

Readiness Proposal

with GIZ for Georgia

19 October 2016 | NDA Strengthening & Country Programming



**GREEN
CLIMATE
FUND**

2016

Readiness and Preparatory Support Proposal

Readiness

- Information on the process for the Readiness and Preparatory Support Programme can be found [here \(link to Handbook\)](#). Additional information on the Programme can be found at: <http://www.greenclimate.fund/ventures/readiness>
- Countries can apply to Readiness and Preparatory Support under one or several of the following areas:
 - o **Area 1:** Establishing and strengthening National Designated Authorities or Focal Points
 - o **Area 2:** Developing Strategic frameworks for engagement with the Fund, including the preparation of country programmes
 - o **Area 3:** Selection of implementing entities or intermediaries, and support for accreditation
 - o **Area 4:** Developing an initial pipelines of program and project proposals

How to fill this document?

- This document should be filled by National Designated Authorities / Focal Points with support from their delivery partners where relevant
- Please be concise and precise
- If you need to include any additional information, please attach it to the proposal

Where to get support?

- If you are not sure how to fill this document, or need any kind of support, please send an e-mail to countries@gcfund.org. We will aim to get back to you within 48 hours.
- You can also fill as much of this document as you can and then send it to countries@gcfund.org. We will get back to you within 5 working days to discuss your submission and the way forward.

Important note: Environmental and Social Safeguards and Gender

Throughout this document, when answering questions, please make sure to pay special attention to environmental, social and gender issues, in particular to the situation of vulnerable populations, including women and men. Please be specific about proposed actions to address these issues.

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SECTION 1: SUMMARY	
To be filled by all applicants	
1. Country submitting the proposal	<p>Country name: Georgia Name of institution (representing National Designated Authority or Focal Point): Ministry of Environment and Natural Resources Protection</p> <p>His Excellency Mr. Teimuraz Murgulia Deputy Minister 6 Gulua str., Tbilisi, Georgia Tel.: +995 32 2727 202 E-mail: teimuraz.murgulia@moe.gov.ge</p>
2. Date of submission	DD/MM/YYYY
3. Which entity will implement the readiness and preparatory support project? <i>(Provide the contact information if entity is different from NDA/Focal Point)</i>	<p><input type="radio"/> National Designated Authority <input checked="" type="radio"/> Delivery partner <input type="radio"/> Accredited entity</p> <p>Name of institution: Gesellschaft für Internationale Zusammenarbeit GIZ (GmbH) Martina Kolb Capacity Development for sustainable Energy and Climate Policy in Central and Eastern Europe, Russia and Central Asia Email: martina.kolb@giz.de Telephone: 995,322,201,828 Full Office Address: 31 Griboedov Street 0108 Tbilisi Georgien</p>
4. Readiness and Preparatory Support area(s) <i>(Please tick all that applies)</i>	<p><input checked="" type="checkbox"/> 1. Establishing and strengthening National Designated Authorities or Focal Points</p> <p><input checked="" type="checkbox"/> 2. Developing strategic frameworks for engagement with the GCF, including the preparation of country programmes</p> <p><input type="checkbox"/> 3. Support for accreditation of direct access entities</p> <p><input type="checkbox"/> 4. Developing initial pipelines of program and projects</p>
7. Total requested amount and currency	300.000 USD
8. Anticipated duration	18 months

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<p>8. Is the Country receiving other Readiness and Preparatory Support related to the GCF?</p>	<p>x Yes <input type="checkbox"/> No</p> <p>If yes: please attach the relevant scope of work, and briefly list below the support provided by other institutions:</p> <p>The Ministry of Environment has received limited readiness support in 2015 - as part of GIZ's INDC support programme on behalf of the German Ministry for Environment. The support involved an initial screening of sectoral priorities for the Country Programme and was consolidated in a first draft in the end of 2015. Additionally, it is currently planned, that GIZ will support Georgia in the development of high quality project pipeline for the GCF which are aligned with country's needs. The involvement will be implemented in cooperation with the NDA and optionally with a foreseen National Implementing Entity. It will be ensured that these activities build upon the results of the support of activity area 2.</p>
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SECTION 2: COUNTRY READINESS SELF-ASSESSMENT

(Please fill out the self-assessment table and list proposed activities to improve the readiness of your country. For further guidance on completing the self-assessment, please refer to the guidance in the Readiness and Preparatory Support handbook.)

