
Readiness Proposal

**with the Food and Agriculture Organization of the United Nations (FAO)
for Islamic Republic of Afghanistan**

18 December 2019 | NDA Strengthening, Country Programming & Entity Support



**GREEN
CLIMATE
FUND**

Readiness and Preparatory Support Proposal Template

Programme title:	Further Strengthening Country Capacity for Engagement with GCF and Direct Access to Climate Finance (GCF Readiness II)
Country:	Afghanistan
National designated authority:	National Environmental Protection Agency
Implementing Institution:	Food and Agriculture Organization of the United Nations
Date of first submission:	23 August 2019
Date of current submission / version number	20 November 2019 V.3



GREEN
CLIMATE
FUND

How to complete this document?

- Please visit the [Empowering Countries](#) page of the GCF website to download the Readiness Guidebook and learn how to access funding under the GCF Readiness and Preparatory Support Programme.
- This document should be completed by National Designated Authorities (NDA) or focal points with support from their Delivery Partners where relevant. Once completed, this document should be submitted to the GCF by the NDA or focal point to countries@gcfund.org.
- Please be concise. If you need to include any additional information, please attach it to the proposal.
- If the Delivery Partner implementing the Readiness support is not a GCF Accredited Entity for project Funding Proposals, please complete the Financial Management Capacity Assessment (FMCA) questionnaire and submit it prior to or with this Readiness proposal. The FMCA is available for download at the [Library](#) page of the GCF website.

Where to get support?

- If you are not sure how to complete this document, or require support, please send an e-mail to countries@gcfund.org.
- You can also complete as much of this document as you can and then send it to countries@gcfund.org, copying both the Readiness Delivery Partner and the relevant GCF Country Dialogue Specialist and Regional Advisor. Please refer to the [Country Profiles](#) page of the GCF website to identify the relevant GCF Country Dialogue Specialist and Regional Advisor.
- We will get back to you within five (5) working days to acknowledge receipt of your submission and discuss the way forward.

Note: Environmental and Social Safeguards and Gender

Throughout this document, when answering questions and providing details, please make sure to pay special attention to environmental, social and gender issues, particularly to the situation of vulnerable populations, including women and men. Please be specific about proposed actions to address these issues. Consult Annex IV of the Readiness Guidebook for more information.

Please submit the completed form to:

countries@gcfund.org

Please use the following naming convention for the file name:

“GCF Readiness Proposal-[Country]-[yyymmdd]”



1. SUMMARY			
Country submitting the proposal	Country name:	Afghanistan	
	Name of institution representing NDA or Focal Point:	National Environmental Protection Agency	
Country submitting the proposal	Name of contact person:	Schah-Zaman Maiwandi	
	Contact person's position:	Director General	
Country submitting the proposal	Telephone number:	+93 (0) 749 499 999	
	Email:	schah-zaman@gmx.com	
Country submitting the proposal	Full office address:	6 th District, Dar-ul-Aman, Sanatorium's Road, Kabul, Afghanistan.	
	Additional email addresses that need to be copied on correspondences:	techddg.nepa@gmail.com pointddg.nepa@gmail.com afddg.nepa@gmail.com ccd.nepa@gmail.com	
Date of initial submission	23 August 2019		
Last date of resubmission	31 October 2019	Version number	2
Which institution will implement the Readiness and Preparatory Support project?	<input type="checkbox"/> National designated authority <input checked="" type="checkbox"/> Accredited entity <input type="checkbox"/> Delivery partner		
	<u>Name of institution:</u>	Food and Agriculture Organization of the United Nations	
Which institution will implement the Readiness and Preparatory Support project?	Name of official: Alexander Jones		
	<u>Position:</u> Director, CBC	Telephone number: (+39) 06 5705 2331 Email: CBC-Director@fao.org	
Which institution will implement the Readiness and Preparatory Support project?	<u>Additional email addresses that need to be copied on correspondences:</u>		
	FAO-AF@fao.org Kentaro.Aoki@fao.org Moeen-uddin.Siraj@fao.org HangThiThanh.Pham@fao.org FAO-GCF-Team@fao.org Savis.sadeghian@fao.org Rajendra.Aryal@fao.org		

<p>Title of the Readiness support proposal</p>	<p>Further Strengthening Country Capacity for Engagement with GCF and Direct Access to Climate Finance: (GCF Readiness II)</p>		
<p>Type of Readiness support sought</p>	<p>Please select the relevant GCF Readiness activity area below (click on the box):</p> <p><input checked="" type="checkbox"/> I. Country capacity for engagement with GCF</p> <p><input checked="" type="checkbox"/> II. Country programming process</p> <p><input checked="" type="checkbox"/> III. Direct access to climate finance</p> <p><input type="checkbox"/> IV. Climate finance accessed</p> <p><input type="checkbox"/> V. Formulation of national adaptation planning and/or other adaptation planning processes</p>		
<p>Brief summary of the request</p>	<p>The Government of Islamic Republic of Afghanistan (GoIRA) has been engaged with the Green Climate Fund (GCF) to help the country develop and implement durable adaptation and mitigation actions to pursue climate resilient and low emission development pathways. The National Environment Protection Agency (NEPA) – GCF National Designed Authority (NDA) – is implementing an initial Readiness and Preparatory Support project (hereafter referred to as ‘Readiness I’) to strengthen the NDA’s capacity and coordination mechanisms, develop No Objection Procedures (NOP) and an initial GCF country programme.</p> <p>To further strengthen the NDA’s capacity for strategic engagement with GCF, the NDA has requested FAO to develop this second Readiness proposal (hereafter referred to as ‘Readiness II’) to:</p> <ol style="list-style-type: none"> 1. Further strengthen NDA capacity, addressing the gaps identified in Readiness I; 2. Increase stakeholder engagement, particularly at sub-national levels and of civil society and private sector; 3. Strengthen capacity for gender considerations in GCF country programming and projects; 4. Further develop the Country Programme; 5. Develop system and capacity of NEPA for MRV of climate finance; 6. Prepare for DAE accreditation; and 7. Develop climate finance strategy including strategy for the private sector to access GCF and for unblocking private investments in climate actions. <p>The Readiness II implementation will draw on the NDA office and coordination mechanisms established under Readiness I while providing critical technical support a more strategic engagement with the GCF to boost climate finance in Afghanistan. It will coordinate with and benefit from complementary projects such as the recently approved Adaptation Fund (AF) grant through South-South cooperation to support NDA to establish national implementation entities for the AF and the GEF funded FAO project on Capacity building for Transparent Reporting (CBIT) in land and agriculture sectors that is being formulated.</p>		
	<p>USD 999,987</p>	<p>Anticipated duration:</p>	<p>24 months</p>
<p>Has the country received or is expecting to receive other Readiness and Preparatory Support funding allocations (including adaptation planning) from GCF or other donors?</p>	<p><input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</p> <p><i>Strengthening NEPA through GCF Readiness and Preparatory Support Programme, available here.</i></p>		

2. BACKGROUND

Afghanistan is one of the most vulnerable countries to climate change. It is a member of the V20 group which represents the most climate-sensitive countries in the world. The 2018 Global Climate Risk Index¹ places it as the world's 24th most vulnerable country to climate change.

The country is landlocked with a population of over 31.6 million people – a population that is rapidly expanding due to a high birth rate and returning international refugees. 61 percent of people rely on agriculture for their livelihoods, and it is the key source of income for most of the 16 million rural poor. Increasing droughts, floods and other extreme weather events threaten food and environmental security and hamper economic development. Compounding this is the fact that the country has experienced 40 years of conflict, which have left many institutions without the ability to do sufficient long-term planning.

The Government of Islamic Republic of Afghanistan (GoIRA) has begun to place climate change at the core of its development agenda. This is evident in a number of national strategies and plans such as:

- ACCSAP (Afghanistan Climate Change Strategy and Action Plan);
- Draft NAP (National Adaptation Plan for Afghanistan);
- NDC (Nationally Determined Contribution to the Paris Agreement);
- NAMA (Nationally Appropriate Mitigation Actions for Afghanistan);
- NAPA (National Adaptation Programme of Action for Climate Change);
- INC (Initial National Communication); and
- SNC (Second National Communication).

However, capacity and resources for implementing these priorities and agenda remain low. As indicated in its NDC, Afghanistan needs USD 17 billion for priority adaptation and mitigation measures by 2030. If the country is to access adequate and timely climate finance to implement these strategies and plans, it must address gaps in institutional capacity at various levels to build a good understanding of climate change impacts as well as development impacts on climate change, and to leverage funding for implementation of climate actions and monitoring of their impacts.

The GoIRA has been engaged with the GCF to help the country develop and implement durable adaptation and mitigation actions to transform toward climate resilient and low emission development. GoIRA has assigned the National Environment Protection Agency (NEPA) – the apex body for environment and climate change – to be the GCF National Designated Authority (NDA), as well as the Operational Focal Point of the Global Environment Fund (GEF) and the Adaptation Fund. NEPA is leading the GoIRA multi-sectoral National Climate Change Committee (NCCC) and the Environmental Coordination Committee (ECC) and is supporting Afghan line ministries in accessing Global Climate Finance Mechanisms (GCFMs).

To enhance the NDA capacity for engagement with the GCF, a Readiness and Preparatory Support project ('Readiness I') is being implemented to: (i) assess NDA capacity gaps and provide trainings on GCF priorities and processes; (ii) establish GCF coordination mechanisms that are aligned with and strengthen the National Climate Change Committee (NCCC); (iii) develop No Objection Procedures (NOP) and implementation guidelines; (iv) develop an initial GCF country programme with agreed procedures for its continued evolution as an important mechanism to promote climate finance in Afghanistan; and (v) facilitate stakeholder consultations and gender considerations in climate action planning and financing.

¹ GERMANWATCH, GLOBAL CLIMATE RISK INDEX 2018, Who Suffers Most from Extreme Weather Events? Weather-related Loss Events in 2016 and 1997 to 2016.



