectors the outputs will include: Financial strategies, services, models, instruments or products (consultancy Services), Specific technical studies (guidelines) related to incorporate Climate elements in the financial or real sector, legal/regulatory proposals. For 2018 the pilots corresponding to the sectors of Transport, Agriculture and industry will be prioritized.</p> <p>The Outputs for each sector will be focus in the following components :</p> <ol style="list-style-type: none"> 1. Mapping and understanding of barriers and actors per sector <ol style="list-style-type: none"> 1.1. Diagnosis of the gaps and current conditions in sustainable financing and investment mostly in climate change, to develop financial solutions through the financial system, all these in the 3 sectors selected (Industry, Agriculture and transport). <p style="text-align: center;">DELIVERABLE:</p> <ol style="list-style-type: none"> 1. Gap analysis per sector (Draft 6 month, final 1 year) 1.2. Specific guidelines for the financial sector to develop and ensure gender equality in participatory processes and gender mainstreaming in project selection, proposal development and implementation, based in the GCF Gender Policy <p style="text-align: center;">DELIVERABLE:</p> <ul style="list-style-type: none"> - Study for opportunities to engage the local Financial Sector in the sustainable development of the sectors. (First semester) - Characterization of the selected population or sub-sector. (First semester). -Agenda, Minutes, photographic register of the workshop and others materials that we'll be used (First semester). The workshop will allow the assessment of the first stage of the Project, where the characterization of the populations or subsectors chosen in activity 1.1 will be socialized. 2. Development of tools and materials needed to build the capacities and to identify the potential projects & programmes
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			<p>2.1. The construction of a manual to financial entities that respond to the gaps and current conditions in sustainable financing per sector identified in points 1.1 and 1.2, and providing guidance on gender mainstreaming in the financial sector based on GCF gender Policy.</p> <p>DELIVERABLE:</p> <ul style="list-style-type: none"> - Develop a manual contemplating technical parameters for the resilient to climate change road infrastructure construction. This manual currently does not exist. First draft during the first semester and the final version by the end of the year. <p>2.2. The construction of a guide to improve the identification and placement of financial resources in green projects that are presented to banks, responding to the needs identified in points 1.1 and 1.2</p> <p>DELIVERABLE:</p> <ul style="list-style-type: none"> - GUIDE: (Draft 6 month, final 1 year), guide to improve the identification and placement of financial resources in green projects that are presented to banks. <p>2.3. The construction of a training to respond to the gaps identified in points 1.1 and 1.2 in order to facilitate the access to green financing.</p> <p>DELIVERABLE:</p> <ul style="list-style-type: none"> - Training Materials (Draft 6 month, final 1 year) to strengthen green financing of the agricultural sectors in Colombia through associative schemes, developing a general training program that closes the gaps identified in order to facilitate the access of agricultural producers to green financing lines. <p>2.4. Studies per sector to identify the mitigation, evaluation, and monitoring of environmental and social risks (including Environmental and Social Impact Assessment per sector). Requested with the CN.</p> <p>DELIVERABLE:</p> <ul style="list-style-type: none"> - Environmental and social risk studies of three subsectors. Initial Draft during the first semester, final document by the second semester.
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			<p>2.5 Development of a risk assessment on line tool for the financial sector to identify environmental and social risks in projects and programmes, aligned with the IFC Performance Standards.</p> <p>DELIVERABLE:</p> <ul style="list-style-type: none"> - Second version of the existing environmental and social risk analysis tool aligned with the GCF ESS Standards, and including the following improvements: lower the scale of the projects analyzed. Developed during the second semester. <p>2.6 Development of workshops for the validation of studies and tool / Specific guidelines developed (validate 2.1, 2.2 and 2.3), ensuring gender equality in participatory processes and gender mainstreaming in project selection, proposal development and implementation.</p> <p>DELIVERABLE:</p> <ul style="list-style-type: none"> - Agenda, Minutes, photographic register of the workshop and others materials that we'll be used (Second semester). The workshop will be the place to share the products developed in activities 2.1, 2.2 and 2.3, with the objective of assessing the studies and the impact tools generated, in this phase, by the sectoral round tables. <p>3. Development of financial mechanism and Concept notes of the potential sectorial projects & programmes.</p> <p>3.1. Capacity building with financial sector on the use of financial instruments for promoting green investments, and managing climate risk as financial risk, following GCF Standards and policies.</p> <p>DELIVERABLE:</p> <ul style="list-style-type: none"> - Agenda, Minutes, photographic register of the workshop and others materials that we'll be use (Second semester). The workshop will be the space to show to financial sector the products developed in the second component of the project and raise awareness and resolve doubts about the tools developed for the financial sector, described in section 2. <p>3.2. Structuring of financial models per sector.</p> <p>DELIVERABLE:</p> <ul style="list-style-type: none"> -Document containing the analisis and structure of the financial models. (Second Semester).
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			<p>3.3 Structuring of the pre-feasibility Study per sector</p> <p>DELIVERABLE - Pre-feasibility Study (Second semester)</p> <p>3.4 Structuring of project per sector.</p> <p>DELIVERABLE: - 3 Concept notes. - Agenda, Minutes, photographic register of the workshop and others materials that we'll be used for the validation of CN with relevant sectoral round tables and other actors2 (Second semester). - 2 PPF applications completed.</p>
5.3 Funding proposals for private sector projects/programmes, including for adaptation, approved	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
5.4 Funding proposals under the Private Sector Facility programmes (small- and medium-sized enterprises and mobilizing funds at scale) submitted and approved	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<input type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
TOTAL	0-40	0-40	