OUTCOMES ¹	MILESTONES	PROPOSED ACTIVITIES
1. Country capacity strengthened	2-8	
1.1 NDA/focal point lead effective coordination mechanism	<input type="checkbox"/> 0 <input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2	<ol style="list-style-type: none"> Establishment of coordinating group among Georgian Government Institutions on matters related to GCF Development of country specific criteria's to screen projects in order to provide No Objection. Execution of P&I agreement Develop System for Monitoring, oversight and streamlining of climate finance is developed
1.2 No objection procedure established and implemented	<input type="checkbox"/> 0 <input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2	
1.3 Bilateral agreements between the country and the GCF executed	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
1.4 Monitoring, oversight and streamlining of climate finance	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
2. Stakeholders engaged in consultative processes	3-8	
2.1 Stakeholders engaged in consultative processes	<input type="checkbox"/> 0 <input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2	<ol style="list-style-type: none"> Organization of GCF knowledge dissemination events to engage key stakeholders, while ensuring equal participation of women in such events Development of final version of CP Development of project ideas for further consideration for financing
2.2 Country programmes developed and continuously updated	<input type="checkbox"/> 0 <input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2	
2.3 Stakeholder consultations conducted with equal representation of women	<input type="checkbox"/> 0 <input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2	
2.4 Annual participatory review of GCF portfolio in the country organized	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
3. Direct access realized	1-8	
3.1 Candidate entities identified and nominated for accreditation	<input type="checkbox"/> 0 <input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2	<ol style="list-style-type: none"> Nomination for accreditation of direct access entity Providing advice on the accreditation procedures for the selected entity Together with NDA, entity develops annual work programme of concept notes
3.2 Direct access entity accredited	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
3.3 Entity/ies annual/multi-annual work programme developed	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
3.4 Funding proposals through enhanced direct access modality approved	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
4. Access to finance	2-8	
4.1 Structured dialogue between the	<input type="checkbox"/> 0 <input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2	1. Increased engagement of NDA in

1

Based on decisions: B.08/10, annexes XII, XIII & XIV; B.08/11; B.11/10, annex I; B.12/20, annex I

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<i>NDA/Accredited entities and the Secretariat organized</i>		<p>dialogue with Accredited Entities, GCF Secretariat and other relevant stakeholders.</p> <p>2. Identification and development of high quality concept notes through readiness activity area 2</p> <p>3. Further development of project and/or programme full proposals through Project/programme preparation support</p>
<i>4.2 Country programmes, concept notes developed that implement high-impact priorities identified in INDCs and other national strategies or plans</i>	<input type="checkbox"/> 0 <input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2	
<i>4.3 Project/programme preparation support to develop funding proposals provided</i>	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
<i>4.4 Funding proposals that are aligned with country priorities approved</i>	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
5. Private sector mobilization	1-8	
<i>5.1 Private sector engaged in country consultative processes</i>	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	<p>1. Selection of private sector representatives to be included in the consultative process</p> <p>2. Fostering the needed enabling environment for crowding-in private sector investments at national, regional and international levels.</p> <p>3. Developing high quality project proposals including private sector</p>
<i>5.2 Enabling environment for crowding-in private sector investments at national, regional and international levels exists</i>	<input type="checkbox"/> 0 <input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2	
<i>5.3 Funding proposals for private sector projects/programme approved</i>	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
<i>5.4 Funding proposals under the Private Sector Facility programmes (small- and medium-sized enterprises and mobilizing funds at scale) submitted and approved</i>	<input checked="" type="checkbox"/> 0 <input type="checkbox"/> 1 <input type="checkbox"/> 2	
TOTAL	9-40	