The implementation of Readiness I, particularly the NEPA rapid institutional capacity assessment in June 2019², review of existing national climate change coordination mechanisms and learnings from NEPA's engagement with line ministries to generate climate change project ideas for GCF in early 2019, have pointed to the following needs to further strengthen NEPA/NDA capacity:

- Address the gaps in NEPA's technical capacity to perform its core institutional functions of policy development, monitoring and evaluation, planning, developing sustainable environmental and climate change concepts and project design;
- Enhance communication, coordination and services to clients (i.e. line ministries) and stakeholders to unblock investments in sustainable environment management and climate action, both from by the public and private sector;
- Develop systems and capacity including the use of technologies for enhanced accessible data and statistics and monitoring of environment, climate change and associated actions; and
- Promote innovative climate change adaptation and mitigation and environmental technologies.

In addition, with the aim to enhance national ownership of the GCF and Afghanistan's capacity for direct access to global climate finance, in April 2019 NEPA organized a workshop to learn from other countries' experiences with regards to the GCF national implementation modality and direct access. As a result, three private banks (Ghazanfar Bank, Azizi Bank and Afghan United Bank) have expressed interest in engaging with the GCF by becoming Direct Access Entities (DAEs). Next steps for DAE establishment have been identified including the establishment of Technical Committee for Direct Access to climate finance in Afghanistan. NEPA is determined to identify and prepare potential national organizations, both public and private for accreditation as DAE.

The implementation of Readiness I has also provided the following initial learnings:

- Stakeholder engagement process has been successful and fruitful since the project and NEPA have gained the interest of relevant stakeholders in accessing the GCF funding;
- The establishment of GCF-focused multi stakeholder coordination mechanism takes time and require coordinated effort by different divisions within NEPA;
- Much more tailored capacity building and support are required to help line ministries, local governments and stakeholders develop project ideas/concept notes and proposals for accessing GCF and other climate finance
- As a result, the Country Programme development is expected to take time.
- The No-Object Procedures and web-portal for climate information and finance flows generate a lot of interest and are perceived very useful, particularly country programming, raising commitments to climate change issues and enhancing transparency of climate finance flows; and
- Micro assessment of a line ministry as a potential Executing Entity for a GCF project implementation indicates that public and private organizations in Afghanistan may not pass the GCF accreditation assessment in the near future but require time to build their capacities.

To respond to the needs and ensure continuity of the initial NDA capacity building, NEPA with technical support from FAO has developed this second Readiness and Preparatory Support proposal ('Readiness II'), drawing on the above-mentioned initial learnings. The overall objective of the Readiness II is to draw on critical technical support for a more strategic engagement with the GCF to boost climate finance in Afghanistan, strengthen the country programming process and lay a foundation for direct access to climate finance. More specifically the project aims to:

Further strengthen NDA capacity, addressing the identified capacity gaps. The above-mentioned NEPA institutional capacity assessment and the GCF Readiness self-assessment and action planning being undertaken under Readiness I will result in a detailed NDA capacity development plan with budget to be implemented through Readiness II and other mechanisms. Readiness II will implement priority actions under this work plan, focusing on immediate needs such as planning, communication, organization capacity of NEPA to institutionalize the GCF coordination mechanisms, application and refinements of the NOP and GCF Programme/Project Screening and Prioritization, Direct Access Entity

² Independent assessment initiated by NEPA



accreditation support, etc. NDA capacity building will be mostly in the form of on-the-job trainings for concerned departments of NEPA accompanied with preparation of training materials, guidelines and SOPs. Learning from experiences of other countries in the region will be promoted through in-country exchanges and a visit to a successful NDA.

The NDA capacity gaps assessment undertaken in Readiness-I reveals that the NDA does not have in place all the capacities needed to lead the country's engagement with the GCF. The main gaps are:

- **Institutional functions:** NEPA lacks an environment strategy and policy and proper mechanisms and systems for environmental monitoring and inspection, monitoring and evaluation of policies, coordination, collaboration, cooperation and public outreach, climate relations management, performance management mechanism as well as centralized and accessible data and statistics.
- **Technical capacity:** Despite new cadre of young technocrats in the leadership and motivated staff, NEPA has insufficient professional and technical capacity to perform its core functions of policy development, planning, monitoring the implementation of environmental and climate change laws, policies and procedures and driving innovations. Human resources are limited for quality analysis and the development of sustainable environmental concepts and project design.
- **Stakeholder engagement and coordination:** NEPA has established coordination mechanisms including the National Climate Emergency Committee that has been established under the approval of minister's council. However, there is insufficient internal coordination among NEPA departments, lack of a communication strategy, no established services to climates and stakeholders and inadequate coordination and interaction with external partners and stakeholders. The GCF-focused multi stakeholder coordination mechanism established in Readiness I will be part of and strengthen the National Climate Emergency Committee. However, continued capacity building with a focus on institutional capacity will be critical to sustain these mechanisms.
- **Access climate finance:** NEPA being the designated authority for global environmental and climate financial resources has conducted several workshops in past years to introduce global financial mechanisms to line ministries. This includes the workshop in April 2019 to discuss direct access through National Implementation Entities (NIE). These together with trainings under Readiness I include an initial training on MRV of climate finance will be an important foundation for NEPA to facilitate Afghanistan direct access to global climate finance including the GCF. However, given the current limited capacity of NEPA, line ministries as well other stakeholders in developing and managing projects, this requires time and capacity building efforts.
- **Private sector mobilization:** private sector was included in general 'stakeholders' in the NEPA rapid institutional capacity assessment. In Country self-assessment of GCF readiness, conducted by NEPA, there is 0 baseline for the private sector mobilization and apart from a suggestion for training for the private sector, no specific follow up actions were identified. Readiness I is facilitating a further analysis of this issue which will be the basis for Readiness II activities.

The SWOT analysis of NEPA points to the following capacity building needs:

Institutional Functions:

- Institutional strengthening for the development of strategy and policy related to environment.
- Development of proper mechanisms and system for stakeholder engagement.
- Development of centralized information and knowledge management system.
- Research and survey.

Human Resources:

- Development of Human Resources Management Plan and Policy.
- Capacity building programs.

Financial and Technological Resources:



- Provision of ICT and information management systems.
- Institutional strengthening to supervise and monitor the internationally funded projects related to environment (all are implemented by other ministry, with almost no assistance to NEPA from these projects).

Stakeholders Relation Management:

- Development of communication strategy.
- Development of proper mechanism for the endorsement of clients and stakeholders' requests.
- Development of proper mechanism for coordination and interaction with external partners and stakeholders.

Readiness I is developing an action plan to address the above-mentioned gaps and capacity building needs. Some of the actions will already be implemented in Readiness I particularly through the planned training activities and enhanced coordination mechanisms but the majority will be addressed in Readiness II.

Upgrade existing systems and capacities for MRV of climate finance. Building on the initial stock taking of MRV tools and training for NDA staff in Readiness I, as well as the Afghanistan Climate Public Expenditure and Institution Review (CPEIR) and the pilot of Afghanistan Climate Budget Guideline (ACBG) by MAIL, MEW and MRRD to report on *climate relevance* and *climate sensitivity* of the sector budget, Readiness II will work to set up systems with tools, SOPs and train NEPA staff to work with line ministries, development partners, NGOs as well as the private sectors to track climate finance and their results and impacts. This ambitious undertaking will be an evolving process starting with existing tools – including the online portal set up under Readiness I (see Deliverable 1.4.2) – information and capacities in line ministries as well as coordination mechanisms between NEPA and development partners for information collection and analysis. Complementarities with the FAO GEF Capacity Building for Transparent Reporting (CBIT) on climate change adaptation and mitigation in land and agriculture sectors that is being formulated will be built with the ultimate aim to have an on-line MRV system as part of the CC portal.

Further develop the GCF country programme. Readiness I will result in an initial GCF Country Programme with (i) *near term priorities* that include GCF funding proposals being developed by international Accredited Entities (AE) and Readiness proposals; (ii) pipeline of programme/project ideas, including the 51 project ideas proposed by line ministries through an initial process coordinated by the NDA in early 2019 and relevant programmes/projects extracted from national strategies and plans; and (iii) agreed procedures and processes for further development of the GCF Country Programme. Readiness II will support the line ministries and other stakeholders to further develop programme/project ideas and concept notes in line with GCF criteria and build capacity of the GCF Steering Committee (established in Readiness I) to use the GCF Programme/Project Screening and Prioritization Tools to identify programmes/projects to be the *medium term* priorities with clear actions for their further development. The GCF quarterly coordination meetings will be the platform to share and discuss the progress of the Country Programme. This is expected to be a long-term process with dedicated efforts to provide tailored capacity building and coaching for line ministries, local governments and other stakeholders as learned from Readiness I.

Enhance stakeholder engagement with focus on improving climate change and GCF awareness through innovative communication strategies to generate positive behavioral change, and active participation of sub-national authorities, civil society and the private sector. Readiness II will deepen the support to line ministries to build technical capacity to align their project ideas and proposals with the country's NDC and other strategic priorities and GCF investment criteria, contributing to a robust GCF Country Programme. Technical capacity building of line ministries will build on Climate Change Division-NEPA past training workshops on "How to Access GCFMs and Effective Usage of Climate Change Adaptation and Mitigation Projects" and the GCFMs Charts and Toolkits in both English and



local languages developed to facilitate the Afghan line ministries to better understand how to access GCFMs.

Strengthen capacities for incorporating gender in climate finance. Building on the gender assessment in Readiness I, guidelines for mainstreaming gender in climate finance proposals, appraisal and decision making will be developed including a training programme to apply the GCF Gender Guidebook in developing GCF Country Programme and programme/project concept notes and proposals.

Prepare for Direct Access Entity accreditation. Readiness II will support the implementation of the steps identified at the above-mentioned GCF NIE and direct access workshop to prepare potential entities for DAE accreditation. The NDA will establish a *Technical Committee for DAE Accreditation* with members from NEPA but also MOF and relevant agencies, ensuring the right composition of expertise (on finance, safeguards, CC programme and project experience as well as GCF accreditation compliance). The NDA in consultation with the Technical Committee for DAE Accreditation will develop a strategy for direct access to climate finance (GCF, AF and other mechanisms) and to build national capacity for DAE/National Implementation Entities (NIE). The strategy would include criteria for DAE/NIE that will be used in the call(s) for expression of interest by public and private entities. Technical support will be provided for the Committee to undertake initial assessment of the potential entities, using the pre-defined criteria to determine 'fit for purpose' scope and levels of accreditation, identify potential institutions, including firming up the engagement by the private banks that have expressed interest and develop a process to support 1-2 entities to obtain nominations from the NDA, register for self-assessment and prepare and submit accreditation documentation.