SECTION 3: ADDITIONAL INFORMATION

Please explain how this grant will help deliver on the country's readiness needs as identified above and build on institutions, processes or existing work already underway in the country. Please refer to the Guidebook for more specific information on completing this section.

The Colombian Pilots of Financial Innovation seek to generate private and public innovative collaboration schemes that may address specific public policy priorities, such as the NDCs. At the same time, they are designed to identify and take advantage of business opportunities and sustainable investment from the financial and productive sectors.

The Green Protocol is a historic agreement signed by the President of Colombia Juan Manuel Santos, and the National Banking Association in representation of the Presidents of several financial institutions from the public and private sector to manage the conservation of the environment, develop social and environmental risk analysis, and green financial models as well as sustainable development. It also represents an important advance of the guild in terms of strategies and guidelines for financial institutions to add to their portfolio of credit lines and investments that may improve the quality of life of the population and to promote the sustainable use of natural resources.

Through the Green Protocol Committee, specifically under the Project "Financial Innovation Pilots", it's members seek to generate innovative schemes that can take advantage of sustainable business and investment opportunities. They are called "pilots" because it is hoped that from these cases lessons will be learned and models can be established to guide the public policy formulation and regulation, as well as the design of financial instruments, products and services aligned with the Climate Change National Priorities and Strategies.

The "Financial Innovation Pilots" are being developed in five phases as follows: i) sector analysis, which describes the general context of the sectors, ii) portfolio of mechanisms and prioritization development, iii) Pilot design as a public private partnership collaboration scheme, iv) implementation and v) socialization, and information sharing.

It is expected that within the framework of this project, several pilots will be selected that meet defined criteria, aligned with GCF investment criteria including: i) Deliver on the GCF impact areas i) alignment with the national policy, ii) alignment with the Colombian financial sector, iii) technical criteria, iv) sustainability of the mechanism and v) co-benefits generated.

For the implementation of this initiative, six sectors are defined according to the Sectorial Action Plans (PAS) for climate mitigation or adaptation of the Colombian Government (agriculture, energy, housing and construction, transport, mining, industry and water) these sector were selected by the government to complete their reduction emissions goal due to their highly impact on the environmental. For each sector a round table has been formed with the participation of public and private sector, these actors guide the development of intermediate products and the design of the pilots. The sectoral tables have the technical support of Frankfurt School, the partnership with the Readiness program of UNEP, UNDP and WRI, and including several stakeholders and support from other national and international partners (see actors below).

Although this project has been developed since 2015, during 2016 several results were obtained according to the phases defined from the beginning of the project, these results by phase are as follows:

Phase 1 - Sectoral analysis: general context of the sectors. We analyze the financing and investment trends, identifying the incentives established in the regulatory environment. In this phase the introduction is made to the sector where the following components are described: (i) generalities of the sector, (ii) policy priorities and (iii) description of the regulatory environment. In addition, a description and analysis of sectorial investment trends is made, including the following elements: (i) investment areas, (ii) investment amounts and flows,

(iii) financial mechanisms and instruments used, (iv) description (V) characterization of investments in terms of climate resilience and low carbon development, and (vi) description of the barriers to investment in climate resilience and Low carbon development, the construction of the sectoral documents is finalized, which offer a diagnostic overview of the investment trend and relevance of this for climate change, with respect to 6 sectors of the economy, ending phase I of the project.

These documents are available for public consultation at: <http://www.asobancaria.com/2016/02/01/pilotos-de-innovacion/>

This phase officially concluded on August 19 2016, the closing meeting for this stage was held in the city of Bogotá with an attendance of all participants of the different round table, at the same event the second stage was launched:

Phase 2 – Mechanism portfolio and prioritization development. In this phase, a portfolio of mechanisms linking relevant actors for each sector was developed and prioritized. The following aspects were analyzed and described: (i) a summary of existing mechanisms in Colombia, (ii) basic information on international mechanisms, their operation, costs and figures, and prerequisites for their implementation. For this phase, there was a document describing each mechanism presented by the consultants of the project, in which different solutions (some existent) are exposed to the problems raised by the working groups in the different discussions that were held. Based on this portfolio, the following results were achieved by each sector:

SECTOR	MECHANISMS
TRANSPORTATION	Climate Resilient Infrastructure
	Financing of undertakings for alternative modes of transport
	Transport oriented development
AGRICULTURE INDUSTRY	Agriculture by Contract
	Association in the agricultural sector
	Training the commercial force in the banking sector to identify and finance mitigation and adaptation investments
AGRICULTURE	Articulation for the comprehensive offer of instruments and incentives to catalyze investments that contribute to adaptation and mitigation
	Information System to identify the volume of climate financing in the banking sector
INDUSTRY ENERGY	Financing of enterprises for Energy Efficiency in industry
	Mechanisms for access to benefits of Law 1715 of 2014
	Energy Efficiency Financing