ANNEX I: DETAILED INFORMATION FOR ACTIVITY AREAS 1 AND 2

<p>Proposed outcomes of the readiness activities</p> <p><i>(Please list planned outcomes of the proposed Readiness Program)</i></p>	<p>Indicative list of activities <i>(List activities to be undertaken to reach each one of the outcomes. Please make the description of activities self-explanatory)</i></p>	<p>Indicators for reporting progress</p> <p><i>(Please list one or two indicators per outcome using the self-assessment tool)</i></p>	<p>Baselines</p> <p><i>(Please list the existing baselines against which the indicators are measured)</i></p>	<p>Expected outputs/targets <i>(Please list expected outputs from the planned activities. The outputs should be measurable)</i></p>
<p>Outcome 1:</p>	<p>1.1. Strategic evaluation of the Ministry of Environment and Natural Resources Protection concerning institutional capacities for the effective fulfilment of the role and functions of an NDA, incl. an assessment of the advised process to be followed by the NDA for</p>	<p>1.1.1 NDA/focal point invites for coordination mechanism meetings (At least 2 meetings of the coordination mechanism took place)</p> <p>1.1.2 A no-objection procedure is established and implemented.</p>	<p>Although NDA is nominated, there has not yet been an official no-objection procedure nor coordination mechanism established.</p> <p>Several existing interministerial coordination mechanisms.</p>	<p>A coordination mechanism for climate finance has been established and is led by the NDA (evidence: meetings' protocols)</p> <p>Established no-objection procedure that includes the consultation with other ministries / Stakeholders in the process (evidence: protocol of meetings, including a description of no-objection procedure).</p>

	<p>the implementation of a no-objection procedure for the GCF and a suitable country coordination mechanism.</p>			
	<p>1.2.Strengthening the knowledge, capacities, processes, systems and procedures of a Technical Secretariat within the identified NDA to fulfil its role and manage knowledge related to GCF activities in Georgia.</p>	<p>1.2.1 Write up of the role of the Technical Secretariat.</p> <p>1.2.2 Staff members within the Technical Secretariat trained and with a clear understanding of their role</p> <p>1.2.3 A knowledge system to gather the latest national developments</p>	<p>No knowledge management system in place and no allocation of tasks in the Technical Secretariat yet</p>	<p>The Technical Secretariat has a clear understanding and description of its role (Evidence: Write up of the role and functions of the Secretariat)</p> <p>A knowledge management system is in place (Evidence: a system is existing and regularly updated).</p>

		on GCF project ideas/ concepts/ and implementation and monitoring defined (yes-No)		
1.3.	Organizing consultations with accredited entities with relevant work in Georgia to coordinate on matters related to the Fund.	1.3.1 Structured dialogue between the NDA/Ministries and AE's At least two of consultations with AEs organized	No structured dialogue between NDA Accredited Entities existing.	Structured dialogue between the NDA/Ministries and Accredited Entities (Evidence: Meetings' protocols). Accredited Entities fully understand country priorities and contribute to the development of project/programme proposals according to those priorities.
1.4.	Preparing, publishing and communicating brochures and web site, containing the operational manuals for the national coordination and consultation mechanism, which is based on the operative guidelines and norms deemed relevant for	1.4.1 At least one information brochure as well as a website have been produced and show the latest status of the GCF and its implementation modalities in Georgia.	No information material on the GCF targeting Georgian stakeholders has been developed. Low level of awareness on the GCF and Georgia's involvement among the general public and relevant stakeholders.	Knowledge management products, such as information brochures help to raise awareness on the GCF and provide relevant information (Evidence: 1 brochure and a website developed)

	the engagement with the GCF			
Outcome 2:	2.1. Write up of the structure of the dialogue platform to foster greater participation of business, academia and policy-making institutions on planning for climate finance related issues.	2.1.1 At least two consultation events have taken place led by the NDA to identify stakeholders' participation with regards to Georgia's funding priorities for GCF financing.	No platform on GCF matters existing.	Key ministries, private sector, academia, non-governmental sector and other relevant stakeholders have identified their role in developing funding proposals to be submitted to GCF according to Georgia's priorities.
	2.2. Developing Georgia's Country Work Programme based on existing initial work done and including: a) Existing strategies, policies, and needs assessments related to the country's climate status and policy. b) Potential role of prospective implementing entities (IEs)/ intermediaries. c) Clear definition of Georgia's	2.2.1 At least five priority projects/programmes are identified, including public-private partnership, consistent with the Fund's Initial Investment Framework identified in the Country Programme 2.2.2 At least two multi-stakeholder consultations on GCF held	Initial draft of the country programme exists. No clearly identified national implementing entity exists. The Low Emission Development Strategy is currently under development, which can serve as a basis for the identification of investment priorities, as it aims to give guidance on a climate friendly country development. For adaptation nothing equivalent is existing. No multi-stakeholder consultation on	A Country Programme provides guidance to the NDA and the sectoral ministries on programme priorities and access modalities to the GCF (Evidence: Country Programme).