Develop a strategy for Afghanistan private sector's engagement with the GCF including the GCF Private Sector Facility programmes (small and medium scale enterprises and others) and options to combine public, international finance instruments (loans, equity, others) and private investments to unblock climate finance. Workshops and seminars will be organized for the private sector to develop a good understanding of mechanisms to access GCF funding and to discuss an enabling environment to unblock private investments for climate actions.

Readiness II will layout important mechanisms and capacities to institutionalize GCF coordination roles and responsibilities in NEPA's mandate, core functions and work programme.

Activities will start with a study on private investment in economic sectors to understand the potentials for investing in climate actions, the identification of private sectors to be engaged, building their capacity for engaging with GCF and the development of a strategy for private sector mobilization. The workshop on DAE and national implementation in April 2019 has generated interest from the banking sector. Other sectors, in which most private sector activities concentrate such as agriculture, transport, storage and communications, construction and production of food, beverages (OECD, 2019) will be prioritized for engagement. The strategy will inform the further development of the GCF Country Programme which is envisaged to contain only public finance projects by the end of Readiness I.

Readiness II, together with complementary projects, will support GoIRA mobilize resources, from the GCF and other climate finance windows, to implement priorities of the ACCSAP, NAPA and NDC in a coordinated manner and through systematic multi-sectoral, multi-stakeholder planning processes. Enhanced capacities of line ministries, local government and stakeholders, particularly the private sector in developing climate adaptation and mitigation projects will be instrumental in this regard. Furthermore, the improved MRV systems will support GoIRA in reporting on the NDC and other UNFCCC commitments.



4. ADDITIONAL INFORMATION (ONLY FOR ADAPTATION PLANNING SUPPORT)

This section is only to be completed when seeking support for formulation of national adaptation plans and/or other adaptation planning processes. Please see Part 3 Section 4 in the Readiness Guidebook and please limit to maximum of 500 words.

5. BUDGET, PROCUREMENT, IMPLEMENTATION, AND DISBURSEMENT

5.1 Budget plan

Please complete the Budget Plan in Excel using the template available in the [Library](#) page of the GCF website.

5.2 Procurement plan

Please complete the Procurement Plan in Excel using the template available in the [Library](#) page of the GCF website. For goods, services, and consultancies to be procured, please list the items, descriptions in relation to the activities in section 2, estimated cost, procurement method, relevant threshold, and the estimated dates. Please include the procurement plan for at least the first tranche of disbursement requested below and provide a full procurement plan for the entire duration of the implementation period if available at this stage.

5.3 Disbursement schedule

Please specify the proposed schedule for requesting disbursements from the GCF. For periodicity, specify whether it's quarterly, bi-annually or annually only.

Please choose one option among the two below and delete the one that does not apply to you. Please fill in information under brackets:

Readiness Proposal that falls within a Framework Agreement with the GCF

Disbursements will be made in accordance to Clause 4 "*Disbursement of Grants*" and Clause 5 "*Use of Grant Proceeds by the Delivery Partner*" of the Amended and Restated Agreement in the respect of the Framework Readiness and Preparatory Support Grant Agreement entered into between GCF and FAO on 17 May 2018. The Delivery Partner is entitled to submit 2 requests for disbursement each year and an Interim Request for Disbursement within 30 days of approval by the GCF of a proposal, which must be in accordance with the Framework Agreement.

6. IMPLEMENTATION ARRANGEMENTS AND OTHER INFORMATION

6.1 Implementation map

Please describe how funds will be managed by the NDA and/or the Readiness Delivery Partner.

Under the leadership of the NDA, FAO as 'Delivery Partner' will implement the project and is responsible for management, monitoring and reporting of all activities in this proposal, including procurement of goods and services and financial management. This project will be implemented in FAO direct execution modality using relevant manuals of FAO.

Accordingly, the procurement of goods, works and services will be carried out by FAO in accordance with its regulations, rules and policies, including procurement planning, identification of requirement, technical clearances, initiation of procurement actions, tendering, selection of the supplier or contractor, managing the contract and closing the contract after final payment and evaluation of the supplier or contractor.

FAO Manual Section 317, 319 and 375 will govern the project recruitment of staff and MS0502 and 507 will govern (a) procurement of goods, works and services available at the private sector commercial market and (b) procurement of specialized services from eligible entities through Letters of Agreement.

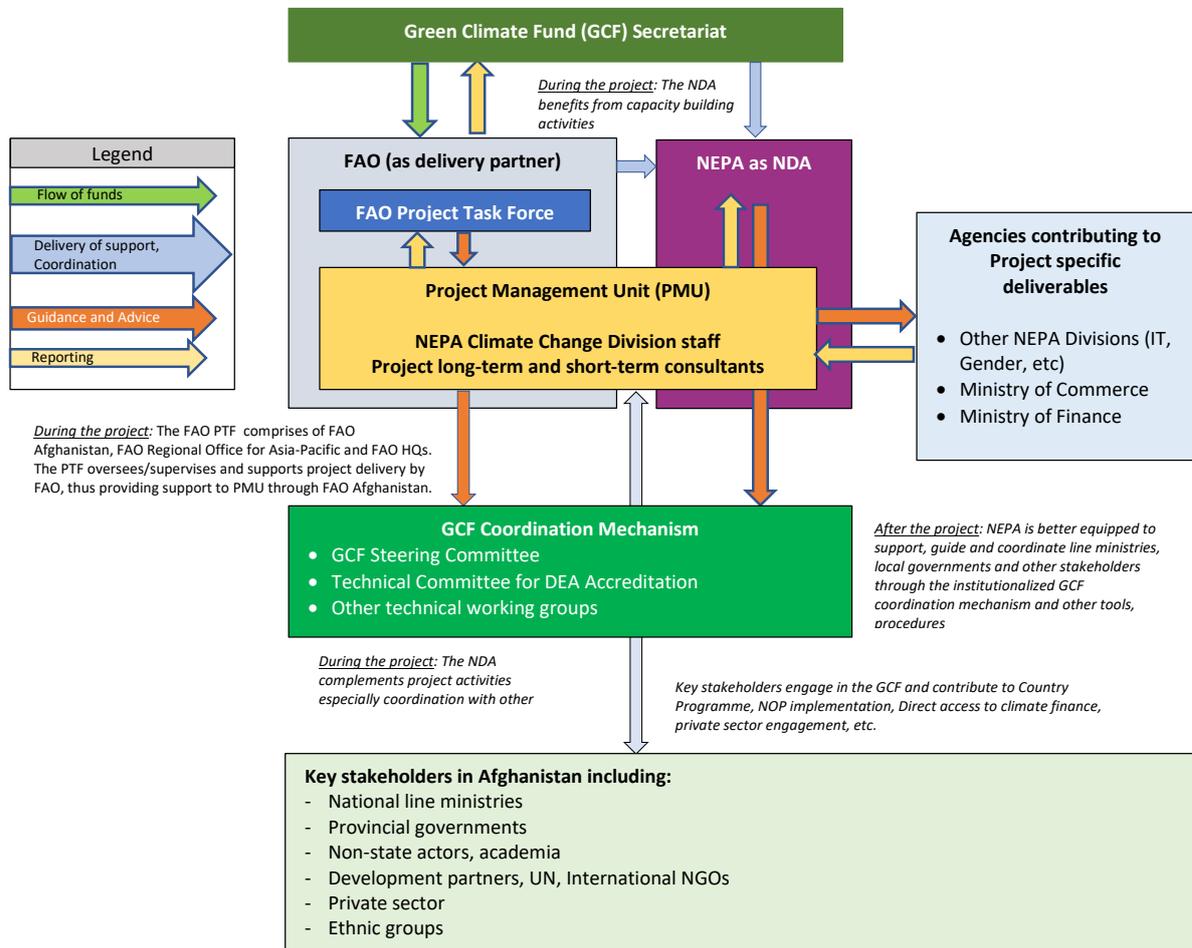
FAO has established institutional capacity and placed competent personnel for implementing procurement in the field and at HQ level. All procurement actions in excess of certain thresholds are handled by the Procurement Service (CSDA) located at FAO Headquarters in Rome, Italy. Procurement Review Committees: Any procurement action in excess of certain threshold is subject to review by the Local Procurement Committee at the country office (currently above USD 10 000) or by Headquarters Procurement Committee at the (currently above USD 200 000). Certain actions are excluded from the review by the Procurement Review Committees and those include: standardization, spare parts to be procured directly from the manufacturer of existing equipment, government monopoly (sole source or fixed price), lease of real property and in situations when procurement is effected in Cooperation with other UN agencies.

However, the implementation will ensure active participation of the government agencies and stakeholders. Table 1 below outlines the role of different agencies and stakeholders in the project.

NEPA will be responsible for providing guidance and oversight of activities set out in this readiness proposal. Within the NDA office, set up in Readiness I, a joint FAO-NEPA Project Management Unit (PMU) has been and will continue working particularly closely with the Climate Change Division of NEPA in delivering this project.

Collaboration with other NEPA departments (such as the Gender department), key line ministries i.e. MAIL, MRRD, MEW, etc., provincial authorities, CSOs, non-state actors and private sector; is established in Readiness I through the NEPA-led GCF Coordination Mechanism and will be further strengthened. Several agencies within NEPA and from other ministries will also be engaged in implementing specific activities. The project implementation arrangements set up in Readiness I have been further developed to serve Readiness II implementation as shown in Figure 1.

Figure 1: Overview of project implementation arrangements



On a day-to-day basis, the project will be implemented through the joint PMU under the direct supervision of the FAO Country Office (Budget Holder and Operations Unit) and NEPA Deputy Director General, and the technical supervision of the Lead Technical Officer (LTO) at the FAO Regional Office for Asia and the Pacific (FAORAP) in Bangkok, Thailand. FAO Headquarters in Rome, Italy, will provide additional technical, operational and financial support. FAO will establish a Project Task Force (PTF) – led by the Budget Holder in the country office – to ensure timely and effective delivery of the project.