	Energy Efficiency Measurement System	
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Phase 3 - Pilot Design for Financial Innovation. At this stage, the mechanisms designed were adapted to Colombian reality seeking to fulfill the characteristic of being private public collaboration schemes in response to a specific need for public policy and taking advantage of business opportunities. Once these mechanisms were presented and discussed, a Selection Workshop was conducted with criteria defined by Asobancaria, the coordination committee and the consultants, the defined criteria are the following: i) Alignment with National Policy ii) Alignment with Financial Sector iii) Technical aspects iv) Co-Benefits. In this Workshop the mechanisms that will go on to the next phase (IV Implementation) were selected, and as a result the sectors of transportation, agriculture and industry were prioritized because the projects for these sector were more advanced and count with the conditions to generate a pilot.

As explained above.

In phase IV (implementation), The NDA and the National Banking Association aim to obtain resources from the readiness program, since it is necessary to carry out detailed structuring and conceptualization of the different mechanisms selected following the GCF standards. Even so, Asobancaria is hoping to develop financial schemes in their initial phases with part of the resources that are being requested by the present format. The implementation of these new schemes will be done in collaboration with guilds that belong to the productive sector and that are involved in the identification of projects that aim to face climate change through adaptation or mitigation initiatives.

Conformation of working groups or sectoral groups:



GREEN CLIMATE FUND

PILOTS OF FINANCIAL INNOVATION

PREPARATORY SUPPORT PROPOSAL TEMPLATE

AGE 14 OF 29 | Ver. 15 June 2017

Energy

Belongs to:

- Financial sector
- Public Sector
- Productive Sector

Coordinator group

Findeter, CORPBANCA, Bancolombia, ASOBANCARIA, WWF, DNP, CAMARA, UNERUNDPVRI CCF READINESS PROGRAMME

Industry Sector

BANCOLDEX, ANDI, Cámara de Comercio de Bogotá, BanCompartir contigo, Banco ProCredit, ASOBANCARIA, ACODAL, INnpulsa, DNP, upme

Water Sector

FINAGRO, Findeter, ASOBANCARIA, ANDI, Andesco, ACODAL, UNERUNDPVRI CCF READINESS PROGRAMME, MINVIENDA, TODOS POR UN NUEVO PAIS, MINAMBIENTE

Agricultural sector

FINAGRO, Banca de las Oportunidades, Banco Agrario de Colombia, BBVA, DNP, ASOBANCARIA, Bancolombia, Frankfurt School, USAID, LCRD, FEDEARROZ, Fedepalma, BanCompartir contigo, FEDEGAN, MESA, park Colombia, TODOS POR UN NUEVO PAIS, UNERUNDPVRI CCF READINESS PROGRAMME, MINAMBIENTE, MINAGRICULTURA

Transport Sector

INVERSOR, CORPBANCA, DAVIVIENDA, Findeter, ANDI, ASOBANCARIA, Frankfurt School, DNP, FDN, TODOS POR UN NUEVO PAIS, MINAMBIENTE

Housing Sector

ANDI, ASOCIACION DE BARRIOBANDAS DE COLOMBIA, CORPBANCA, DAVIVIENDA, DNP, BanCompartir contigo, ASOBANCARIA, Banco Agrario de Colombia, CANABASEL, CAJASAJE, Frankfurt School, IFC, UNERUNDPVRI CCF READINESS PROGRAMME

OUR PARTNERS

SECTION 4: BUDGET, PROCUREMENT, IMPLEMENTATION AND DISBURSEMENT										
4.1. Budget Plan										
Please provide a breakdown of cost estimates and implementation schedule analysed according to the activities suggested in Section 2. Please feel free to replicate this table on Excel spreadsheet if needed.										
OUTCOMES (same as in section 2)	ACTIVITIES (Same as in section 2. Include at least one specific deliverable output for each activity, and the month number in which it will be delivered to GCF)	TOTAL COST (per activity)	COST CATEGORIES				EXPENDITURE AND IMPLEMENTATION SCHEDULE (add columns if >24 months)			
			Consultants	Travel	Workshops/ Trainings	Others	6m	12m	18m	24m
1. Mapping and understanding of barriers and actors per sector	1.1. Diagnosis of the gaps and current conditions in sustainable financing and investment mostly in climate change, to develop financial solutions through the financial system, all these in the 3 sectors selected (Industry, Agriculture and transport).	15.000	15.000 ²				15.000			

² It is planned to hire a local consultancy firm, whose dedication will be full time (180 hours per month), for a period of 6 months.