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	<p>priorities on mitigation, adaptation and integrated approaches</p> <p>d) Initial list of priority programmes and projects, including public-private partnerships, and aligning them with the Fund's Initial investment framework.</p> <p>e) Project/Programme concept notes based on identified priority project ideas.</p>	<p>2.2.3 At least two consultation with prospective Accredited Entities held</p>	<p>engagement with GCF has taken place.</p> <p>No consultation with prospective AEs has taken place.</p>	
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ADDITIONAL INFORMATION

Please explain how this grant will help deliver on the country's Intended Nationally Determined Contributions and other relevant strategies and plans
(maximum 200 words)



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In order to achieve the country's National Determined Contribution (NDC), Georgia needs a strong institutional structure as well as more guidance on national investment priorities. The support will address these barriers and fill the gaps that exist in strategic planning and enable the country to identify suitable financing options for the priorities laid out in the NDC. This will enable a more targeted and effective implementation of the activities - ensuring that the NDC's targets will be achieved in a timely manner.

ANNEX II: DETAILED INFORMATION FOR ACTIVITY AREA 3

Proposed outcomes of the readiness activities <i>(Please list planned outcomes of the proposed Readiness Program)</i>	Indicative list of activities <i>(List activities to be undertaken to reach each one of the outcomes. Please make the description of activities self-explanatory)</i>	Indicators for reporting progress <i>(Please list one or two indicators per outcome using the self-assessment tool)</i>	Baselines <i>(Please list the existing baselines against which the indicators are measured)</i>	Expected outputs/targets <i>(Please list expected outputs from the planned activities. The outputs should be measurable)</i>
Outcome 1:				
Outcome 2:				



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ADDITIONAL INFORMATION

Please fill out the accreditation self-assessment tool² and provide here the summary of the results of this assessment. (maximum 200 words)

ANNEX III: DETAILED INFORMATION FOR ACTIVITY AREA 4

Proposed outcomes of the readiness activities <i>(Please list planned outcomes of the proposed</i>	Indicative list of activities <i>(List activities to be undertaken to reach each one of the outcomes. Please make the description of activities self-explanatory)</i>	Indicators for reporting progress <i>(Please list one or two indicators per outcome using the self-</i>	Baselines <i>(Please list the existing baselines against which the indicators are measured)</i>	Expected outputs/targets <i>(Please list expected outputs from the planned activities. The outputs should be measurable)</i>
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² The self-assessment tools can be accessed at: <http://www.greenclimate.fund/ventures/accreditation/fine-print>



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<i>Readiness Program)</i>		<i>assessment tool)</i>		
Outcome 1:				
Outcome 2:				

ADDITIONAL INFORMATION	
1.	Please detail below the preparatory activities to be undertaken with the pipeline development support, and explain why these activities are necessary for the development of the project/programme
2.	Please detail below the key deliverables to be included in the Terms of Reference



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3	Please provide evidence of Government’s commitment to the project/programme and outline how the underlying project/programme is in line with the country priorities
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ANNEX IV: DETAILED BUDGET

Proposed outcomes	Proposed activities	Total Cost	Cost breakdown				Assumptions
			6m	12m	18m	24 m	
Please report the same expected outcomes and activities listed in the Annex(es) above		Total cost for each activity					Please include all information needed to understand why this budget line is justified (including unit costs)
Outcome 1							
Outcome 2							



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	A.						
	B.						
	C.						