Table 1 – Role of Counterpart Agencies and Stakeholders

Agency	Type	Role in the project
Afghanistan National Environmental Protection Agency (NEPA)	Executing Partner	NEPA as NDA will be the main executing partner for the project. NEPA together with FAO will provide overall management of the project. NEPA will lead on government coordination processes for country programming, no-objection procedures, stakeholder engagement, DAEs and private sector engagement while benefiting from the project's capacity building activities.
Line Ministries	Government institutions	The line ministries such as MAIL, MRRD, MoCI, MUDL, MoF, MEW, MoWA, ANDMA, MoT, NSIA, CRIDA be actively engaged in GCF coordination, country programming including developing new concept ideas for the GCF while benefiting from the project trainings and capacity building activities. These line ministries will take a keen part in coordination mechanism as well as the NOP implementation. Furthermore they will also be engaged in and support the process of DAE accreditation.
Private Sector	Private	The private sector specifically banks will play an important role in the process of direct access to climate finance and country programming as well as GCF coordination mechanism.
National- and local-level CSOs/non-governmental organisations (NGOs)	Non-state	There are a number of CSOs and NGOs that support rural livelihoods in Afghanistan such as CANSA, AfghanAid, WHH, GERES and the members of the Afghan Civil Society Forum. These CSO/NGOs will play an important role the GCF coordination, developing project ideas/concept notes and contribute to country programming process.
Local universities	Academic/ research	Afghanistan's academic institutions employ experienced researchers with considerable expertise in climate change related aspects, particularly at Kabul University, and Kabul Polytechnic University. These specialists will be play a key role in the coordination mechanism and as well country programming process.
FAO	Delivery Partner and Executing Entity	FAO is the Delivery Partner and Executing Entity for this Readiness project. FAO will provide support and project assurance through the FAO Representation in Afghanistan as well as through its regional office based in Bangkok and headquarters in Rome. This will include project oversight, technical support and monitoring functions.
Other UN agencies (Accredited Entities)	International organizations	The United Nations Development Programme (UNDP), United Nations Environment Programme (UNEP), UNIDO, World Bank, Asian Development Bank and WFP will be engaged in the GCF coordination and country programming process, developing projects and contributing to the implementation of the NOP Guidelines.

The PMU will consist of long and short-term consultants working together with NEPA staff under the guidance of FAO Representation in Afghanistan. Table 2 provides the list of the consultants and outline of their TOR.

Table 2 – Project Management Unit human resources

No.	Consultant	Brief TOR	Rate (in USD)	Duration
1	International consultant – institutional and capacity building	To guide/support the project overall implementation and institutional capacity building particularly the institutionalization of GCF mechanisms and tools.	600/day	30 working days
2	International consultant – MRV systems	To guide, build capacity and support the development of MRV systems including the development of SOPs for NEPA to manage the system in the long run.	600/day	30 working days
3	International consultant – Country programme	To guide and support the further development of GCF country programme including development and delivery of tailored trainings/coaching for different line ministries/stakeholders in developing project idea, concept notes.	600/day	90 working days
4	International consultant – Communication and Stakeholder Engagement	To support the development of a communication strategy for the engagement with the GCF and guide the implementation of the stakeholder engagement framework developed in Readiness I.	600/day	22 working days
5	International consultant – Direct access accreditation	To build capacities and lead the development of the strategy for direct access to climate finance, criteria and guidance for the Technical Committee to short-list potential DEA, gap assessment, action plan development and support for preparation and application for DEA accreditation.	600/day	90 working days
6	International consultant – private sector engagement	To develop training materials for private sector engagement, design and guide the scoping study on private investments and potential for engagement in climate finance in Afghanistan and to develop the strategy for engaging the private sector.	600/day	55 working days
7	National Project Manager	The National Project Manager will be responsible for the overall implementation of the project, acting as a key liaison between NEPA and FAO, coordinating other consultants to deliver on the project outcomes/activities and act as national expert for institutional capacity building.	3000/month	24 months
8	National Web Portal Developer and Climate Finance MRV Expert	To support the maintenance/upgrading the existing system which is being established in the GFC Readiness-I, support the digitalization of the system designed for the climate finance MRV and analysis supported by the portal.	2500/month	24 months
9	National Knowledge Management and Stakeholder Engagement Expert	Liaise with line ministries to provide them with information on the project, climate financing, and the portal, facilitate capacity building trainings for the	2500/month	24 months

		project stakeholders, and support engagement of line ministries and private sector in accreditation process.		
10	National Country Programming Expert	The Country Programming expert will contribute to achieving the overall goals of the project but focus to support the process and development of country programme for the GCF.	2500/month	18 months
11	National Gender Expert	To support gender related activities, guidelines development and capacity building programmes under 2.4.1, 3.1.1 and 3.1.2 activities.	2500/month	18 months
12	National Environmental and Social Safeguard Expert	To support the safeguard elements of GCF country programme development and DAE selection, assessment and accreditation submission process.	2500/month	18 months
13	National GCF Fiduciary Expert	To support DAE selection, assessment and accreditation process.	2500/month	18 months
14	National Operations Officer	PMC: To support project implementation on a part-time basis (equivalent to 10 months full-time).	3929/month	10 months
15	National Admin and Finance Associate	PMC: to support project implementation on a part-time basis (equivalent to 10 months full-time)	2500/month	10 months

As per established procedures for FAO cooperation programme implementation in Afghanistan, GoIRA through NEPA and FAO will sign the project document that will serve as the legal basis for the project implementation, monitoring and reporting within FAO-GoIRA Country Programme Framework.

The Government of the Islamic Republic of Afghanistan (hereinafter referred to as “the Government”), and the Food and Agriculture Organization of the United Nations (hereinafter referred to as “FAO”) will provide assistance for the execution of this Project.

Government obligations

- With a view to ensuring rapid and efficient execution of the Project, the Government shall grant to FAO, its staff, all other persons performing services on behalf of FAO and the necessary facilities.
- The Government will apply to FAO, its property, funds and assets, its officials and all the persons performing services on its behalf in connection with the Project: (i) the provisions of the Convention on Privileges and Immunities of the Specialized Agencies; and (ii) the United Nations currency exchange rate. The persons performing services on behalf of FAO will include any organization, firm or other entity, which FAO may designate to take part in the execution of the Project.
- The Government will be responsible for dealing with any claims which may be brought by third parties against FAO, its personnel or other persons performing services on its behalf, in connection with the Project, and will hold them harmless in respect to any claim or liability arising in connection with the Project, except when it is agreed by the Government and FAO that such claims arise from gross negligence or willful misconduct of such persons.
- The Government will be responsible for the recruitment, salaries, emoluments and social security measures of its own national staff assigned to the Project. The Government will also provide, as and when required for the Project, the facilities and supplies indicated in the Project Document. The Government will grant FAO staff, the Resource Partner and persons acting on their behalf,

access to the project offices and sites and to any material or documentation relating to the Project, and will provide any relevant information to such staff or persons.

- The project shall be implemented in close coordination of the Climate Change Department and its Afghanistan Climate Finance Unit of the NEPA.

FAO obligations

- FAO will be responsible for the provision, with due diligence and efficiency, of assistance as provided in the Project Document. The Government and FAO will consult closely with respect to all aspects of the Project.
- Assistance under the Project will be made available to the Government, or to such entity as provided in the Project, and will be furnished and received: (i) in accordance with relevant decisions of the Governing Bodies of FAO, and with its constitutional and budgetary provisions; and (ii) subject to the receipt by FAO of the necessary contribution from the Resource Partner. FAO will disburse the funds received from the Resource Partner in accordance with its regulations, rules and policies. All financial accounts and statements will be expressed in United States Dollars and will be subject exclusively to the internal and external auditing procedures laid down in the financial regulations, rules and directives of FAO.
- FAO's responsibilities regarding financial management and execution of the Project will be as stipulated in the Project Document. FAO may, in consultation with the Government, implement project components through partners identified in accordance with FAO procedures. Such partners will have primary responsibility for delivering specific project outputs and activities to the Project in accordance with the partner's rules and regulations, and subject to monitoring and oversight, including audit, by FAO.
- Assistance under the Project provided directly by FAO, including technical assistance services and/or oversight and monitoring services, will be carried out in accordance with FAO regulations, rules and policies, including on recruitment, travel, salaries, and emoluments of national and international personnel recruited by FAO, procurement of services, supplies and equipment, and subcontracting. The candidacies of senior international technical staff for recruitment by FAO will be submitted to the Government for clearance following FAO procedures.
- Equipment procured by FAO will remain the property of FAO for the duration of the Project. The Government will provide safe custody of such equipment, which is entrusted to it prior to the end of the Project. The ultimate destination of equipment procured under this Project will be decided by FAO in consultation with the Government and the Resource Partner⁶.

6.2 Risks, monitoring and evaluation (M&E), and other relevant information

⁶ The term Resource partner is used in place of Donor.

All monitoring and evaluation for this project will be guided by the framework agreement for readiness signed by FAO and the GCF. The monitoring framework prepared together with the project implementation manual (PIM) for Readiness I will be updated at the project inception. The FAO country team supported by Regional Office for Asia and the Pacific (RAP), shall provide technical oversight for project monitoring. As the established practice in Readiness I, monitoring activities will include surveys issued to participants before and after each project-supported workshop/training, through which project beneficiaries will assess the effectiveness/utility of these project activities. FAO staff supporting project delivery (as above) will analyze these surveys after each workshop/training and use the results to inform (and enable improvements to) future project-supported workshops/trainings while including them in each event report. In so doing, the project aims to continuously refine and strengthen its support with a view to ensuring the greatest possible utility for stakeholders in Afghanistan. Analysis of the consolidated results from these surveys will be done at the mid-way point in project implementation. The insights from this analysis will be shared with the GCF as part of the interim reporting and will be used to inform whether any broader adjustments or improvements are needed for the activities planned for the latter half of the project implementation period.

This Project has a strong focus on sub-national authorities, civil society and the private sector, for whom surveys are less established than to line ministries. The Project will utilize the climate change/GCF stakeholder mapping done in Readiness I to design appropriate strategies of engagement including communication strategies to ensure robust and culturally appropriate mechanisms to obtain their feedbacks.