	<p>DELIVERABLE:</p> <p>1. Gap analysis per sector (Draft 6 month, final 1 year)</p>									
	<p>1.2. Specific guidelines for the financial sector to develop and ensure gender equality in participatory processes and gender mainstreaming in project selection, proposal development and implementation, based in the GCF Gender Policy</p> <p>DELIVERABLE:</p> <ul style="list-style-type: none"> - Study for opportunities to engage the local Financial Sector in the sustainable development of the sectors. - Characterization of the selected population or sub-sector. (First semester). - Minutes of the workshops that are carried out. (First semester) 	15.000	5.000 ³	5.000	5.000 ⁴		15.000			

³ It is planned to hire a local consultancy firm, whose dedication will be full time (180 hours per month), for a period of 1 month.

⁴ It is planned to socialize in a workshop the advance of the program with the stakeholders from private and public sector.

2. Development of tools and materials needed to build the capacities and to identify the potential projects & programmes	2.1. The construction of a manual to financial entities that respond to the needs identified in points 1.1 and 1.2 DELIVERABLE: - Developing a Manual (above mentioned). First draft during the first semester and the final version by the end of the year.	70.000	70.000 ⁵					70.000		
	2.2. The construction of a guide to respond to the needs identified in points 1.1 and 1.2 DELIVERABLE: - GUIDE (Draft 6 month, final 1 year)	20.000	20.000					20.000		
	2.3. The construction of a training to respond to the needs identified in points 1.1 and 1.2 DELIVERABLE: - TRAINING (Draft 6 month, final 1 year)	30.000	30.000					30.000		
	2.4. Studies per sector to identify the mitigation, evaluation, and monitoring of environmental and social risks (including Environmental and Social Impact Assessment per sector). Requested with the CN. DELIVERABLE: - Environmental and social risk studies of three subsectors. Initial Draft during the first semester, final document by the second semester.	25.000	25.000					25.000		

⁵ 1. It is planned to hire a local consultant group, of civil engineers to support the leader consultant, whose dedication will be full time (180 hours per month), for a period of 3 months.

It is planned to hire a local consultancy firm, whose dedication will be full time (180 hours per month), for a period of 3 months.

It is planned to hire a local consultancy firm, whose dedication will be full time (180 hours per month), for a period of 3 months..

	- Improvement of an existing environmental and social risk analysis tool. Developed during the second semester.									
	2.5 Development of workshop validation of studies and tool / Specific guidelines developed (validate 2.1, 2.2 and 2.3), ensuring gender equality in participatory processes and gender mainstreaming in project selection, proposal development and implementation. DELIVERABLE: - Minutes of the workshops that are carried out. (Second semester)	20.000			20.000 ⁶			20.000		
3. Development of financial mechanism and Concept notes of the potential sectorial projects & programmes	3.1. Capacity building with financial sector on the use of financial instruments for promoting green investments, and managing climate risk as financial risk. DELIVERABLE: - Minutes of the workshops that are carried out. (Second semester).	10.000			10.000			10.000		
	3.2. Structuring of financial models per sector. DELIVERABLE: -Document containing the analysis and structure of the financial models.	15.000	15.000					15.000		
	3.3 Structuring of the pre-feasibility Study per sector	10.411	10.411					10.411		

⁶ It is planned to socialize in a workshop the advance of the program with the stakeholders from private and public sector

	DELIVERABLE - Pre-feasibility Study (Second semester)									
	3.4 Structuring of project per sector. DELIVERABLE: - 3 Concept notes. - Validación of CNs and search for AEs - PPF development	25.000	20.000		5.000			25.000		
CONTINGENCY (UP TO 5% OF TOTAL ACTIVITIES)		12.771								
DELIVERY PARTNER FEE (UP TO 10% OF TOTAL ACTIVITIES)		26.818 ⁷								
PROJECT MANAGEMENT COSTS		14.800 ⁸								
TOTAL		309,800	210.411	5.000	40.000	0	30.000	225.411	0	0

⁷ The resources mentioned in this ítem will be used for:

- The administrative costs derived from the procurement process, this ítem also includes the fees paid to the external attorney responsible for elaborating the contracts.
- Travel and meetings logistics.
- Asobancaria's personnel destined for the supervision of the contracts.

This ítem will cover all costs derived from the execution of the Project, Asobancaria will cover with its own resources all additional generated costs which may not be covered by this ítem. **More information are described in ítem 5.2. of this document.**

⁸ This ítem is equivalent to the following costs:

- External audit: US 4.000
- DNP: US 10800 (The NDA – DNP requires an expert with financial expertise to oversee the deliverables. (More information can be found in 5.2. of this document).

Both (External audit and DNP consultant) will be hired through an open process and having in account the Policies of Asobancaria (Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procurement process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages, equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermined amount as long as the items are included in Asobancaria's budget approved by the Board of Directors. All other procurement process must be approved at Board of Directors level).

