

Stakeholder	Influence		How could the stakeholder contribute to the project?
	Level of Influence on this Project 1-Low, 5-High	What is their function?	
KEY GOVERNMENT AGENCIES			
Ministry of Transport, Works and Water Resources (MTWWR)	5	Responsible for the development of both transport and water (and wastewater) infrastructure throughout Barbados. The BWA directly reports to this Ministry.	Would most likely support the MoHW and EPD in reviewing any design upgrades to the wastewater management of this project, requiring approval before construction activities could commence. With being so tightly linked to the BWA, this Ministry could have the greatest input on this project and should be invited to all Stakeholder engagements.
Ministry of Health and Wellness (MHW)	5	Responsible for regulating wastewater in Barbados. They are responsible to promote and manage health and ensure environmental concerns are considered in all aspects of national development.	Aspects of this project design related to wastewater management upgrades, would need to be reviewed and approved by this Authority before construction activities could be granted. Similar to the MTWWR, this Ministry should be invited to all Stakeholder engagements.
Ministry of Environment and National Beautification (MENB)	5	To promote and facilitate the sustainable use of our resources by encouraging the involvement of all citizens and the integration of environmental considerations into all aspects of national development.	Would most likely support the MoHW and EPD in reviewing any design upgrades to the wastewater management of this project, requiring approval before construction activities could commence.
Ministry of Energy, Small Business and Entrepreneurship (MESBE)	4	Responsible for regulating energy (especially renewable energy) related projects in Barbados.	Would have an interest in reviewing our proposed renewable energy design options, such as methane capture.
Ministry of Youth, Sports, and Community Empowerment (MYSCE)	1	To promote sports as a worthwhile activity for all Barbadians by providing healthy lifestyles, social, psychological and economic benefits	Provide input on the vulnerable communities and the gender analysis
Ministry of People Empowerment and Elder Affairs (MPEEA)	2	To contribute to the overall socio-economic development of Barbados and the empowerment of all members of society by fully utilizing all available human, financial and technological resources; formulating evidence-based policy; and implementing timely, effective and equitably accessible social programmes and services	Provide input on the vulnerable communities and the gender analysis. Impact on the elderly, women, children and those with disabilities
Environmental Health Department	5	Regulates drinking water quality. Impact on the environment during and after construction.	Could provide input regarding the project's ability to recharge the aquifer, related to drinking water quality, impact on the environment (both during and after construction)
Environmental Protection Department (EPD)	5	Responsible for regulating wastewater and the management of solid waste in Barbados. Also regulates emissions, monitors noise air quality etc. Issues effluent permits and does	Reports to the Ministry of Environment and National Beautification and would lead in the review of any design for approval applications related to this project. It is therefore important to involve the EPD in all Stakeholder engagements to obtain buy-in regarding the overall concept of this project before design applications are submitted.
Planning and Development Department (PDD) - (formerly known as the Town and Country Development Planning Office)	4	Responsible for regulating wastewater in Barbados.	Has oversight but on matters pertaining to environmental impacts, groundwater zoning will defer to BWA and EPD & Drainage Division for advice regarding developments. Reviews how potential project may impact existing homes and businesses.
Coastal Zone Management Unit (CZMU)	5	Responsible for regulating wastewater in Barbados, especially related to any discharge into the marine environment.	The CZMU works closely with the EPD when reviewing new projects that include a wastewater management component and would therefore be involved in the approval of any future design applications. The CZMU should be invited to all Stakeholder engagements related to this project.
Sanitation Service Authority (SSA)	4	Responsible the management of solid waste in Barbados.	The SSA would be interested in any potential changes to the current operation of dumping inorganic waste from the treatment facilities to the Mangrove landfill.
Barbados Solid Waste Management Programme (SWPU)	5	Responsible the management of solid waste in Barbados	Similar to the SSA, the SWPU would specifically want to know how the deposit of inorganic waste to any landfill might be changed in comparison to existing operations. They may also be interested in the use of organic waste (sludge) that is being placed on Government owned lands (currently NE of the airport) as well as potential agricultural lands as a fertilizer.