This Project also aims to set up MRV systems for GCF and other climate change projects. This, together with the Project M&E will make important contributions to track progress on indicators and targets under GCF, other climate change strategies in order to inform the NDA, FAO, GCF, and most importantly, to respond to UNFCCC reporting requirements.

Anti-money Laundry and Counter Financing Terrorism (AML/CFT):

Risks concerning AML/CFT were properly identified and mechanisms and controls put in place to mitigate those risks within the readiness program, according to our obligations to the GCF under legal agreements and GCF AML/CFT Policy:

Consistent with numerous United Nations Security Council resolutions, including S/RES/1269 (1999) - ([http://www.un.org/en/ga/search/view_doc.asp?symbol=S/RES/1269\(1999\)](http://www.un.org/en/ga/search/view_doc.asp?symbol=S/RES/1269(1999))), S/RES/1368 (2001) - ([http://www.un.org/en/ga/search/view_doc.asp?symbol=S/RES/1368\(2001\)](http://www.un.org/en/ga/search/view_doc.asp?symbol=S/RES/1368(2001))), and S/RES/1373 (2001) - ([http://www.un.org/en/ga/search/view_doc.asp?symbol=S/RES/1373\(2001\)](http://www.un.org/en/ga/search/view_doc.asp?symbol=S/RES/1373(2001))), both Resource partner and the Recipient are firmly committed to the international fight against terrorism, and in particular, against the financing of terrorism. In accordance with this policy, the Recipient undertakes to use reasonable efforts to ensure that none of the Resource funds provided under the agreement are used to provide support to individuals or entities associated with terrorism.

Compliance with UN Sanctions

The UN Security Council Resolution 1267 imposes a series of travel and financial sanctions on members of terrorist, government of Afghanistan to prevent supporting and conducting acts of terrorism. This includes assets freeze, travel ban (mainly in the Afghanistan-Pakistan border line areas and arms embargo (Resolution 1390 within Afghanistan and six border states). As Readiness activities are mostly at national level and do not involve providing direct financial support to any organizations, the implications of these sanctions mainly relate to travel of local government to join project training/workshops in Kabul or restricted travels for international consultants. FAO has in place mechanisms to deal with both issues including: close monitoring of reports/resolutions by the Sanctions Monitoring Committee (The al-Qaeda and Taliban Sanctions Committee), compliance with decisions of the UN Assistance Mission in Afghanistan (UNAMA) and UN Country Team and reinforcing internal mechanisms whereby approval of the FAO Representative to Afghanistan is required for all activities and travels, technical clearance of FAO Regional Office in Bangkok is required for mobilization of consultants, Local and HQ Procurement Committee review of procurements in excess of certain thresholds (see response on the comment on procurement for more details).

Gender equality

Women play a fundamental role in development of Afghanistan and therefore they are affected by any decisions, particularly on land use, natural resources management and agriculture, whether it be on contract farming arrangements or land leases to agriculture businesses. Women's political participation is guaranteed by Afghanistan's Constitution of 2004, following the GoI's ratification, without any reservation, of the Convention on the Elimination of all forms of Discrimination against Women (CEDAW) in 2003. However, the shortcomings of the CEDAW strategy implementation has been confirmed by the UN in its 2014 Gender Inequality Index which ranked Afghanistan as number 171 out of 187 countries in terms of gender equality.

Readiness I will have strengthened the capacity of the Gender Division of NEPA and partnership with the Ministry of Women Affairs to undertake an analysis of gender issues in climate change in Afghanistan and identified entry points for gender considerations in the country's engagement with the GCF. Readiness II will develop Guidelines to ensure gender equality in GCF Country programming including the application of GCF Gender Handbook in the proposal development, screening and prioritization, ensuring that women especially women at grassroots level are involved in the project proposal for the GCF and other climate finance mechanisms, empowered to participate in decision making and equally benefit from them.

Knowledge Management

Starting in Readiness I, the project will develop a number of policies and knowledge products, the development of which with strong NEPA participation and handing over to NEPA with proper management mechanisms at the end of Readiness II will be critical for sustaining national capacities for engaging with the GCF. Knowledge products would include:

- Training materials;

- Studies, analytical reports including i.e. NEPA capacity gaps assessment, stakeholder mapping, gender analysis, scoping of private sector investments, etc. as well as related studies by other partners;
- Climate change information, including impacts on key sectors, mitigation and adaptation programme/project information;
- Guidelines and Tools such as the NOP Guidelines, Screening and Prioritization tools of GCF projects, SOPs for MRV system management, Afghanistan adapted guidelines for DAE selection and accreditation, etc.
- The on-line portal in NEPA website.

Readiness II will support NEPA develop systematic management of these knowledge products, utilizing the on-line portal/NEPA website as the platform. Early identification of relevant divisions in NEPA, engaging them in the development and management of these knowledge products while building their capacities, drawing on the NEPA capacity gap assessment and development plan in Readiness I will enable sustainability. As part of institutionalization, proposals for maintenance of the knowledge products and the on-line portal will be made for NEPA annual budget and human resources plans.

As mentioned in the logframe of relevant activities, NEPA through its IT Department has already included budget for running the website and maintaining the server. NEPA will include additional cost for the new system, as needed and identify viable budget for its operations and maintenance. The on-line portal is designed in a way that will enable other line ministries and stakeholders to upload information to the portal. NEPA will also support the line ministries to propose appropriate mechanisms to institutionalize these activities in the respective line ministries as part of the overall implementation of the Afghanistan Climate Change Strategy and Action Plan.

Project Exist Strategy/Sustainability

It is expected that after Readiness II, certain GCF coordination mechanisms, processes and the Country Programme would be well established in Afghanistan with NEPA's capacity to manage these. Therefore, a much greater emphasis will be put on building capacity of NEPA especially institutional capacity to lead these processes in Readiness II, not only benefiting from training/capacity building activities but playing an active role such as trainers and facilitators. TOR of international and national consultants to be recruited by the project will include a strong component on working with relevant counterparts in NEPA and transferring knowledge and skills while regular discussions between FAO and NEPA management will address institutional aspects as such long-term human resources and budgeting. Handing over knowledge products and mechanisms to systematically manage them as described above will be an important sustainability consideration.

Starting date

The start date for implementation will be as outlined in the framework/grant agreement in effect at time of approval unless otherwise agreed to between the Delivery Partner and the GCF.

Risks: Potential conflicts of interest

To avoid any possible conflicts of interest deriving from the Delivery Partner's role as an Accredited Entity, the prioritization of technologies, investments and projects in the context of this readiness grant, will be made through a broad consultation process with relevant stakeholders, including other potential implementing entities active in Afghanistan. The final validation of these priorities will be carried out through the countries' own relevant coordination mechanism and institutional arrangements, with the participation of other government agencies, as well as representatives from civil society and private sector as the NDA deems relevant, to ensure chosen priorities are fully aligned with national plans, strategies and Afghanistan's Country Work Programme and adequately includes inputs from consulted stakeholders.

Table 3 – Risks and Risk Mitigation Measures



Description	Risk category	Level of impact	Probability of risk occurring	Mitigation measures	Responsible Entity/Person
<p>Deteriorating security situation may hinder project implementation. The project areas, like the rest of the country suffer from insurgency and at times indiscriminate security threats.</p>	<p>Technical and operational</p>	<p>Medium (5.1-20% of project value)</p>	<p>Medium</p>	<p>The FAO office in Afghanistan operates in line with the information and guidance provided by the UN Department of Safety and Security (UNDSS). The country office receives regular security updates and information to help ensure that staff are able to operate in a safe environment, and minimize any risks associated with the security situation in the country. In addition, FAO has assigned a dedicated Field Security Advisor to help ensure safety of FAO staff in the country. Under the proposed readiness project, FAO will continue to operate in accordance with the Organization's security policies and procedures, which have enabled successful implementation of numerous other programmes and projects, and will similarly contribute to mitigating security risks with a view to enabling effective implementation of this GCF readiness proposal.</p>	<p>FAO and NEPA/ NDA as stated in FAO and Government obligations.</p>
<p>Participating government institutions may not sufficiently engage in collaborative actions for achieving project objectives.</p>	<p>Technical and operational</p>	<p>Low (<5% of project value)</p>	<p>Low</p>	<p>As articulated in the Readiness I initial lessons learned, there is a strong engagement of line ministries in the GCF. Readiness II will further strengthen country ownership of the GCF engagement process and the project activities and results. FAO will deliver the proposal in close</p>	<p>NEPA/ NDA As stated in FAO and Government obligations.</p>



				collaboration and consultation with the NDA and its staff – as part of the PMU and coordination mechanism (PSCom), direct beneficiaries of project support, and as partners in delivering trainings to other stakeholders in the country. The involvement of other government entities and non-government stakeholders will be increased by ensuring that trainings, workshops and consultations are inclusive and participatory, as well as by covering travel costs for local participants.	
Readiness-I fails to achieve deliverables that are the basis for Readiness-II	Technical and Operational	High (>20% of project value)	Low	Readiness-I is on track to deliver on its planned activities. Key outputs that will form the basis for Readiness-II activities are either achieved or in-progress such as: NDA capacity gaps and needs assessment, GCF coordination mechanism and Country Programme	FAO and NEPA/NDA
Delay in the inception of project	Technical and Operational	Low (<5% of project value)	Low	Capacities of NEPA has been enhanced through Readiness-I. Early preparation of TORs and identification of potential consultants will enable a smooth recruitment process, as experienced during Readiness I. The technical specification for major equipment to be procured under the project have been developed (see narrative of activities under sub-outcome 1.4) that will allow immediate procurement process after the	FAO and NEPA/ NDA



				project become operational.	
Private sector may not sufficiently engage	Technical and Operational	Medium (5.1-20% of project value)	Medium	Stakeholder engagement processes have been successful and fruitful under Readiness-, since the project/NDA have gained the interest of relevant stakeholders in accessing the GCF funding. Lessons learned from this will be used in identifying and engaging the private sectors. Furthermore, the GCF-focused multi stakeholder coordination mechanism established under Readiness-I will have engaged some private sectors/banks, consultations with those will help identify the most appropriate ways to incentivize and engage other private sectors.	FAO and NEPA/NDA
There would not be strongly committed national entities to engage in the DAE accreditation	Technical and Operational	Low (<5% of project value)	Low	As mentioned, through the April 2019 workshop organized by NEPA, several banks have expressed interest in becoming DAE. Furthermore, there are potential public organizations that would be engaged by the project.	FAO and NEPA/NDA, Ministry of Commerce
<p>Budget and procurement plan attached.</p> <p>*****</p>					