4.2. Procurement Plan						
For goods or services to be procured/hired, list the items to be procured/hired (including consultants), the estimated cost of each item, and the procedure to be used (i.e. direct procurement, open tender, shopping, other and related thresholds). Please include the procurement plan for at least the first tranche of disbursement requested below.						
1. Project Procurement Thresholds 1.The following process thresholds shall apply to procurement of goods and works						
ITEM	ITEM DESCRIPTION	ESTIMATE D COST (US \$)	PROCUREMENT METHOD	THRESHOLDS <i>(Min-Max monetary value for which indicated procurement method must be used)</i>	ESTIMATED START DATE	PROJECTED CONTRACTING DATE
Goods and Non-Consulting Services						
Consultancy Services						
1.1. Diagnosis of the gaps and current conditions in sustainable financing and investment mostly in climate change, to develop financial solutions through the financial system, all these in the 3 sectors selected (Industry, Agriculture and transport).	Local Consultancy Firm ⁹ expert in sectoral diagnostics, segmentation and gap identification, with experience in different sectors of the Colombian economy	\$15.000	Open Process. Refer to the document "Acquisition BYS", numeral 8.	Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procurement process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages, equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as long as the items are included in Asobancaria's budget approved by the Board of Directors. All other procurement	1 st Q. First semester 2018	1 st Q. First semester 2018

⁹ For the correct operation of the project, the consultants must be local, since they know the political, economic and social context of the sectors that are being worked on, as well as to leave installed capacities in the country. The cost of the consultancy firm corresponds to the development of the core of the project, this is the reason why the highest expenditure of the resources is destined for this purpose.

				process must be approved at Board of Directors level.		
1.2. Study for opportunities to engage the local Financial Sector in the sustainable development of the sectors. Include of specific guidelines for the financial sector to develop and ensure gender equality in participatory processes and gender mainstreaming in project selection, proposal development and implementation, based in the GCF Gender Policy..	Local Consultancy Firm ¹⁰ that counts with a multidisciplinary team to carry out characterization of the sub-sector or the population selected. The firm will take into account the special circumstances of gender, vulnerability and environmental concerns surrounding the selected target of the consultancy.	\$5.000	Open Process. Refer to the document "Acquisition BYS", numeral 8.	Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procuremet process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages, equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as long as the items are included in Asobancaria's budget approved by the Board of Directors. All other procurement process must be approved at Board of Directors level.	1 st Q. First semester 2018	1 st Q. First semester 2018
2.1. The construction of a manual to financial entities that respond to the needs identified in points 1.1 and 1.2.	Local Consultancy Firm ¹¹ that counts with a team of Engineers with experience in design and construction of hydraulic projects road infrastructure sector with a minimum experience of having handled 10 projects. The specific knowledge that is needed is not common it will be need a group of specialist on	\$70.000	Open Process. Refer to the document "Acquisition BYS", numeral 8.	Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procuremet process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages, equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as	2 nd Q. First semester 2018	2 nd Q. First semester 2018

¹⁰ For the correct operation of the project, the consultants must be local, since they know the political, economic and social context of the sectors that are being worked on, as well as to leave installed capacities in the country. The cost of the consultancy firm corresponds to the development of the core of the project, this is the reason why the highest expenditure of the resources is destined for this purpose.

¹¹ For the correct operation of the project, the consultants must be local, since they know the political, economic and social context of the sectors that are being worked on, as well as to leave installed capacities in the country. The cost of the consultancy firm corresponds to the development of the core of the project, this is the reason why the highest expenditure of the resources is destined for this purpose.

	<p>this topics. Besides that team will be constantly in field visits, so the consultant contract include the displacement of the team.</p>			<p>long as the items are included in Asobancaria's budget approved by the Board of Directors. All other procurement process must be approved at Board of Directors level.</p>		
<p>2.2. The construction of a guide to respond to the needs identified in points 1.1 and 1.2</p>	<p>Local Consultancy Firm¹² that counts with experience in accompaniment, development and management in the implementation of projects in financial sector with minimum 3 years of experience.</p>	<p>\$20.000</p>	<p>Open Process. Refer to the document "Acquisition BYS", numeral 8.</p>	<p>Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procuremet process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages, equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as long as the items are included in Asobancaria's budget approved by the Board of Directors. All other procurement process must be approved at Board of Directors level.</p>	<p>2nd Q. First semester 2018</p>	<p>2nd Q. First semester 2018</p>
<p>2.3. The construction of a training to respond to the needs identified in points 1.1 and 1.2</p>	<p>Local Consultancy Firm¹³ that counts with experience in accompaniment, development and management in the implementation of projects in agricultural sector with minimum 3 years of experience.</p>	<p>\$30.000</p>	<p>Open Process. Refer to the document "Acquisition BYS", numeral 8.</p>	<p>Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procuremet process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages,</p>	<p>2nd Q. First semester 2018</p>	<p>2nd Q. First semester 2018</p>

¹² For the correct operation of the project, the consultants must be local, since they know the political, economic and social context of the sectors that are being worked on, as well as to leave installed capacities in the country. The cost of the consultancy firm corresponds to the development of the core of the project, this is the reason why the highest expenditure of the resources is destined for this purpose.