BWA	5	Provides oversight for wastewater management and monitors and tests these against international standards.	The BWA will need to be involved in every step of the design evolution. They will want to ensure correct solutions are implemented that are sustainable from both a financial and skill level perspective.
OTHER RELATED GOVERNMENT AGENCIES			
Ministry of Tourism & International Transport (MTIT)	1	To create an environment that provides a high degree of safety and economic viability in respect of the operations of the civil aviation and maritime sectors, strategically using these sectors as major vehicles for the expansion and further social and economic development of Barbados.	Will likely want to review the concepts of this project and how cruise ships are being considered when they dump their septage to the Bridgetown Sewage Treatment Plant (BTSTP).
Ministry of Economic Affairs and Investment (MEAI)	2	Provides access to a wide range of information on economic and development policy issues, training and scholarship opportunities, key publications and documents on growth and development along with access to funding and lending agencies.	Should be interested in the cost implications (particularly cost savings in running a more efficient plant and renewable energy options) of this project, including the cost benefit analysis.
Ministry of Innovation, Science and Smart Technology (MISST)	1	Responsible for the development and inspiration of new innovations related to science and smart technologies.	This Ministry could be interested in the tertiary treatment technologies that will be proposed in the Feasibility Study as well as the renewable energy techniques (such as methane capture) to produce a renewable energy source.
Ministry of Information Broadcasting and Public Affairs (MIBPA)	1	Responsible for the broadcasting of information to the public	Might be involved in our communication strategy with general public, and businesses regarding the "Willingness to Pay" questionnaire that we are preparing - although we believe the BWA will be the primary Stakeholder responsible for disseminating the communication plan, using their "Water Wednesday" platform on social media. But we also plan to use local radio stations and newspapers to advertise the link to our questionnaire.
Ministry of Agriculture (MoA)	3	To transform and re-position the Agricultural Sector in Barbados through the promotion of an Agri-business approach to farming, with particular attention being paid to the effective use of resources, as well as the adoption of appropriate technology and sound management practices in order to achieve internationally competitive production, processing and marketing enterprises, which contribute significantly to social and economic development and food security, as well as to the sustainable management of the natural resource base of the country.	This Ministry should be interested in the proposition to use treated wastewater for irrigation purposes, as well as sludge for fertilizer.
PRIVATE SECTOR AGENCIES			
Banks Brewery	1	A large commercial business in Barbados that produces wastewater that is currently discharged into the ocean.	They are concerned over their security of water supply and have to conform to the standards set by their parent company as well as the companies they have franchises with e.g. Coca Cola. They are looking at updating their Source Vulnerability work. They are also one of the largest potable water consumers in Barbados. They would be interested in the aquifer recharge aspect of this project.
Culligan Water	1	Another large commercial business in Barbados dependent on water resources.	Availability of water for their operations is important and would be interested in the aquifer recharge aspect of this project.
Barbados Agricultural Society	2	Seeks to represent the interests of the agricultural sector in all relevant forums. The Society is the secretariat for nine commodity groups representing over 500 farmers with women comprising 30% of the total.	Advocacy group which claims to represent all farming interests. Their views on how to integrate sludge as a fertilizer as well as use treated wastewater for irrigation would be useful.
The Association of Women in Agriculture	2	Represent involving more women in the practice of agriculture	Provide input on the gender analysis.
UWI (Gender program)	3	Represent the largest University institute in the Caribbean and include a gender program.	Dr. Tonya Haynes could provide input on the gender analysis.
OTHER RELATED AGENCIES			

Climate Change Advisor to the Government of Barbados	5	Dr. Hugh Sealy consults the GoB on water and wastewater issues in the country.	Dr. Hugh Sealy is responsible for many recent policy initiatives, water availability for business, cost implications, potential disruptions to businesses. Dr. Sealy should be invited to Stakeholder engagements related to this project.
Caribbean Institute for Meteorology and Hydrology (CIMH)	2	To assist in improving and developing the Meteorological and Hydrological Services as well as providing the awareness of the benefits of Meteorology and Hydrology for the economic well-being of the CIMH member states.	Has positioned itself as a Climate Services provider. Supports national Met Services and archives data. They might be interested in the overall project and how Barbados plans to use reclaimed water to recharge the aquifer.
Caribbean Centre for Renewable Energy & Energy Efficiency (CCREEE)	2	To increase the use of sustainable energy in the region and drive it through a more climate-resilient path without overlooking economic growth and social development.	Would be interested in reviewing the design options related to energy capture and reuse, such as methane capture.
NGOs			
UNDP GEF Small Grants Programme (SGP)	2	Provides financial and technical support to projects that conserve and restore the environment while enhancing people's well-being and livelihoods	Mr. Bynoe formerly worked with Ministry of Agriculture. SGP interacts with the GoB and supports small projects that fall within its Country Programme priorities. Grants of up to US\$50,000 can be made. As a funding agencies, they may be interested in supporting future phases of this project.
Caribbean Regional Fund for Wastewater Management (CReW)	2	CReW project actively pursues wastewater solutions and has funding.	The GEF CReW National Focal Points (NFPs) are appointed by the respective governments of the participating countries. Anthony Headley is the Barbados contact.
Pan American Health Organization (PAHO)	1	Act as the specialized international health agency for the Americas. It works with countries throughout the region to improve and protect people's health.	Have a presence and are opinion formers. Mr Adrianus Vlugman has retired who had extensive knowledge and experience. They may be interested in this overall project and the outcomes that will benefit the country.