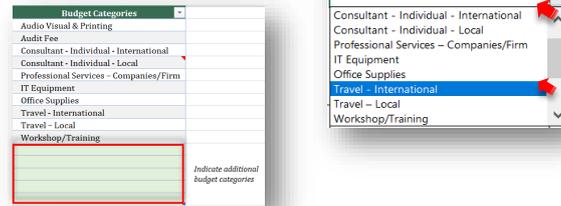


Readiness and Preparatory Support Budget and Procurement Plan

Readiness Grant Budget Preparation Guidelines

The following considerations are important when completing the budget:

1. Before preparing the Readiness and PPF budget, please read the full guidance on our website (<https://www.greenclimate.fund/how-we-work/empowering-countries>).
2. You can select the appropriate budget categories from the dropdown list in the budget plan:
3. To insert additional rows, right click on the row number below where you wish to insert the new row and choose INSERT.
4. Additional budget categories may be added by manually typing them on the Budget Category sheet. :



Project Management Cost:

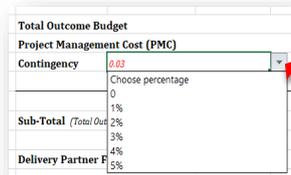
Project management costs (PMC) are the direct administrative costs incurred to execute a project. They should cover only incremental costs incurred due to the GCF contribution. In most cases, these costs are directly related to the support of a dedicated project management unit (PMU) which manages the day to day execution related activities of the project.

General Principles for PMC costs:

1. The percentage of PMC financed by GCF should not be more than the percentage share of the overall budget financed by GCF
2. PMC budget thresholds: Up to 7.5 per cent of total activity budget.
 - > PMC exceeding 7.5 per cent for the readiness (including NAPs) proposals, and PPF proposals, up to \$ 3 million will require detailed documentation and justification supporting the entire PMC budget.
 - > The PMC should be shown as a separate component in the project budget. A detailed breakdown of PMC should be provided by budget category.
 - > Indicative list of eligible project management costs:
 - > **Project staffing and consultants:** Project manager, Project Assistant, Procurement personnel, Finance personnel & Support/admin. Personnel
 - > **Other direct costs:** Office equipment, Mission related travel cost of the PMU, Project management systems and information technology, Office supplies, Audit cost

Contingency :

1. Select the appropriate % of Contingency Budget from the dropdown list :



2. Contingency budget for unforeseen costs arising during the project implementation should not be included in the outcome budget separately.
3. Contingency budget must be used for any unforeseen programme (output level) cost that is unrelated to implementation/service fee.
4. Any use of contingency must be reported to and agreed by the GCF Secretariat in writing in advance provided with justifications that are acceptable to the GCF
5. If you get to the end of the project and you haven't spent Contingency, you can't increase the scope of the project or buy some more equipment to use it up.
6. The Budget Notes sheet should be used to record explanations, further details or cost breakdowns for individual lines

If you are unsure about how to complete the budget template, please send your query to: countries@gcfund.org

5.1 Budget Plan

Please add rows for Outcomes, Outputs and Cost Categories as required. Additional budget categories may be added by manually typing them on the Budget Category sheet.

Outcomes		Detailed Budget (in US\$)						Disbursement Plan										
		FAO Budget Categories	Budget Note No.	Budget Categories <small>choose from the drop-down list</small>	Unit	# of Unit	Unit Cost	Total Budget <small>(per budget category)</small>	Total Budget <small>(per sub-outcome)</small>	Total Budget <small>(per outcome)</small>	6m	12m	18m	24m	30m	36m		
Outcome 1: Institutional capacity and coordination mechanisms in place to govern and coordinate climate action and finance	Sub-outcome 1.1: NDA inter-institutional coordination mechanism	5542- Consultants-Internationally-Recruited	1	Consultant - Individual - International	Day	30	600.00	18,000.00	127,100.00	335,127.00	18,000.00							
		5900- Travel Duty	2	Travel - International	Day	40	215.00	8,600.00			8,600.00							
		5920- Training and Workshop	3	Workshop/Training	Lumpsum	1	1,500.00	1,500.00			1,500.00							
		5920- Training and Workshop	4	Workshop/Training	Trip	1	15,000.00	15,000.00				15,000.00						
		5920- Training and Workshop	5	Workshop/Training	Trip	1	12,000.00	12,000.00				12,000.00						
		5543- Consultants-Locally-Recruited	6	Consultant - Individual - Local	Month	24	3,000.00	72,000.00			18,000.00	18,000.00	18,000.00	18,000.00				
	Sub-outcome 1.2: NDA 'No-Objection' procedure for funding proposals and PPF applications	5543- Consultants-Locally-Recruited	7	Consultant - Individual - Local	Month	24	2,500.00	60,000.00	60,000.00		15,000.00	15,000.00	15,000.00	15,000.00				
	Sub-outcome 1.4: Monitoring and verification systems for climate finance flows	5542- Consultants-Internationally-Recruited	8	Consultant - Individual - International	Day	30	600.00	18,000.00	148,027.00		9,000.00	9,000.00						
		5900- Travel Duty	9	Travel - International	Day	42	215.00	9,030.00			4,515.00	4,515.00						
		5920- Training and Workshop	10	Workshop/Training	Lumpsum	1	997.00	997.00				997.00						
		5543- Consultants-Locally-Recruited	11	Consultant - Individual - Local	Month	24	2,500.00	60,000.00			15,000.00	15,000.00	15,000.00	15,000.00				
		6100- Non Expendable Equipment	12	IT Equipment	Lumpsum	1	40,000.00	40,000.00			40,000.00							
		6100- Non Expendable Equipment	13	IT Equipment	Lumpsum	1	20,000.00	20,000.00			20,000.00							
Outcome 2: Country Programming process	Sub-outcome 2.1 Country Programme for climate finance developed across the climate finance landscape	5542- Consultants-Internationally-Recruited	14	Consultant - Individual - International	Day	90	600.00	54,000.00	126,090.00	227,970.00	18,000.00	18,000.00	18,000.00					
		5900- Travel Duty	15	Travel - International	Day	126	215.00	27,090.00			9,030.00	9,030.00	9,030.00					
		5543- Consultants-Locally-Recruited	16	Consultant - Individual - Local	Month	18	2,500.00	45,000.00			7,500.00	15,000.00	15,000.00	7,500.00				
	Sub-outcome 2.3: Stakeholder engagement consultative processes	5542- Consultants-Internationally-Recruited	17	Consultant - Individual - International	Day	22	600.00	13,200.00	53,880.00		13,200.00							
		5900- Travel Duty	18	Travel - International	Day	32	215.00	6,880.00			6,880.00							
		5920- Training and Workshop	19	Workshop/Training	Lumpsum	2	2,500.00	5,000.00				2,500.00	2,500.00					
		6300- General Operating Expenses	20	Office Supplies	Lumpsum	24	500.00	12,000.00			3,000.00	3,000.00	3,000.00	3,000.00				
		5920- Training and Workshop	21	Workshop/Training	Lumpsum	2	2,400.00	4,800.00			2,400.00	2,400.00						
	Sub-outcome 2.4: Gender issues considered in climate finance programming	6000- Expendable Equipment	22	Audio Visual & Printing	Lumpsum	4	3,000.00	12,000.00	48,000.00		3,000.00	3,000.00	3,000.00	3,000.00				
		5543- Consultants-Locally-Recruited	23	Consultant - Individual - Local	Month	18	2,500.00	45,000.00			7,500.00	15,000.00	15,000.00	7,500.00				
5920- Training and Workshop		24	Workshop/Training	Lumpsum	2	1,500.00	3,000.00			1,500.00	1,500.00							
Outcome 3: Direct Access to Climate Finance	Sub-outcome 3.1: Direct access entities nomination	5542- Consultants-Internationally-Recruited	25	Consultant - Individual - International	Day	90	600.00	54,000.00	127,590.00	177,090.00	18,000.00	18,000.00	18,000.00					
		5900- Travel Duty	26	Travel - International	Day	126	215.00	27,090.00			9,030.00	9,030.00	9,030.00					
		5920- Training and Workshop	27	Workshop/Training	Lumpsum	1	1,500.00	1,500.00				1,500.00						
	Sub-outcome 3.2: Accreditation of direct access entities	5543- Consultants-Locally-Recruited	28	Consultant - Individual - Local	Month	18	2,500.00	45,000.00	49,500.00		7,500.00	15,000.00	15,000.00	7,500.00				
		5543- Consultants-Locally-Recruited	29	Consultant - Individual - Local	Month	18	2,500.00	45,000.00			7,500.00	15,000.00	15,000.00	7,500.00				
		5920- Training and Workshop	30	Workshop/Training	Lumpsum	3	1,500.00	4,500.00			1,500.00	1,500.00	1,500.00					
Outcome 4: Climate finance strategy and project pipeline strengthened	Sub-outcome 4.5: Climate finance strategy defines the potential use of a combination of funding options from public resources; tariffs, and international cooperation; financing instruments such as loans, bonds, equity and others; private investment; and or the blending of financial instruments.	5542- Consultants-Internationally-Recruited	31	Consultant - Individual - International	Day	54	600.00	32,400.00	117,170.00	117,170.00	10,800.00	10,800.00	10,800.00					
		5900- Travel Duty	32	Travel - International	Day	78	215.00	16,770.00			5,590.00	5,590.00	5,590.00					
		5920- Training and Workshop	33	Workshop/Training	Lumpsum	2	1,000.00	2,000.00				1,000.00	1,000.00					
		6100- Non Expendable Equipment	34	IT Equipment	Unit	4	1,500.00	6,000.00			6,000.00							
		5900- Travel Duty	35	Travel - Local	Lumpsum	30	1,000.00	30,000.00			5,000.00	10,000.00	10,000.00	5,000.00				
		5900- Travel Duty	36	Travel - International	Lumpsum	13	2,000.00	26,000.00			10,000.00	10,000.00	6,000.00					
		6000- Expendable Equipment	37	Office Supplies	Lumpsum	4	1,000.00	4,000.00			1,000.00	1,000.00	1,000.00	1,000.00				
Total Outcome Budget									857,357.00	302,045.00	242,362.00	222,950.00	90,000.00					
Project Management Cost (PMC) <small>Up to 7.5% of Total Activity Budget</small>		5543- Consultants-Locally-Recruited	38	Consultant - Individual - Local	Month	10	3,929.00	39,290.00	64,290.00	Percentage of PMC requested: 7.5%								
		5543- Consultants-Locally-Recruited	39	Consultant - Individual - Local	Month	10	2,500.00	25,000.00										