¹³ For the correct operation of the project, the consultants must be local, since they know the political, economic and social context of the sectors that are being worked on, as well as to leave installed capacities in the country. The cost of the consultancy firm corresponds to the development of the core of the project, this is the reason why the highest expenditure of the resources is destined for this purpose.

				equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as long as the items are included in Asobancaria's budget approved by the Board of Directors. All other procurement process must be approved at Board of Directors level.		
2.4. Studies per sector to identify the mitigation, evaluation, and monitoring of environmental and social risks (including Environmental and Social Impact Assessment per sector). Requested with the CN. Development of a risk assessment on line tool for the financial sector to identify environmental and social risks in projects and programmes, aligned with the IFC Performance Standards.	Local Consultancy Firm ¹⁴ that counts with experience in accompaniment, development and management in the evaluation of the Environmental and Social riks, with minimum 5 years of experience.	\$25.000	Open Process. Refer to the document "Acquisition BYS", numeral 8.	Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procuremet process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages, equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as long as the items are included in Asobancaria's budget approved by the Board of Directors. All other procurement process must be approved at Board of Directors level.	3 rd Q. Second semester 2018	3 rd Q. Second semester 2018
3.2. Structuring of financial models per sector.	Development of financial mechanisms of the sectorial projects & programmes National consultants	\$15.000	Open Process. Refer to the document "Acquisition BYS", numeral 8.	Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procuremet process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages,	3 rd Q. Second semester 2018	3 rd Q. Second semester 2018

¹⁴ For the correct operation of the project, the consultants must be local, since they know the political, economic and social context of the sectors that are being worked on, as well as to leave installed capacities in the country. The cost of the consultancy firm corresponds to the development of the core of the project, this is the reason why the highest expenditure of the resources is destined for this purpose.

				equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as long as the items are included in Asobancaria's budget approved by the Board of Directors. All other procurement process must be approved at Board of Directors level.		
3.3 Structuring of the pre-feasibility Study per sector	Development of the pre-feasibility Studies of the sectorial projects & programmes National consultants	\$10.411	Open Process. Refer to the document "Acquisition BYS", numeral 8.	Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procuremet process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages, equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as long as the items are included in Asobancaria's budget approved by the Board of Directors. All other procurement process must be approved at Board of Directors level.	4 th Q. Second semester 2018	4 th Q. Second semester 2018
3.4 Structuring of project per sector.	Development of financial mechanisms and concepts notes of the potential sectorial projects & programmes National consultants	\$20.0000	Open Process. Refer to the document "Acquisition BYS", numeral 8.	Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procuremet process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages, equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as long as the items are included in Asobancaria's budget approved by the	4 th Q. Second semester 2018	4 th Q. Second semester 2018



READINESS AND PREPARATORY SUPPORT

PROPOSAL TEMPLATE

				Board of Directors. All other procurement process must be approved at Board of Directors level.		
Project Management	DNP consultant. The NDA – DNP requires an expert with financial expertise to oversee the deliverables. - More information can be found In 5.2.of this document.	\$10.800	Open Process having in account the Policies of Asobancaria.. Refer to the document "Acquisition BYS", numeral 8.	Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procuremet process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages, equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as long as the items are included in Asobancaria’s budget approved by the Board of Directors. All other procurement process must be approved at Board of Directors level.	1 th Q. Firts semester 2018	4 th Q. Second semester 2018
	External Audit	\$4.000	Open Process having in account the Policies of Asobancaria. Refer to the document "Acquisition BYS", numeral 8.	Please refer to literal C, General Policies for Procurement of Asobancaria. According to the Certificate of the Incorporation of Asobancaria there are two levels for procuremet process, the General Attorney and the Legal Representative. The General Attorney may sign contracts up to 400 colombian minimum monthly wages, equivalent to US \$ 100.000 and the Legal Representative may sign contracts or agreements of indetermeined amount as long as the items are included in Asobancaria’s budget approved by the Board of Directors. All other procurement process must be approved at Board of Directors level.	4 th Q. Second semester 2018	4 th Q. Second semester 2018
SUB-TOTAL (US \$)		\$225.211				

4.3. Disbursement schedule

Specify the proposed schedule for requesting disbursements from the GCF, including amounts and periodicity. For amounts requested, keep to multiples of USD 5,000, and for periodicity, specify whether it's quarterly, bi-annually or annually only. Asobancaria will implement the requested readiness support and will lead the implementation of the programme under the guidelines of the coordination committee composed by the NDA, Ministry of Environment and the Presidency of Green Protocol. Activities under this readiness proposal will be implemented in parallel over a 12-month period.

Taking into account the specificities of procurement and consultant services, as well as periodicity of activities to be implemented, it is proposed that disbursements are made to Asobancaria in three tranches:

1st Tranche: USD 55,000 (US Dollar one hundred and fifty thousand only); the first disbursement will be made upon or after effectiveness of the Grant Agreement and also upon fulfilment of the disbursement conditions specified in the Grant Agreement and Standard Conditions.

2nd Tranche: USD 200,000 (US Dollar one hundred thousand only); the second disbursement will be made upon submission of an interim progress report after the first 6 months of project implementation. It will include the submission of the financial statement to determine if the project has met the 70% expenditure rate of the first disbursement.