Budget Calculation GCF Readiness Georgia 2016, GIZ	Quantity	Unit	Rate (in EUR)	Total in EUR -up to-
Personnel				176.500
GIZ Personnel				80.904

Consultants				96.400
Travel Costs (incl. Tickets, Accomodation DSA, etc.)				1.000
Equipment and Materials, incl. Consumables				5.000
Equipment and Materials, incl. Consumables (e.g. office material, equipment, stationary for workshops etc.)	1,0	budget	5.000	5.000
Financial contribution to partner				40.000
Local Subsidies (for workshops/conference) - National	1,0	budget	40.000	40.000
Other direct Costs				17.500
Other services (including meeting related costs such as venue, catering, translator; and publications)	10,0	budget	1.300	13.000
Running office costs (office rental, phone costs etc)	18,0	month(s)	250	4.500
Sum of Direct Costs				240.804
Indirect Costs (10%)				24.080



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Total Costs				264.884
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ANNEX V: IMPLEMENTATION ARRANGEMENTS AND OTHER INFORMATION

Please attach an “implementation map” or describe how funds will be managed by the NDA/FP or delivery partner

GIZ will be the delivery partner for these activities. GIZ will therefore administer the grant and deploy the resources in close coordination with the NDA. All activities are targeted at the NDA and should support them in fulfilling their responsibilities.

The activities will be implemented with the assistance of national and international GIZ staff, who will ensure that the NDA is continuously supported and advised. The national staff member will also have the function to coordinate and manage the readiness activities.

Additionally, the support will be delivered through national and international consultants. They will focus on supporting the NDA in setting up an adequate coordination mechanism, developing knowledge management products and developing a country programme in accordance with the NDA.

Local subsidies will be forwarded to NGOs for planning and implementing workshops on the GCF and its coordination mechanism – again in close coordination with the NDA.



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Other relevant information
<p>This box provides an opportunity to include any important information you wish to bring to the attention of the Green Climate Fund, but did not have an opportunity to provide in the sections above or in the Annex.</p>



ANNEX VI: FINANCIAL MANAGEMENT CAPACITY ASSESSMENT (FMCA) QUESTIONNAIRE

Please answer the following questions in relation to the entity that will implement the Readiness project, as identified in Section 1 above. Note that the GCF's accredited entities do not need to fill this questionnaire. Other international entities and entities accredited to other multilateral funds such as the Adaptation Fund, Global Environment Facility or EU Development Cooperation may consult the GCF Secretariat on whether they need to complete the questionnaire.

1. General and contact information

1.1 Title of Organization.	
1.2 Organization code	
1.3 Organisation size Please provide	
i) List of head count/staff count	
ii) Location of headquarters	
iii) Location(s) of local and/or regional offices	
1.4 Full address	



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1.5 Contact person
1.6 Contact details

2. Legal Framework

2.1 Is the organization legally registered?
2.2 If no please outline the reasons
2.3 If yes please outline the legal structure of the organization: Please also provide the founding legal document.
2.4 If yes, does the organization have the necessary registrations, permits and licenses to undertake planned activities?

3. Structure and culture

3.1 Use an organization chart to describe the hierarchic structure of the organization



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3.2 Describe the administrative structure
3.3 Specify the position of the controller (or person responsible for financial management and financial oversight) within the organization
3.4 Specify which parts of the organization will be directly involved with GCF related activity:
3.5 Specify staff numbers for the division involved.
3.6 Provide details of staff code of conduct and conflict of interest policy
3.7 Was your institution ever subject to any fiduciary standard checking by any international organization (e.g. United Nations, Multilateral Development Bank, European Commission etc.)? If yes, please provide the following details
a. When was it done?
b. Provide outcome of the same and subsequent contract with those organization.
c. Was there any violations by the entity against those fiduciary standards and what actions were taken thereafter?

4. Financial management



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Please provide details of the following:

4.1 Accounting Standard (GAAP) followed by the organization
4.2 Accounting software
4.3 Describe the composition (quantity and qualifications) of key staff in the area of financial management
4.4 Describe the organization's accounting system including the internal control framework
4.5 Internal audits including whether outsourced or in house. Include copies of last 3 reports.
4.6 Financial statements for the last 2 years
4.7 Describe how the organization ensures zero tolerance for fraud, financial mismanagement and other forms of malpractice by staff members, consultants, contractors, etc.
4.8 Describe how the organization ensures that the resources are only spent for their stated and agreed purposes.