FOR GREEN CLIMATE FUND SECRETARIAT'S USE ONLY

Breakdown (per budget category)	Total (per budget category)
Audio Visual & Printing	12,000.00

Consultant - Individual - International			189,600.00
Consultant - Individual - Local			436,290.00
IT Equipment			66,000.00
Office Supplies			16,000.00
Travel - International			121,460.00
Workshop/Training			50,297.00
Travel - Local			30,000.00
Total Outcome Budget + PMC			921,647.00

FOR GREEN CLIMATE FUND SECRETARIAT'S USE ONLY

Total Outcome Budget		857,357.00
Project Management Cost (PMC)	7.5% requested	64,290.00
Delivery Partner Fee (DP) - Up to 8.5% of the Sub-Total		78,340.00
Total Project Budget (Total Activity Budget + Contingency + PMC + DP)		\$ 999,987.00

Budget Note No.	Detailed Description
1	Sub-outcome 1.1: One international institutional and capacity building consultant for 30 working days to support the development of detailed work plan to address NDA capacity according to the GCF roles and responsibilities, develop guidelines and training materials, and deliver on-the-job training on NDA capacity gaps for NEPA staff, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate).
2	Sub-outcome 1.1: DSA and danger pay (\$ 162 DSA/day and \$ 53 danger pay/day) for 40 days (30 days for working days its based on a 5-day work per week modality, 10 days for the weekends and 02 days for the travel time) for International Consultant.
3	Sub-outcome 1.1: On-the-job training for NEPA and key line ministries on appraisal of GCF funding proposals, 30 persons for 3 days. Cost estimates include logistics for the meeting (e.g. catering, stationary, etc.)
4	Sub-outcome 1.1: One in-country exchange programmes, 07 days and 2-4 experts (from selected NDA in the region), in-country exchange- plans to invite experts from 1-2 selected NDAs to Kabul/Afghanistan for an e-xchange workshop to share experience with NEPA, key line ministries, private sector and other relevant stakeholders, mainly on private sector engagement, accreditation and developing/implementing GCF projects. It worths to investin order to enehnce the capacity. The budget includes return tickets, acomodiation and DSA for the experts in line with FAO/UN travel regulations.
5	Sub-outcome 1.1: One exchange visit to a successful NDA in the region, for 07 days for 08 staff (02 from NDA, 02 most relevent staff from project { possibly National Project Manager and National Knowledge Management and Stakeholder Engagement Expert}, 01 from MAIL, 01 from MEW, 01 from MRRD and 01 the Ministry of Commerce) . The primary objective for the NDA and selected line ministries to learn experiences in DAE accreditation and engaging the private sectors, ideally in a country that also experiences post-conflict reconstruction. The delegation might include: NEPA (05 leaders and key technical department heads such as climate change, planning, public awareness, gender, etc.) and 03 line ministries with potentials to be DAE or for engaging the private sector (i.e. MAIL, MEW and the Ministry of Commerce). The indicative countries for the study visit which will be finalized also upon consultation with the GCF Secretariat include: India, Bangladesh or Mongolia. The budget includes return tickets, acomodiation and DSA for participants in line with FAO/UN travel regulations (most direct route and economy class travel).
6	Sub-outcome 1.1: One National Project Manager for 24 months to be recruited according to FAO salary scale (which provides the basis for this cost estimate), The National Project Manager will be responsible for the overall implementation of the project, acting as a key liaison between NEPA and FAO, coordinating other consultants to deliver on the project outcomes/activities and act as national expert for institutional capacity building, this position is budgeted under Sub-Outcome 1.1, but will contribute to achieving the overall goals of this readiness-II project, including to build the country's overall capacity to engage with GCF and improve national-level coordination, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate).
7	Sub-outcome 1.2: One National Knowledge Management and Stakeholder Engagement Expert for 24 Months to be recruited according to FAO salary scale (which provides the basis for this cost estimate). National Knowledge Management and Stakeholder Engagement Expert will be responsible to liaise with line ministries to provide them with information on the project, climate financing, and the portal, facilitate capacity building trainings for the project stakeholders, and support engagement of line ministries and private sector in accreditation process. This position is budgeted under Sub-Outcome 1.2, but will contribute to achieving the overall goals of the readiness - II project, including by supporting activities beyond Sub-Outcome 1.2, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate).
8	Sub-outcome 1.4: One international MRV systems consultant for 30 working days to technical support the development of system, capacity building in MRV of climate finance flows and measurement of impacts of investment therein and SOPs for NEPA's climate finance unit to manage the system, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate).
9	Sub-outcome 1.4: DSA and danger pay (\$ 162 DSA/day and \$ 53 danger pay/day) for 42 days which cover 02 missions (each mission has 21 days, 15 days for working days its based on a 5-day work per week modality, 04 days for the weekends and 02 days for the travel time) for International Consultant.
10	Sub-outcome 1.4: A 03-day On-the-job training for 30 NEPA's climate finance unit and key line ministries on MRV of climate finance flows and measurement from the impacts of investments. Cost estimates include logistics for the meeting (e.g. catering, stationary, etc.).
11	Sub-outcome 1.4: One National Web Portal Developer and Climate Finance MRV Expert for 24, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate). To support the maintenance/upgrading the existing system which is being established in the GFC Readiness-I, support the digitalization of the system designed for the climate finance MRV and analysis supported by the portal.
12	Sub-outcome 1.4: Video conference tools for NDA to properly communicate with the GCF secretariat and line ministries, based our consultation with NEPA IT department a good server with all associated equipment, e.g. DELL EMC R940 8 X 2.5 INCH SERVER 2 X GOLD 6142 16C 2.6GHZ 384GB 8 X (https://www.itcreations.com/show-server.asp?s=P714571), APC NetShelter SX Enclosure - 42"(D), 600mm(W) (https://www.server-rack-online.com/ar3100.html), No Break Uninterruptible Power Supply Quality OEM UPS (https://upsenpower.en.made-in-china.com/product/gXsnYMNUAjWr/China-No-Break-Uninterruptible-Power-Supply-Quality-OEM-UPS-Reasonable-Price.html), along with installation and configuration will cost around 20,000 USD.
13	Sub-outcome 1.4: Server domain and other equipment for NDA, based our consultation with NEPA IT department a complete set of video conferencing tools e.g. Polycom Group 500 Single 65" Display Media Center - 7200-67265-001 (https://www.iphone-warehouse.com/Polycom-Group-500-Single-Display-Media-Center-p/7200-67265-001.htm), No Break Uninterruptible Power Supply Quality OEM UPS (https://upsenpower.en.made-in-china.com/product/gXsnYMNUAjWr/China-No-Break-Uninterruptible-Power-Supply-Quality-OEM-UPS-Reasonable-Price.html), along with installation and configuration will cost around 40,000 USD.
14	Sub-outcome 2.1: One international country programme consultant for 90 working days to technically support the further development of country programme to the GCF, prepare training materials and guidelines and provide necessary trainings on the country programming for NDA and key line ministries staff, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate).
15	Sub-outcome 2.1: DSA and danger pay (\$ 162 DSA/day and \$ 53 danger pay/day) for 126 days which cover 03 missions (each mission has 42 days, 30 days for working days its based on a 5-day work per week modality, 10 days for the weekends and 02 days for the travel time) for International Consultant.
16	Sub-outcome 2.1: One National GCF Country Programming Expert for 18 months, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate). The Country Programming expert will contribute to achieving the overall goals of the project but focus to support the process and development of country programme for the GCF.
17	Sub-outcome 2.3: One international communication and stakeholder engagement consultant for 22 working days to develop communication strategy for the engagement with the GCF, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate), to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate).
18	Sub-outcome 2.3: DSA and danger pay (\$ 162 DSA/day and \$ 53 danger pay/day) for 32 days (22 days for working days its based on a 5-day work per week modality, 08 days for the weekends and 02 days for the travel time) for International Consultant.
19	Sub-outcome 2.3: National policy-level structured dialogue for 100 participants (2 trainings, 50 participants each for two days). Cost estimates include logistics (e.g. venue, catering, stationary, etc.).
20	Sub-outcome 2.3: Office equipment and services (e.g. office utilities i.e. internet) to support the country programming process and stakeholder engagement as well as enable the NDA to fulfil its broader set of responsibilities within (and beyond) this readiness proposal. Cost estimates are based on FAO experience in the country.
21	Sub-outcome 2.3: Two awareness raising and capacity building workshops at sub-national level for 100 participants (2 trainings, 50 participants each for two days). Cost estimates include logistics (e.g. venue, catering, stationary, etc.) as well as travel and DSA for participants in line with FAO/UN travel regulations.
22	Sub-outcome 2.3: Costs of production and translation of training materials, brochures, infographics etc. to support the stakeholder engagement consultative processes and outreach as well as enable the NDA to fulfil its broader set of responsibilities within (and beyond) this readiness proposal. Cost estimates are based on FAO experience in the country.
23	Sub-outcome 2.4: One National GCF Gender Expert for 18 months, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate). National GCF Gender Expert will support gender related activities, guidelines development and capacity building programmes under 2.4.1, 3.1.1 and 3.1.2 activities.
24	Sub-outcome 2.4: Workshops on Gender considerations for the GCF projects/programmes for 60 participants (2 trainings, 30 participants each for two days). Cost estimates include logistics (e.g. venue, catering, stationary, etc.) as well as travel and DSA for participants in line with FAO/UN travel regulations.
25	Sub-outcome 3.1: One international direct access accreditation consultant for 90 working days to support direct access entities nomination and support Accreditation of direct access entities, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate).
26	Sub-outcome 3.1: DSA and danger pay (\$ 162 DSA/day and \$ 53 danger pay/day) for 126 days which cover 03 missions (each mission has 42 days, 30 days for working days its based on a 5-day work per week modality, 10 days for the weekends and 02 days for the travel time) for International Consultant.
27	Sub-outcome 3.1: One workshop on the requirements and process to apply for accreditation of NIEs, for 60 participants for three days. Cost estimates include logistics (e.g. catering, stationary, etc.).
28	Sub-outcome 3.1: One National GCF Environmental and Social Safeguard Expert for 18 months, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate). National GCF Environmental and Social Safeguard Expert will support the safeguard elements of GCF country programme development and DAE selection, assessment and accreditation submission process.
29	Sub-outcome 3.2: One National GCF Fiduciary Expert for 18 months, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate). National GCF Fiduciary Expert will support DAE selection, assessment and accreditation process.
30	Sub-outcome 3.2: 03 on-the-job trainings for 120 (3 trainings, 40 participants each for three days) for potential DAEs on accreditation procedures, process and required documentation. Cost estimates include logistics for the meeting (e.g. catering, stationary, etc.)