Submit a draft progress report after 9 months of implementation.

Final Tranche: USD 54,800 (US Dollar fifty nine thousand eight hundred only) will be transferred upon submission of a project completion report and final Audit Report. Submission of a completion and audit report will be furnished no later than three (3) months after the completion of the Readiness Support.

Contingency: The budget will be used for any unforeseen programme (output level) cost that is unrelated to implementation/service fee.

Asobancaria as delivery partner will secure that during the implementation of this readiness proposal:

- The director of the Sustainability area of Asobancaria with the support of the staff from this area will provide day to day guidance to the coordinator and the consultancy firm will facilitate the arrangement of meetings, the access to relevant information and the arrangements of the logistics of workshops among others.
- Asobancaria's Sustainability Direction will be responsible for carrying out the procurement of this readiness, however the final decision on the selection of the firm and consultants will require an approval from the sectorial leaders.
- The consultants will be paid according to the deliverables
- The Consultancy Firm will also assist the coordinators appointed for each of the roundtables set up for each pilot when required by the sectorial table.
- The Consultancy Firm firms and the consultants will coordinate meetings with Asobancaria in order to review progress and identify bottlenecks that should be addressed

4.4. Additional information

This box provides an opportunity to include further explanations related to the budget, procurement plan and disbursement schedule, including any details on the assumptions to justify costs presented in the budget.

DELIVERY PARTNER FEE

This item will help cover the expenses generated for Asobancaria to execute the project, the surplus amount, not covered by this item, will be assumed entirely by Asobancaria.

Administrative expenses generated from the procurement process, this item includes the fees paid to the lawyer in order to structure contracts.

Portion of the expenses of Asobancaria's personnel in order to supervise the contracts derived from the project.

Asobancaria's Administrative Expenses	COP\$	USD\$
Lawyer (as described above)	\$ 50.000,00	USD 16,67
10% of salary of the Corporate Affairs Vice-president	\$ 2.000.000,00	USD 666,67
10% of salary of Sustainability and Financial Education Director	\$ 1.500.000,00	USD 500,00
100% of salary of the Master Professional	\$ 4.000.000,00	USD 1.333,33
100% of salary of Junior Professional	\$ 2.000.000,00	USD 666,67
TOTAL MONTHLY ADMINISTRATIVE EXPENSES DERIVED FROM THE PROJECT	\$ 9.550.000,00	USD 3.183,33
TOTAL ANNUAL ADMINISTRATIVE EXPENSES DERIVED FROM THE PROJECT	\$ 114.600.000,00	USD 38.200,00
DELIVERY PARTNER FEE (UP TO 10% OF TOTAL ACTIVITIES)		USD 26.818,00
SURPLUS AMOUNT NOT COVERED BY THIS ITEM		USD 11.382,00

TRAVELS

Six trips will be made to the following destinations (all from the city of Bogotá):

- Cundinamarca (One day of travel)
- Huila (two days of travel)
- Risaralda (two days of travel)
- Boyacá (One day of travel)
- Caldas (two days of travel)
- Tolima (One day of travel)

On each one of these trips will be TREE representants of Asobancaria.

	Days	Number of persons	Cost per person	Total (USD)
Caldas	3	3	\$ 130	\$ 1.167
Huila	3	3	\$ 130	\$ 1.167
Risaralda	3	3	\$ 130	\$ 1.167
Cundinamarca	2	3	\$ 83	\$ 500
Boyacá	2	3	\$ 83	\$ 500
Tolima	2	3	\$ 83	\$ 500
			TOTAL	\$ 5.000

SECTION 5: IMPLEMENTATION ARRANGEMENTS AND OTHER INFORMATION

5.1. Please attach an “implementation map” or describe how funds will be managed by the NDA/FP or delivery partner

If the entity implementing the readiness support is not an accredited entity of the GCF, please complete the [Financial Management Capacity Assessment \(FMCA\)](#) questionnaire and submit it with this proposal.

Refer to the document "Formalization of contracting", Macro process, page 10, numeral 32

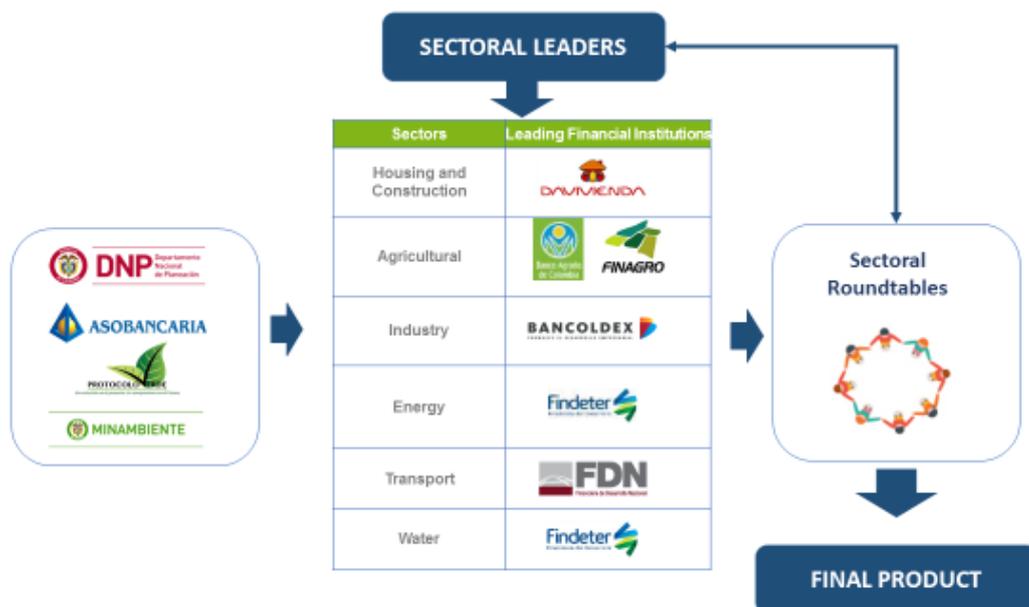
Please add an explanation of the implementation arrangement:

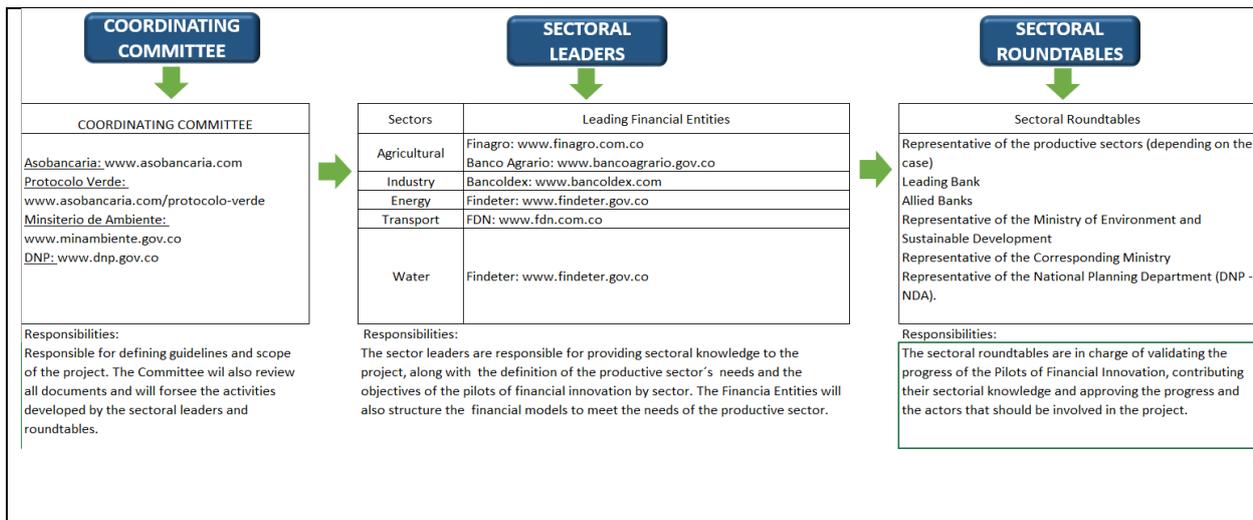
The Readiness will be implemented by Asobancaria under the guidelines from the government that takes part in the project through the representants from the diferents Ministries and organizations like DNP who make part of the different sectoral Roundtables which guidance the project. Each sectorial round table have the participation from two representants of two different ministries and one representant form the DNP.

The Financial Innovation Pilot Project has a coordinating committee which oversees the development and scope of the project, as well as generating guidelines for it. Said committee will oversee and monitor the adequated management of resources.

For each of the sectors in the project, there is a sectorial leader, the leadership of each table is in charge of a financial institution, these leading entities have the knowledge in each of the sectors, so they providethe proper guidelines, which are an initial proposal of the needs in the project and the possible allocation of resources.

The proposals of the leaders are discussed, evaluated and validated by the sectorial roundtables, whose final decision determines the destination of the financial resources obtained.





5.2. Other relevant information

This box provides an opportunity to include any important information you wish to bring to the attention of the GCF Secretariat, but did not have an opportunity to provide in the sections above.

NOTE 1:

PROJECT MANAGEMENT COSTS WILL INCLUDE:

NDA financial specialist capacity US 10.800:

As part of the actions to contribute to the country ownership of this readiness proposal and to link its outcome to the overall implementation of the Colombian Climate Finance Strategy, an expert will be hired for a period of six months during the second semester of the implementation of the proposal with a part time dedication. This expert will assist DNP with following management tasks:

- To oversee the implementation of the Readiness proposal by focusing on the completeness, robustness, relevance, feasibility and alternatives to scale up the financial models for each of the selected pilots.
- To lead the knowledge management and sharing of the project outcomes among public agencies and in the Colombian Climate Finance Committee.

Deliverables

- Document with diagnostic, analysis and recommendations for scaling up the financial models of the pilots and the arrangements to replicate them.
- Document summarizing the public sector learning of the outcomes of this readiness proposal.