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4.9 Give the name of the organization responsible for independent auditing and specify how the audit recommendations are followed up.

5. Procurement

Please provide details of the following:

5.1 Procurement procedures including procurement methods for both selection of consultants and procurement of good & services
5.2 Levels of endorsing and approving authority. Please specify particularly i) Procurement guidelines or standards including composition and role of Procurement Committee; ii) Procedures for overseeing the procurement function;
5.3 Policy on fraud and corruption
5.4 Ineligibility criteria



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5.5 History of managing funds from other donors including multilateral development banks and bilateral donors
5.6 Size(s) of projects/programmes undertaken from the MDB and bilateral donors, including total project costs in US\$ and duration
5.6 Procedures for allocating resources
5.7 Criteria used to evaluate service or good providers

Procurement plan

For goods or services to be procured/hired, list the items to be procured/hired (including consultants), the estimated cost of each item, and the procedure to be used (i.e. direct procurement, open tender, shopping, other and related thresholds). Please include the procurement plan for at least the first tranche of disbursement requested below.

The following process thresholds shall apply to **national** procurement of goods and services

Procurement of Goods and Services	
Method	Threshold
Direct procurement by Project (no tender)	≤ 1.000 Euro
Restricted tendering by Project*	1.000 – 2.500 Euro
Restricted tendering by GIZ bureau*	1.000 – 20.000 Euro
Tender by publication (by GIZ bureau in coordination with headquarter)*	> 20.000 Euro
Local Subsidies (by GIZ bureau)	≤ 50.000 Euro
Local Subsidies (by GIZ bureau in coordination with headquarter)	> 50.000 Euro
EU wide procurement (by GIZ bureau in coordination with headquarter)	209.000
Hotel, Event and Catering by Project	≤ 20.000 Euro

*Exceptions possible under GIZ rules and regulations for direct awards without tendering if only one supplier/consultant/company is suitable or order placement is objectively urgent.

The following process thresholds shall apply to **international** procurement of goods and services

Procurement of Goods and Services	
Method	Threshold
Direct procurement by GIZ headquarter	≤ 1.000 Euro
Restricted informal tendering by GIZ headquarter*	1.000 – 50.000 Euro
Formal tendering by GIZ headquarter*	≥ 50.000 Euro
EU wide procurement by GIZ headquarter	≥ 209.000
Hotel, Event and Catering by GIZ headquarter	≤ 20.000 Euro

*Exceptions possible under GIZ rules and regulations for direct awards without tendering if only one supplier/consultant/company is suitable or order placement is objectively urgent.

Goods and Works Contracts Estimated

The following table lists goods and works contracts for which procurement activity is either ongoing or expected to commence within the next 18 months.

General Description	Contract Value	Procurement Method	Prequalification of Bidders (y/n)	Advertisement Date (quarter/year)	Comments
Development of Publication and information material	13000 Euro	Restricted tendering	n	(Q1/2017-Q4/2017)	

Consulting Services Contracts Estimated

The following table lists consulting services contracts for which procurement activity is either ongoing or expected to commence within the next 12 months.

General Description	Contract Value	Recruitment Method¹	Advertisement Date (quarter/year)	International or National Assignment	Comments
International Consultant 1 - Expert for NDA development, M&E and standard templates	30200 Euro	Restricted informal tendering by GIZ headquarter	Q4/2016	International	
International Consultant 2 - Expert for GCF country program development	30200 Euro	Restricted informal tendering by GIZ headquarter	Q2/2017	International	
National Consultant Expert for Establishment of NDA	13000 Euro	Restricted tendering by GIZ bureau Georgia	Q4/2016	National	
National Consultant - Expert for GCF country program development	13000 Euro	Restricted tendering by GIZ bureau Georgia	Q1/2017	National	
Auditing Expert	10000 Euro	Restricted tendering by GIZ bureau Georgia	Q4/2017		