31	Sub-outcome 4.5: One international private sector engagement consultant for 55 working days to support workshops for the private sector on how to access GCF funds including the GCF Private Sector Facility programme and development of strategy for private sector engagement, to be recruited according to FAO honorarium scale for consultants (which provides the basis for this cost estimate).
32	Sub-outcome 4.5: DSA and danger pay (\$ 162 DSA/day and \$ 53 danger pay/day) for 78 days which cover 03 missions (each mission has 26 days, 18 days for working days its based on a 5-day work per week modality, 06 days for the weekends and 02 days for the travel time) for International Consultant.
33	Sub-outcome 4.5: 02 workshops for 60 participants (30 participants in each workshop) the private sector on how to access GCF funds including the GCF Private Sector Facility programme. Cost estimates include logistics for the meeting (e.g. catering, stationary, etc.).
34	Sub-outcome 4.5: Hardware (i.e. laptops) and software for national staff, Under Readiness-I three laptops purchased for three national consultants (GCF Focal Point, Knowledge Management and Web Developer), meanwhile, under readiness II, there will be four new national consultants (Country Programming, Gender, ESS and Fiduciary) and these 4 laptops will be purchased for the newly recruited ones. The cost estimate is based on FAO's procurement experience in the country.
35	Sub-outcome 4.5: Local travel costs, which include transportation, hotel and DSA for participants in line with FAO/UN travel regulations, for sub-national level awareness raising programmes on the GCF and consultation meetings on the GCF country programming, the local travels is budgeted under Sub-Outcome 4.1, however this includes the local travels under this readiness-II project.
36	Sub-outcome 4.5: 16 International travel costs 13 for International Consultants (described in budget note 02, 09, 15, 18, 26 and 32), the international travels is budgeted under Sub-Outcome 4.1, however this includes the overall international travels under this readiness-II project.
37	Sub-outcome 4.5: Office stationary costs for 24 months to support the country programming process, as well as enable the NDA to fulfil its broader set of responsibilities within (and beyond) this readiness proposal. Cost estimates are based on FAO experience in the country.
38	PMC: One National Operations Officer to support project implementation for 24 months on a part-time basis (equivalent to 10 months full-time), to be recruited in line with the FAO salary scale (which provides the basis for this cost estimate).
39	PMC: One National Admin and Finance Associate to support project implementation for 24 months on a part-time basis (equivalent to 10 months full-time), to be recruited in line with the FAO salary scale (which provides the basis for this cost estimate).

5.2 Procurement Plan

For goods, services, and consultancies to be procured, please list the items, descriptions in relation to the activities in Section 3, estimated cost, procurement method, relevant threshold, and the estimated dates. Please include the procurement plan for at least the first tranche of disbursement requested below and provide a full procurement plan for the entire duration of the implementation period if available at this stage.

Item	Item Description	Estimated Cost (US\$)	Procurement Method	Thresholds (Min-Max monetary value for which indicated procurement method must be used)	Estimated Start Date	Projected Contracting Date
Goods and Non-Consulting Services						
Office Supplies	Video conference tools for NDA, under sub-outcome 1.4, Corresponds to budget note 12.	40,000.00	Sealed ITB	USD 10,000 to 500,000	Jul/Aug-2020	20-Aug-2020
Office Supplies	Server domain and other equipment for NDA, under sub-outcome 1.4, Corresponds to budget note 13.	20,000.00	Sealed ITB	USD 10,000 to 500,000	Jul/Aug-2020	25-Aug-2020
Office Supplies	Office equipment and services (e.g. printer, internet etc.), under sub-outcome 2.3, Corresponds to budget note 20.	12,000.00	Sealed ITB	USD 10,000 to 500,000	May/Jun-2020	15-Jun-2020
Printing materials	Printing of training materials, brochures, etc., under sub-outcome 2.3. Corresponds to budget note 22.	12,000.00	Open ITB	USD 5,000 to 10,000	May/Jun-2020	15-Jun-2020
Office Supplies	Hardware (e.g. 4 laptops) and software for national staff under sub-outcome 4.5 Corresponds to budget note 34.	6,000.00	Open ITB	USD 5,000 to 10,000	Apr/May-2020	1-May-2020
Office Stationary	Office Stationary costs under sub-outcome 4.5 Corresponds to budget note 37.	4,000.00	RFQ	USD 500 to 5,000	May/Jun-2020	1-Jun-2020
Local Travels	Travel Costs and DSA under sub-outcome 4.5 Corresponds to budget note 35.	30,000.00	UN Travel Policy	N/A	May/2020 -Sep/201	May/2020 -Sep/201
International Travels	Travel Costs, DSA and Danger Pay under sub-outcome 4.5 Corresponds to budget note 36.	121,460.00	UN Travel Policy	N/A	May/2020 -Sep/201	May/2020 -Sep/201
Workshop/Training	Venue, refreshment, stationary, travel costs and DSA for international trainings and workshops under all sub-outcomes.	50,297.00	Sealed ITB	USD 10,000 to 500,000	May/2020 -Sep/201	May/2020 -Sep/201
Sub-Total (US\$)		\$ 295,757.00				
Consultancy Services						
International consultant	International Consultant for to support the development of detailed work plan to address NDA capacity according to the GCF roles and responsibilities under sub-outcome 1.1. Corresponds to budget note 1.	18,000.00	e.g. Vacancy Announcement / FAO roster	N/A	May/June 2020	15-May-2020
International consultant	International Consultant for MRV under sub-outcome 1.4 Corresponds to budget note 8.	18,000.00	e.g. Vacancy Announcement / FAO roster	N/A	July/August 2020	1-Aug-2020
International consultant	International Consultant for the GCF Country Programming under sub-outcome 2.1 Corresponds to budget note 14.	54,000.00	e.g. Vacancy Announcement / FAO roster	N/A	June/July 2020	15-Jul-2020
International consultant	International Consultant to the development communication strategy for the engagement with the GCF under sub-outcome 2.3 Corresponds to budget note 17.	13,200.00	e.g. Vacancy Announcement / FAO roster	N/A	May/June 2020	15-Jun-2020
International consultant	International Consultant to support direct access entities nomination and support Accreditation of direct access entities under sub-outcome 3.1 Corresponds to budget note 25.	54,000.00	e.g. Vacancy Announcement / FAO roster	N/A	May/June 2020	15-May-2020
International consultant	International Consultant to support workshops for the private sector on how to access GCF funds including the GCF Private Sector Facility programme and development of strategy for private sector engagement under sub-outcome 4.5 Corresponds to budget note 31.	32,400.00	e.g. Vacancy Announcement / FAO roster	N/A	Sep/Oct 2020	20-Sep-2020
Local consultant	National Project Manager for sub-outcome 1.1 Corresponds to budget note 6.	72,000.00	e.g. Vacancy Announcement / FAO roster	N/A	Apr/May 2020	1-May-2020
Local consultant	National Knowledge Management and Stakeholder Engagement Expert for sub-outcome 1.2 Corresponds to budget note 7.	60,000.00	e.g. Vacancy Announcement / FAO roster	N/A	Apr/May 2020	1-May-2020
Local consultant	National Web Portal Developer and Climate Finance MRV Expert for sub-outcome 1.4 Corresponds to budget note 11.	60,000.00	e.g. Vacancy Announcement / FAO roster	N/A	Apr/May 2020	1-May-2020
Local consultant	National GCF Country Programming Consultant for sub-outcome 2.1 Corresponds to budget note 16.	45,000.00	e.g. Vacancy Announcement / FAO roster	N/A	Apr/May 2020	1-May-2020
Local consultant	National GCF Gender Expert for sub-outcome 2.4 Corresponds to budget note 23.	45,000.00	e.g. Vacancy Announcement / FAO roster	N/A	Apr/May 2020	1-May-2020
Local consultant	National GCF Environmental and Social Safeguard Expert for direct access entities nomination under sub-outcome 3.1 Corresponds to budget note 28.	45,000.00	e.g. Vacancy Announcement / FAO roster	N/A	Apr/May 2020	1-May-2020
Local consultant	National GCF Fiduciary Expert for Accreditation of direct access entities under sub-outcome 3.2 Corresponds to budget note 29.	45,000.00	e.g. Vacancy Announcement / FAO roster	N/A	Apr/May 2020	1-May-2020
Local consultant	National Operations Officer to support project implementation under PMC Corresponds to budget note 38.	39,290.00	e.g. Vacancy Announcement / FAO roster	N/A	Apr/May 2020	1-May-2020
Local consultant	National Admin and Finance Associate to support project implementation under PMC Corresponds to budget note 39.	25,000.00	e.g. Vacancy Announcement / FAO roster	N/A	Apr/May 2020	1-May-2020
Sub-Total (US\$)		\$ 625,890.00				

Budget Categories
Audio Visual & Printing
Consultant - Individual - International
Consultant - Individual - Local
IT Equipment
Office Supplies
Travel - International
Workshop/Training
Travel - Local

Indicate additional budget categories

Choose percentage